



NEWS SUMMARY

GENERAL

Arabs urged to boycott U.S.

Arab governments were urged to start an oil boycott against the U.S. to withdraw funds from U.S. banks and to break off diplomatic relations with Washington.

The call was made by Mr. Naim Haddad, Speaker of the Iraqi parliament and a senior member of Iraq's Revolutionary Command Council, addressing Arab parliamentarians meeting in Beirut.

In retaliation for Israel's attack on Iraq's nuclear reactor, the call is designed to press conservative Arab states to adopt a harder line towards the Reagan Administration. It is unlikely to have any immediate effect. Observers believe Iraqi President Saddam Hussein is testing the water indirectly. Libya may cut oil price, Page 3

560-lb Ulster bomb defused

A 560-lb bomb found by an Ulster foot-patrol, in seven multi-churns hidden in a culvert beneath a road used by security forces, near Greenacres, Co. Tyrone, was defused. It was to have been triggered by wires.

The 100th member of the Royal Ulster Constabulary to die in the present troubles was buried yesterday. Michael Devine, 37, of the outlawed Irish National Liberation Army, became the 7th prisoner in Belfast's Maze jail to start a hunger-strike since the deaths of four hunger-strikers in May.

Letter-bomb sent

A letter-bomb sent to Tory MP Sir John Biggs-Davison was intercepted at the Commons. He believed it came from "the so-called English Republican Army, whoever they may be."

Weapons source

U.S. is the world's largest source of weapons reaching terrorists. Arms to equip 8,000 men were stolen from its depots in Norway, elsewhere in Europe and in the U.S. between 1971-74, the U.S. Army admits, according to a Centre for Contemporary Studies publication.

Pope's pleurisy

The Pope is suffering from pleurisy, but improving, the Vatican said.

Racial attack

Police investigating the stabbing to death of a black youth in Peckham on Saturday by a gang of white youths said "it could be foolish to believe it to be anything but a racial attack."

'haos avoided

Chaos was avoided when U.S. air-traffic controllers accepted a Federal offer to raise average pay by 11 per cent (£2,000 a year, shortly before an illegal strike was due to start.

Kandahar raid

Hundreds were believed killed when Soviet MIG 17 planes bombed Kandahar to crush Afghan guerrillas. The UN said more than 2m Afghan refugees were now registered in Pakistan.

Lennon killer

Mark Chapman changed his plea to guilty when accused in Manhattan of murdering John Lennon. He will be sentenced on August 24.

Ferry fire

A Sealink ferry to the Channel Islands was cancelled after it limped back to Portsmouth with 17 passengers when a fire started in her engine-room.

Wimbledon set

Wimbledon looked set to draw a record first-day crowd as fans enjoyed fine weather. John McEnroe, No. 2 seed, collected two penalty points as he beat Tom Gullikson (U.S.). Three seeds lost their matches.

CHIEF PRICE CHANGES YESTERDAY

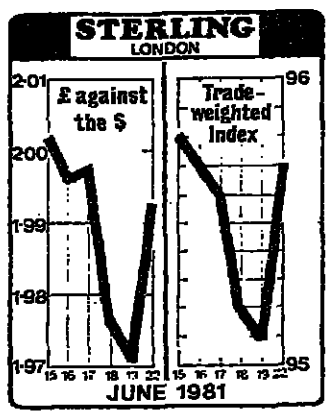
Prices in pence unless otherwise indicated

US\$:		Property Part'ships	260 + 7
Arch. 11pc 1986	5232 + 1	Racial Elec.	376 + 9
Treasury 13pc 2000	586 + 1	Ricardo	470 + 20
Arclays Bank	425 + 10	Roberts Adair	125 + 9
Arclays	218 + 5	Rowlinson Cons.	51 + 5
Arclays & Hawkes	177 + 5	Sidlaw	174 + 7
Arclays	181 + 7	Tern-Consultants	61 + 12
Arclays	44 + 5	Trusthouse Forte	153 + 5
Arclays	705 + 16	Wilkins & Mitchell	20 + 4
Arclays	220 + 8	Woodhead (Joan)	35 + 8
Arclays	394 + 9	Sovereign Oil	580 + 25
Arclays	256 + 4		
Arclays	145 + 7	FALLS:	
Arclays	228 + 6	Applied Computer	181 - 11
Arclays	144 + 6	Johannesburg Cons.	433 - 15
Arclays	330 + 6	Peko-Walsend	455 - 25
Arclays	286 + 9	Randfontein Estates	234 - 14

BUSINESS

Sterling up 2.15c; equities higher

STERLING was firmer. It closed 2.15 cents higher at \$1.9925, and rose to DM 4.71 (DM 4.6850), FF 11.2050 (FF 11.1750).



11.1150 and SwFr 4.0950 (SwFr 4.0750). Its trade-weighted index was up to 93.7 (93.1). Page 26

DOLLAR eased in late trading. It finished at DM 2.3630 (DM 2.3770), SwFr 2.0540 (SwFr 2.0675), and Y22.40 (Y22.25). Its trade-weighted index fell to 108.1 (108.7). Page 26

EQUITIES improved in quiet trading. The FT 30-share index rose 2.9 up at the day's best of 544.3. Page 32

GILTS were stimulated by last week's further decline in U.S. money growth. The Government Securities index added 0.37 to 66.15. Page 32

GOLD rose \$4 to \$462.5 in London. In New York the Comex June close was \$464.5. Page 26

WALL STREET was down 0.28 to 995.91 near the close. Page 30

CITIBANK and Chemical Bank raised their prime rates to 20 per cent. No major U.S. bank now has a prime below that level.

ARGENTINE peso fell by about 20 per cent against the dollar after the Central Bank said it would allow the currency to float, effectively devaluing it for all but commercial transactions.

DUTCH Central Bank is to suspend credit controls. Page 2

BANK OF ENGLAND is to introduce changes in the monetary control system to give it greater flexibility in market operations. Back Page

UK ECONOMIC activity may have levelled out from its sharp decline but there are no signs of any subsequent recovery, according to the official indicators designed to identify turning points. Page 8

LIBYA may be ready to cut the price of its oil from \$41 to \$36 a barrel. Page 3

BRITAIN could be producing over 10 per cent more energy than it will need by the second half of the 1980s. Page 9

ROMANIAN GOVERNMENT faces writs seeking at least £1.5m damages after the collapse of Tudor Vehicle Imports (UK), an importer of Romanian commercial vehicles. Back Page

BOC INTERNATIONAL'S £82m convertible loan stock rights issue has topped, only 27 per cent has been taken up. Back Page

MICHELIN will put all six of its UK tyre plants on short-time working from the start of August. Page 8

HONG KONG'S largest new share issue was announced by Henderson Land Development Company, a new group which is to raise HK\$1bn (£91m) by floating 250m shares. Page 28

ANDERSON STRATHCLYDE, mining and industrial equipment manufacturer, reported pre-tax profits up from £5.57m to £6.33m for the year to March 31. Page 20

British Rail 10-year plan to hinge on improved productivity

BY LYNTON McLAIN, TRANSPORT CORRESPONDENT

THE Government has given the go-ahead for British Rail to prepare a 10-year programme, subject to "immediate substantial economy measures." Mr Norman Fowler, Transport Secretary, said in the Commons yesterday.

Each electrification scheme proposed by BR will be accepted for funding by the Government only if it is profitable and only if BR achieves improvements in productivity, MPs were told.

The Government is not prepared to give an unconditional commitment to the electrification of an extensive network," Mr Fowler said, amid uproar from opposition MPs.

British Rail had wanted the Government to give the go-ahead for wide-ranging schemes to electrify more of the network, including an option to more than double electrified track. This would have cost £775m over 20 years.

Mr Fowler's statement will disappoint rail equipment suppliers who wanted a quick go-ahead for a rolling programme of main-line electrification.

Mr Fowler told MPs that progress on electrification will depend on the achievement of the changes necessary to secure manpower reductions and improvements in productivity.

British Rail yesterday welcomed the government statement. Sir Peter Parker, the chairman of BR, said the statement was a realistic expression of confidence that the Government is committed to a modern railway system for Britain. Rail union leaders however were clearly disappointed by the statement.

He said British Rail had never shirked the need to make

its own contribution to modernisation and would keep up the momentum of change. British Rail has cut 7,500 jobs in the past 12 months towards the target of 38,300 job cuts by 1985 outlined in the British Rail Corporate Plan.

British Rail is also to end its loss-making parcels collection and delivery business on July 1. This service lost £28m last year on revenue of £40m and the Government included £53m in British Rail's current external finance limit of £920m for the "transitional costs" in-

volvement in BR cutting 6,000 jobs in its parcels service.

British Rail has further, tough financial and performance targets to meet if it is to have any chance of winning the go-ahead for electrification schemes.

The financial position of British Rail already gave "serious cause for concern," Mr Fowler told MPs. The position had worsened since the end of last year. Inter-City was already £32m short of its budgeted revenue for the year and rail freight was down £27m on its budget, after losing £53m in 1980.

BR has forecast that unless action to cut losses is taken it could exceed its external finance limit by £100m.

The Government is determined that this will not happen and yesterday Mr Fowler called on British Rail to take immediate steps to match rail capacity closer to "profitable demand."

This would inevitably result in rail closures, with Inter-City certain to bear the brunt of any new round of cuts. Inter-City passenger services in the west country and services between England and Scotland, where capacity is duplicated out

Continued on Back Page

Walker makes a veiled attack on hard-liners

BY RICHARD EVANS, LOBBY EDITOR

THE INFLEXIBILITY of the Government's economic strategy came under veiled attack yesterday from one of the most persistently-critical members of Mrs. Margaret Thatcher's Cabinet.

Mr Peter Walker, the Agriculture Minister, argued that governments' basic political and economic approach should be free of doctrinaire theories. He pointedly contrasted policies based on a single economic theory with "sane and pragmatic decision making."

Although he did not attack specific policies or name Mrs. Thatcher in his speech, made in New York to the British/American Chamber of Commerce, Mr. Walker's continuing disquiet over the rigidity of the Government's broad economic strategy was evident. In his view the objective of statesmanship was to obtain a sense of national unity.

Reaction from close colleagues of the Prime Minister to the

speech, one of the most critical from a Cabinet "wet" for some time, was muted, and there is no question of an immediate response from Mrs. Thatcher.

But some obvious, if coded, criticism only five days after a special Cabinet apparently had reached broad agreement on economic strategy is certain to cause irritation.

The speech underlines the continuing belief of some Cabinet members that a more flexible economic strategy is needed quickly. It also carries a warning of opposition to attempts to maintain a hard line beyond the autumn.

Mr Walker took as his theme the challenge facing governments in the 1980s. He suggested a pragmatic approach to domestic and foreign affairs to give stability.

In his opinion, unemployment was divisive and would bring with it high levels of crime and

the prospect of younger generations "detaching themselves from the structure of society."

He went on: "Our basic political and economic approach should be free of any doctrinaire approach. It should not be based upon the works and intellects, no matter how considerable, of any one group of economists be they of the London, Harvard, Cambridge, Chicago or any other school. This is not a decade for Western governments to become too fascinated by any economic theory... it is a decade for sane and pragmatic decision-making."

Mr Walker then went out of his way to choose Mr Harold Macmillan as the prime example of a statesman who understood that politicians should not tackle problems caused by unemployment which had been so divisive and dangerous in the 1930s by "working downwards from abstract theory."

Nato warning on defence cuts, Page 2

Peugeot group loses £134m

BY TERRY DODSWORTH IN PARIS

PEUGEOT, THE French motor group which took over leadership in Europe in the late 1970s, suffered a sharp reversal last year when it slumped to a consolidated loss of FF 1.5bn (£133.7m).

The deficit, compared with a FF 1.5bn profit in 1979, underlines the dramatic decline in the company's fortunes in 1980, when it was hit both by a heavy fall in sales and a big increase in costs.

The decline in registrations of all three of the company's marques—Peugeot, Citroen and Talbot—led to virtually stagnant turnover at FF 71.1bn (£634m) against FF 71bn. Costs were particularly inflated by a rise in interest charges to FF 2bn compared with FF 1.2bn in 1979, along with the expenditure of FF 1.5bn on closures and redundancies. By comparison, Peugeot spent only FF 100m on similar reorganisations in 1979.

The results would have been even worse except for a tax credit of more than FF 1bn, which substantially reduced the pre-tax loss of FF 2.6bn.

Despite these difficulties, Peugeot continued to invest heavily in 1980, with expenditure rising up to FF 3.8bn against FF 5bn in the previous year. The company has given few hints of its detailed plans, but has made it clear that it has a full programme of new models on the stocks as well as radical plans to reorganise component production. These reorganisations include the closure of

Talbot's Linwood plant in the UK, where the company ran up its biggest loss of almost FF 600m last year. The deficit in France, where Talbot also hit problems, amounted to about FF 500m.

The Talbot division is being absorbed by Peugeot, with wide-ranging rationalisation of the two dealer networks, particularly in France. But group sales and production have continued to fall this year after tumbling to 1.96m units in 1980 from 2.31m the year before.

According to figures for the first three months of this year, Citroen's sales fell to 64,000 units in France against 82,000 in 1980, Peugeot's to 61,000, compared to 85,000 and Talbot's to 21,000 against 30,000 last year.

Communists join Socialist talks on French Cabinet posts

BY ROBERT MAUTHNER IN PARIS

M. PIERRE MAUROU, reappointed as Prime Minister of France yesterday, will announce the composition of his new Government today.

Crucial negotiations which could lead to the inclusion of Communists in his Administration were continuing last night.

The talks, between M. Lionel Jospin, the Socialist Party's first Secretary, and M. Georges Marchais, his Communist opposite number, began yesterday as the Socialists' landslide victory gave them an absolute majority in the National Assembly.

As is the custom, M. Mauroy had earlier presented the resignation of his interim government to President Francois Mitterrand, after being in office for only one month.

The interim administration was formed shortly after President Mitterrand's own election. Pending the outcome of the general election which the President called immediately in the expectation that it would give him a working parliamentary majority.

That assumption has been fully justified by the election results, which proved to be an unprecedented triumph for the Socialists and the political strategy of President Mitterrand.

The Socialists and their small Radical allies of the Left allied increased their strength by at least 183 seats to 284, giving them 48 more than needed for an absolute majority in the 491-member Lower House.

It was claimed yesterday that President Mitterrand had given instructions to M. Mauroy to include Communist Ministers in the Government, but only if the Communist Party accepted the Socialist Party's conditions.

This has been the Socialist position since M. Mitterrand's election. The conditions, which

election, are uncompromising. They would involve a fundamental "modification" of the Communist Party's foreign policy and attitude towards the Soviet Union and the acceptance of "the Socialist Party's relatively moderate economic policies, including its limited nationalisation programme."

M. Marchais said after the announcement of yesterday's election result that, in spite of all the differences between the two parties, there was enough common ground for them to govern together. But that might be no more than wishful thinking.

The key question is whether the Socialists really want to conclude a government pact with the Communists, whose support they no longer need and whose participation in the Government would provoke the suspicions of the U.S. and Arab countries.

M. Mauroy, who saw President Mitterrand three times yesterday to discuss the composition of his Government, refused to make any statement afterwards on the subject of Communist participation.

But the Prime Minister emphasised that the Cabinet would meet tomorrow as usual, an indication that the problem will have been solved by then.

The Bourse and the Parisian foreign exchange market, which had expected the Socialist victory after the first round of voting on June 14, reacted calmly to the outcome of the election. In a very quiet market French shares, which have lost about 30 per cent since President Mitterrand's election, made marginal gains yesterday.

The French franc, beggared from the weakening of the U.S. dollar on all foreign exchanges and was quoted at FF 5.6850 yesterday, compared with FF 5.7150 at the close last Friday. Against the pound it weakened slightly to FF 11.2050.

The results of the general election, which will be announced in the first round of the general

Socialist gains in Italian local polls

By Rupert Cornwell in Rome

THE ITALIAN Socialist Party, last night was heading towards its greatest electoral success in more than a decade as the results came in from the week-end round of regional and local polls, involving more than 9m voters.

Complete returns from Sicily, where electors were choosing a new regional administration, showed the Socialists taking 14.3 per cent of the votes compared with 10 per cent at the general election two years ago.

This advance was reinforced by computer projections and partial results of municipal elections in Rome, Bari and Genoa.

In Genoa, with nearly half the votes counted, the Socialists had moved up to 16 per cent of the poll against 12 per cent in 1979. The party seemed headed for smaller gains in Rome, but Bari, where the Socialists might have doubled their share of the vote to more than 22 per cent.

In Italian terms the advance here is a major electoral upset, especially since it seems likely to drive the Communists into third place.

The dramatic improvement by the Socialists, coupled with lesser gains by the smaller "lay" parties—Republicans, Social Democrats and Liberals—seem to bode well for Sig. Giovanni Spadolini, the Republican leader who is trying to assemble the country's first non-Christian Democrat led government since 1946.

The results so far suggest a resounding triumph for Sig. Bettino Craxi, the Socialist leader. They also indicate that the sweeping Socialist success in France has had an impact in Italy.

The impact of the elections in Italy is still uncertain. But the strong showing of the minor lay parties, with increases in their ministerial ambitions in the new government—Italy's 41st since the last war—and make it harder for the Christian Democrats to maintain that they must be properly compensated for the surrender of the Prime Ministership.

In a wider sense, the Socialist success can only strengthen the

Continued on Back Page

HOW FRANCE VOTED			
	Old Assembly elected (19/3/78)	New Assembly elected (21/6/81)	
RPR (Gaullists)	155	83	(- 72)
UDF (Giscardians)	119	61	(- 58)
PS (Socialists)	107	270	(+163)
PC (Communists)	86	44	(- 42)
MRG (Radicals of the Left)	10	14	(+ 4)
Non-affiliated	14	Various Right	11
		Various Left	5
	491	488	

The results of two Polynesian constituencies and the Pacific Islands of Wallis and Futuna have not yet been announced.



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EUROPEAN NEWS

Socialist tide sweeps across French political map

BY DAVID WHITE IN PARIS

FRANCE'S POLITICAL coat has been turned inside out. In six weeks since a closely-fought and unpredictable presidential election, there has been a total transformation, beyond even the Socialist Party's wildest dreams.

In the general election, concluded on Sunday, a quarter of the National Assembly's 481 seats swung from right to left. Incumbent Socialist deputies, re-elected, a man, found themselves outnumbered by new colleagues who had ploughed their way through the fields of Gaullist, centrist and communist alike.

The Socialist momentum was such that prominent national figures for 20 years were knocked out by unknowns. Few people in Paris have heard of the man who took the captive seat of Provins, south-east of the capital from M. Alain Peyrefitte, former Justice Minister, member of the French Academy and of almost every government since General de Gaulle's comeback in 1958.

The same fate befell such men as M. Jean-François Deniau, ex-President Giscard's chief campaign lieutenant and once tipped for Prime Minister, and M. Yves Guéna, one of the "barons" of Gaullism—and, for

Senior officials resign from TV and radio

BY TERRY DODSWORTH IN PARIS

A BITTER row between the new French Government and the television and radio networks over coverage of the recent elections led two leading media officials to resign yesterday. M. Maurice Ulrich, chairman of the Antenne-2 television station, and M. Roland Faure, director of news at Radio-France, both implied that they were going because of government pressure.

Their departure underlines the open lack of confidence shown by the incoming socialist administration in several top television news presenters and directors. Earlier this month M. Georges

Fillioud, Minister of Communications, accused a number of unnamed journalists of overt bias and indicated that they should have resigned.

The affair became particularly embittered during the latter stages of the parliamentary elections, when socialist officials appeared to be convinced that President François Mitterrand was not being given sufficient time on television.

M. Fillioud's accusations have aroused both support and antagonism among news journalists. Many regard his remarks as unacceptable interference, and one union meeting led to an uncompromising

rebuff on the grounds that it was up to journalists to decide what was worth reporting. But elsewhere, notably at Antenne-2, reporters have shown some dissatisfaction with the way the news is treated by their superiors.

According to M. Fillioud, these problems should be resolved by a new law reorganising the management of the state-controlled television and radio networks. He is planning to bring in legislation in the autumn which will establish an independent holding body for the television and radio, with only a minority Government participation.

The most important element of the reform would be to take away the Government's right of appointing the heads of the television and radio companies.

During the former President Giscard's period in office, this right was regarded by the opposition as a subtle means of manipulating news coverage to the Government's advantage.

Many of the leading figures now in the television and radio companies were nominated by M. Giscard, and one of these, M. Xavier Gouyon-Beauchamps, has already been replaced at the head of the SFR, which runs the state shareholdings in several radio stations.

their inability to produce a policy platform in any way palatable to the majority of Frenchmen that had provided the block to any change of power under the Fifth Republic. Liberated from the inevitability of a compromise with the Communists, the Socialists could draw on large new reserves of support.

The second consideration was the presence of socialist President in the Elysée. Part of the previous conservative vote was really a "legitimist" vote—more power to the man in the saddle. To some extent, the new Parliament has gone in on President Mitterrand's coat-tails.

The third factor was the series of wage and employment measures taken by the interim government, particularly the increases in minimum pay and family benefits, which touched large numbers of the worse-off who previously voted conservative or communist.

The unprecedented advance has brought the Gaullists, who held an absolute majority 10 years ago and were still by far the biggest parliamentary party, down to one-sixth of the vote. It has taken place in all parts of the country, including those areas north of the Loire where

it used to be said that socialism stopped. Many of the new deputies were already mayors or local councillors, well implanted throughout France since the Left's gains in municipal elections four years ago.

The basic map of conservative and radical France is still much the same as it was at the time of the Popular Front in 1936. The Left is still strongest in the far north, the south-west, the centre-west and the Mediterranean regions, and weakest in the areas most dominated by Catholicism, such as the east and the south of the Massif Central. The Left has strengthened its hold, however, in regions like Lille, where it has virtually eliminated the opposition. It has also made new inroads, most spectacularly in rural Brittany, where the majority of deputies are now socialist. Before, out of 28, there were four socialists and one communist.

In Corsica the Gaullists lost three out of four seats to the Socialists. Radical allies. And in Paris, the Socialists have captured from the Right a large part of the east of the capital itself, while the suburban areas known as the "Red Belt" from their long communist domination are now as much pink as they are red.

Editorial comment, Page 18

Poland repays \$30m loan

By Peter Montagnon, Euromarkets Correspondent

BANK HANDLOWY, Poland's foreign trade bank, has repaid a \$30m floating rate note issue just in time to stop the note holders suing to recover their money.

The issue, lead managed by Banque Nationale de Paris, came due for repayment in full on June 10, but Bank Handlowy at that time made provision only for an interest payment of \$8m.

The non-payment of principal provoked fears among bankers that non-bank note holders might sue to recover their money once a 10-day grace period had passed.

This would have caused serious problems for Poland's bank creditors. Cross-default clauses in the contract might have compelled them to declare in default all Poland's \$150m debt to Western banks.

Poland at present is not repaying principal due to its bank credits from the West, but there is a gentlemen's agreement whereby the banks have decided not to call default while they try to work out a formal rescheduling agreement.

There was an indication yesterday where Poland found the money to pay off the floating rate note.

In past weeks bankers have said it has been paying interest due on its international borrowings more or less promptly. The country is clearly short of cash, however, and many bankers believe it is still receiving assistance from the Soviet Union to help meet interest payments as they fall due.

Christopher Bobinski reports from Warsaw: Articles in the latest issue of a recently-established Polish hardline weekly show the Polish party leadership continuing to be under intense pressure to muzzle the reform movement in the party.

In a letter dated June 6, the Soviet Party leadership called on the Polish party authorities to adopt hardline policies and implied a lack of confidence in Mr Stanislaw Kania, the party's first secretary.

The weekly, *Rzeczpospolita*, which has been known for its hardline stance, says the Soviet Party was an understandable chance to regulate those matters which are worrying Poland's allies and the Left in the country by our own means.

It says: "The Soviet letter is very much a last chance" and calls on the Polish leadership "to reverse the train of events by taking bold, personal organisational and political ideological decisions".

In another article, the week says the low percentage of workers being elected as delegates to next month's party congress means "we will have a congress of a party which is no longer a workers' party".

Such arguments could suffice in the future, if the Soviet chose to adopt such a policy, to declare the congress invalid and engineer a party split.

● Nine independent Polish publishing houses have published a proposed draft law on censorship and refuse to conform to its provisions according to the Solidarity Union, AP reports.

Steel output falls
Steel output in the European Economic Community totalled 62.5m tons in the first five months of this year, down 7.2 per cent compared with the same period of last year, according to the Community's statistics office Eurostat.

RN cuts warning by Nato admiral

By James Buxton in Naples

THE COMMANDER of Nato's forces in southern Europe gave a strong public warning yesterday against any reduction in the strength of the Royal Navy.

Such a cut, which is under consideration by the British Government, would be "a very grave step" and would make the defence of southern Europe and the Mediterranean "a great deal more difficult", according to Admiral William Crowe, commander-in-chief Allied Forces Southern Europe.

The Admiral, an American, said that although British naval ships no longer deployed in the Mediterranean on a regular basis "we would anticipate that, in the event of hostilities, we would receive some help from the British Navy and a severe cut-back would certainly reduce the probability of that happening and I would certainly consider that a very unfortunate development."

It would put a greater burden on the shoulders of the other Nato members in the region, he said.

This is the strongest public statement on Britain's defence review made so far by a leading Nato commander, but it reflects the views he has heard throughout the Atlantic alliance.

He was speaking at a news conference before a ceremony to mark the 30th anniversary of Nato's southern command, which is based at Naples. The command groups the United States, Britain, Italy, Turkey and Greece.

Admiral Crowe said he was "ecstatic" about the return of Greece to the Nato command structure after the settling of its dispute with Turkey, within the alliance.

Soviet forces in the region were becoming increasingly powerful, he warned. While there had been no dramatic change in numbers in the past few years, the Soviet fleet was becoming much more sophisticated and much better able to handle its ships and weapons.

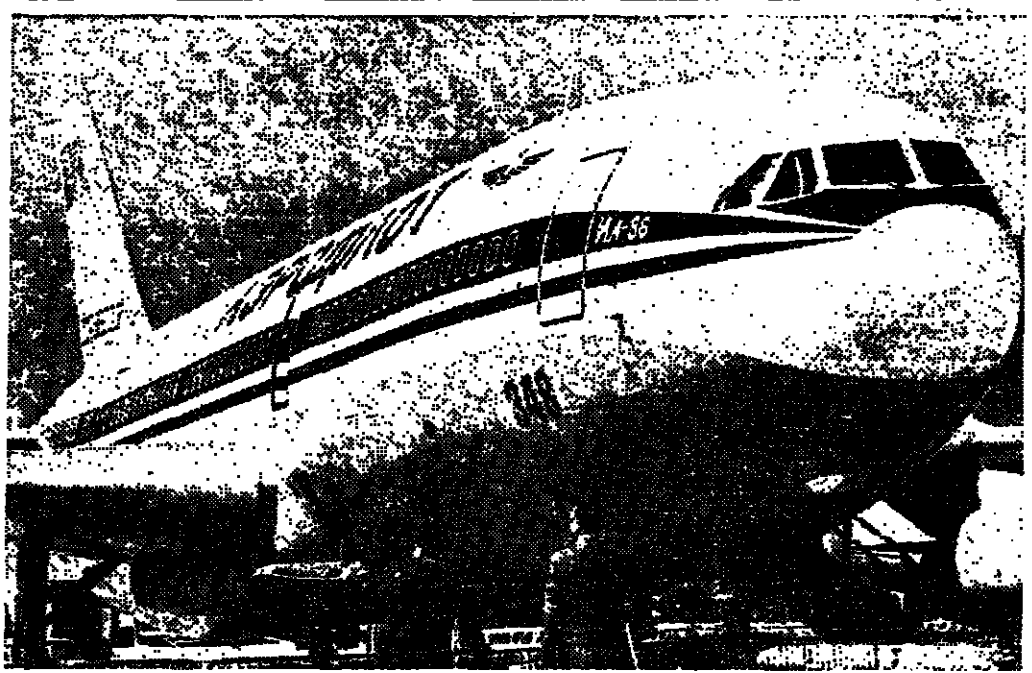
"If this continues, I would be very concerned," he said. He also pointed to the proliferation of modern weaponry among inherently unstable regimes "to our south and east," which "with a sudden shift of political fortune, could do much mischief to our security or to vital Nato interests."

The deployment of some U.S. and British naval units in the Indian Ocean following the Soviet invasion of Afghanistan and the revolution in Iran had increased the burden on other nations in the command, particularly Italy. The Italian and other navies had had to step up their training and co-operation in Nato, and he expected this to be increased further.

The Soviet Union had also transferred more ships to the Indian Ocean from the Mediterranean which had meant that the overall balance of forces there had not changed.

Admiral Crowe said that if Nato was faced with sudden hostilities in the Mediterranean "our forces would prevail, although there is little question that we would be severely tested."

A war in the 1980s would see the Mediterranean "as a major political and military objective of our enemies, towards which they would direct a substantial armed effort."



An Il-86 pictured at this year's Paris Air Show.

Soviet wide-bodied jet to begin service on its first foreign route

BY LESLIE COLLITT IN BERLIN

THE Soviet Union is planning to introduce the Il-86, its first wide-bodied jet, on a foreign route next month. It will fly between Moscow and East Berlin, a move which would enhance Soviet capacity to transport troops to and from East Germany and other points in Eastern Europe.

Aeroflot, the Soviet Union's civil airline, is to inaugurate the twice-weekly service on July 3. The Il-86 has been used only on internal Soviet routes since its first commercial flight last year.

The airliner was originally designed to carry 400 passengers, but because of the poor thrust of its four engines and their high fuel consumption, it was modified to accommodate

50 less. Aviation specialists in the West point out that until now, Aeroflot has carried out the bi-annual airlift of troops between the Soviet Union and East Germany using its Tu-154 airliner, a tri-jet similar to the Boeing 737. Soviet paratroopers were dropped from Aeroflot Il-76 transporters in recent Warsaw Pact military exercises in East Germany.

The civil airline is also responsible for carrying troops between the Soviet Union and Afghanistan and its aircraft are frequently used for combat operations within the country.

The introduction of the Il-86 on the East German route means the Soviet Union could soon begin using the aircraft to

serve other East European capitals. The airliner could also land at Soviet air bases in East Germany and Poland, as well as in other East European countries, and could play an important role if Moscow had to move large numbers of troops rapidly to another Warsaw Pact country.

Several components for the Il-86 are made in Poland, including the tail assembly, and a slowdown in production at the Polish factory is said to be affecting the rate at which the airliner can be put into service with Aeroflot.

The Soviet Union hopes to sell the Il-86 to the other East European airlines but they are reluctant to buy it because of its poor fuel economy.

ROW OVER PREMIER POST UNRESOLVED

Dutch coalition talks threatened

BY CHARLES BATCHELOR IN AMSTERDAM

A DISPUTE over who is to become the Netherlands' next Prime Minister threatens to wreck attempts to form a left-of-centre government. After three weeks of negotiations between the Christian Democratic Party, Labour, and the moderate left-wing Democrats '66 attitudes towards the premiership have begun to harden.

Mr Dries van Agt, the outgoing Prime Minister and leader of the Christian Democrats, has claimed the right to continue in office in the next government because his party emerged as the largest after the May 26 general election. The other two parties engaged in coalition talks say the issue must remain open for negotiation.

The advisory council of Democrats '66 has rejected Mr van Agt as Prime Minister on the grounds that he could not head a left-of-centre government after four years as leader of a centre-right coalition with the Liberal Party.

Mr Jan Teerling, who heads Democrats '66, said the prime minister should come from one of the left-wing parties.

Mr Max van den Berg, chairman of the Labour Party, said in a radio interview that the Christian Democrats' claim to provide the Prime Minister posed a severe problem for the coalition negotiations.

While the Christian Democrats' 48 parliamentary seats would make them the largest party in a coalition with Labour and Democrats '66, these two parties argue that 44 and 17 seats respectively, they together form a large left-wing block.

The problem of personalities has arisen before any agreement has been reached on the substantive issues of the coalition talks. MPs will have their first chance today to consider a social and economic programme for a new government. Talks so far have been confined to the three party leaders and the two Christian democratic mediators appointed by Queen Beatrix.

● The Dutch central bank yesterday announced it will suspend credit controls in force for the past four and a half years, because sluggish credit demand has made them superfluous. Controls will be lifted for the second half of 1981 and

the bank will decide towards the end of the year whether to reimpose them or lift them for good.

The credit limits were introduced at the start of 1977 in an attempt to control the increasing volume of bank lending and to restrain inflation. The recession has so reduced demand for credit that they have become unnecessary. In April 1980, the central bank lifted limits on consumer credits imposed the year before for the same reason.

Under the limits commercial banks could make unrestricted lendings from long-term borrowings but were only allowed a 6 per cent increase this year of credits not backed by borrowings of more than two years. Most banks were permitted a 5 per cent rise in credits while the remaining 1 point was given to the smaller Dutch banks and to foreign banks without access to large savings deposits.

The restrictions, backed by the threat of the compulsory interest-free depositions with the central bank or of a warning from the bank, initially had a real impact on lending. But over the past year or so, only the smaller and foreign banks have been affected.

● The British farmer is given a subsidy equal to the difference between the market price and the Community-approved guaranteed price.

The "classic" continental system, where one strongly subscribed to by the French as consistent with the tenets of the Common Agricultural Policy, is to buy and store seasonal surpluses at a guaranteed price. Incomes are maintained by propping up the market price. There is almost endless argument over which system is "best" and which in the long

term is the most cost-effective, but British producers' returns have certainly grown considerably in the short term.

This is in large part due to the high level of the subsidy which, much to British joy, is no longer the sole responsibility of the UK Treasury but is paid by the Community as a whole.

However, to integrate the two systems the "clawback" is imposed, meaning that the British exporter must pay a levy equal to the subsidy which was granted.

West Germany 'could become war flashpoint'

MOSCOW—A decision to deploy new U.S. nuclear missiles in West Germany could make that country the flashpoint for another world war, Marshal Dmitry Ustinov, Soviet Defence Minister, said yesterday.

Marshal Ustinov, writing in Pravda, said the Nato plan to install U.S. Pershing and Cruise missiles in Europe made West Germany and other Western allies targets for "destructive retaliation".

Bonn's support for the plan "can again make West Germany the place where the flame of yet another destructive war blazes up," he said.

The U.S. and its allies had embarked on an unprecedented growth in military spending. The Soviet Union had never advocated the arms race, "but if we are forced to do so, we will match any challenge and match it effectively."

The Minister's comments were in line with recent Moscow criticism of the Bonn Government's decision to deploy the new U.S. missiles. The article marked the 40th anniversary of the German offensive on the Soviet Union.

EEC at odds with U.S. on North-South strategy

BY JOHN WYLES IN LUXEMBOURG

EEC GOVERNMENTS yesterday agreed a detailed approach to the North-South negotiations in September based on a doubling of the World Bank's capital and other development measures which appear to leave the Ten fundamentally at odds with the U.S.

The strategy endorsed by Community foreign ministers in Luxembourg will be defended by the heads of the British, West German, French and Italian governments at next month's seven-nation world economic summit in Ottawa.

Canada's Premier Pierre Trudeau, the summit host, has declared that the North-South issue will be one of the meeting's major themes. He would like it to fix the industrialised world's approach to the North-South summit in Mexico.

However, there is a wide gulf between the European and U.S. positions as M. Claude Cheysson, France's Minister for External Affairs, stressed. "If America goes to Mexico with attitude which have been apparent during the past months, then nothing will be achieved," he said. Yesterday's discussion focused on a document prepared by senior officials from EEC foreign

offices which will be formally approved by the Community summit in Luxembourg.

In contrast to the Reagan Administration, which prefers to deal bilaterally with developing countries, the Community favours a multilateral approach to development through expanding the role and resources of international agencies including the World Bank, the International Development Agency and the International Monetary Fund (IMF).

The EEC document says international institutions' development operations must be strengthened. This means adding to the IMF's financial resources, while retaining the necessary conditions attached to its credits and preserving its monetary character. The World Bank's capital must be doubled and the International Development Agency's sixth-refinancing implemented.

Of particular importance is the EEC's support for the creation of a World Bank affiliate to deal with energy. Its aim would be to involve oil exporters in "co-responsibility" providing a steady growth in multilateral financial aid for developing countries.

As Britain prepares to take the chair at the Council of Ministers, the Second Lamb War is looming, writes Larry Klinger

The bleat of battle sounds again in the corridors of Brussels

"THE BLEATING is over," wrote the *Economist* last autumn when the European Community's Agriculture Ministers agreed on a Community-wide marketing scheme for lamb and mutton.

Indeed, it seemed that the final truce had been declared in the two-year Anglo-French Lamb War over Paris's unilateral and illegal ban on British imports to protect French farmers from lower prices.

But the bleating did not stop, and the current moves to solve the renewed row over UK lamb exports to France fail, the ensuing racket could prove an acute embarrassment to the British Government.

The argument has already resulted in:

● Mr Peter Walker, the British Agriculture Minister, having a set-to with the French Agriculture Minister;

● Mr Walker blocking measures required to implement decisions by the Council of Ministers, the most pressing of which is the sugar marketing scheme due to begin on July 1;

● M. Gaston Thorn, the European Commission President, criticising Mr Walker's tactics as undermining the Council of Ministers' credibility;

● The French reopening the

whole question of Britain's special arrangements for its domestic lamb market.

The issue at hand is the sinister-sounding "clawback" which is simply European Community jargon for a levy on British lamb exports to the continent designed to ensure that the UK system of guaranteeing producers' incomes does not act as a subsidy for sales elsewhere in the Community.

The trouble is that, during the autumn talks which led to the new marketing scheme, the

British got their figures wrong. Instead of the Lamb War "truce" opening up the French market as the UK intended, it made exports increasingly unprofitable.

To be fair, while Britain in one sense may have lost the war, it won its most important battle. Mr Walker obtained, against strong opposition, approval for Britain to maintain its special system of guaranteeing incomes while allowing the lamb to flow to the home market at the best price for the customer.

The British farmer is given a subsidy equal to the difference between the market price and the Community-approved guaranteed price.

The "classic" continental system, where one strongly subscribed to by the French as consistent with the tenets of the Common Agricultural Policy, is to buy and store seasonal surpluses at a guaranteed price. Incomes are maintained by propping up the market price. There is almost endless argument over which system is "best" and which in the long

term is the most cost-effective, but British producers' returns have certainly grown considerably in the short term.

This is in large part due to the high level of the subsidy which, much to British joy, is no longer the sole responsibility of the UK Treasury but is paid by the Community as a whole.

However, to integrate the two systems the "clawback" is imposed, meaning that the British exporter must pay a levy equal to the subsidy which was granted.

When the British negotiated the high guaranteed producer price—some say they simply got greedy—it was overlooked that the related size of the "clawback" might curtail profitable exports. And, with the lamb exports staying at home, Mr Walker was forced to go back into battle for his export traders, reopening the old wounds of the Lamb War without this time necessarily having right on his side.

His negotiating tactics have been widely criticised as excessively heavy-handed. Not only did M. Thorn weigh in with his strong words, but some ministers, notably Herr Hans Jurgens, the West German Secretary of State for Agriculture, described the blocking of the other decisions as typical British over-reaction.

However, while most other ministers felt the issue could be resolved after the French legislative elections last week, the British felt they had no alternative to "getting tough."

Mr Walker had received the Council of Ministers' backing during the April farm price fixing for the Commission to propose a "short-term" solution to the problem after the

French presidential elections in May.

After much wrangling within the Commission and successful pressure from France, to keep any proposal subject to its veto, the Commission came up with a proposal which would have lessened the impact of the "clawback" but only by adjusting the producers' guaranteed price system.

This was angrily rejected by Britain. The row has now reached such a pitch that a quick solution may prove difficult indeed, especially since France has tabled an "analysis" of the problem calling into question basic aspects of Britain's marketing arrangements.

The Commission is now expected to produce further proposals, and the hope is still that, with the French legislative elections out of the way, the French Government will be willing to accommodate Britain on this politically touchy subject.

If not, Mr Walker may find himself next month taking over the presidency of the Council of Ministers, while personally committed to fighting a disruptive battle and blocking decisions which affect the interests of Community members not immediately concerned with the dispute.

OVERSEAS NEWS

Libya may cut oil price to \$36 a barrel

BY PATRICK COCKBURN

LIBYA MAY be ready to cut the price of its oil from \$41 to \$36 a barrel, according to the authoritative Petroleum Intelligence Weekly.

The cost of high-priced light crudes have come under particular pressure in recent months. Britain last week reduced the price of its North Sea oil previously linked to North African prices, from \$39.25 a barrel to \$35.

Libyan production has apparently fallen to 1.1m b/d from 1.6m b/d in March, the weekly says. Contract buyers have threatened to phase out of third-quarter contracts unless prices are cut.

A cut in prices by Libya, one of the most militant members of the Organisation of Petroleum Exporting Countries, would force Algeria and Nigeria to reduce their prices. Pricing, the evolution of the

oil market and long-term strategy were discussed yesterday by oil Ministers from Algeria, Libya, Nigeria and Gabon, meeting in Algeria.

The reduction in the demand for oil in the West as the result of the economic depression and conservation measures has made the 10 per cent production cut made by most OPEC countries last May look totally inadequate.

Only a decision by Saudi Arabia to reduce its output from 10.3m b/d to about 8m b/d would now steady the market.

A decision by Libya to slash its prices will also make it extremely difficult for Mexico to reverse its price cut introduced on June 1. The cut of \$4 a barrel by Pemex, Mexico's state oil company, was heavily criticised and the head of the company forced to resign.

Arab League pessimistic on chances of solving Lebanon crisis

BY JAMES BUCHAN IN BEIRUT

THE ARAB League committee attempting to resolve Lebanon's internal political problems meets in Jeddah today in an atmosphere of pessimism. The best that is expected from the Saudi and Kuwaiti effort is a renewed commitment to a ceasefire between the main

Christian grouping and the loose coalition of Moslem and left-wing forces allied with Syria. The ceasefire, in force since the conference in Lebanon two weeks ago, has been consistently breached — most seriously on Saturday when one person was reported killed and

11 injured in shelling of the Christian quarters of East Beirut. Today's meeting of the Foreign Ministers of Lebanon, Syria, Saudi Arabia and Kuwait, as well as the Secretary-General of the Arab League, will prepare for a second conference in Lebanon on July 4.

The focus of attention is on the largely Christian town of Zahle, in East Lebanon, which has been invested by Syrian peace-keeping troops of the Arab Deterrent Force (ADF) for over two months. Over the weekend, plans were discussed for the withdrawal under safe conduct of the 200-

odd remaining Christian militiamen in the town, their replacement by gendarmes and the lifting of the blockade. Gen Ali Al-Shaer, Saudi ambassador in Beirut, was predicting success on Saturday — but a visit to Damascus that evening by Gen Sami Al Khatib, Lebanese head of the Arab Deterrent Force, seems to have produced no result.

Mr. Philip Habib, the U.S. special envoy charged with attempting to calm the tension between Syria and Israel over the missiles, arrived in Beirut from Jeddah yesterday.

Israeli voters head towards a fragile coalition

BY DAVID LENNON IN TEL AVIV

DOMESTIC POLITICS in Israel have run a poor second in recent months to some extraordinary foreign policy decisions by Mr. Menachem Begin, the Prime Minister. But every one — the attack on Mr. Helmut Schmidt, the West German Chancellor, the ultimatum to Syria over Lebanon, the raid on Iraq's nuclear reactor — has provoked charges of electioneering. For, in seven days, the verdict must be passed on a bitterly fought general election campaign.

When the pre-election fireworks die down, the Israeli voters on June 30 will have a record number of 31 parties to choose from. But the real contest will be between the two big parties, Mr. Begin's Likud and Mr. Shimon Peres's Labour Party.

The opinion polls show the two big parties dividing 85 to 90 of the 120 Knesset seats between them. The remainder will be shared among perhaps another dozen.

No party has ever won an absolute majority in an Israeli election, and this year is expected to be no different. It is the need of the big parties to find coalition partners which gives strength to the smaller contestants. In the 1977 elections only two other parties won more than 10 seats, with the other eight who made it to the house controlling from one to five.

Israel holds elections to parliament, the Knesset, every four years. There are no constituencies in the proportional representation system. Each party publishes a list of candidates in the order of priority worked out by the party and votes are cast for party lists. Parties gain Knesset representation in accordance with their proportional share of the votes cast by the 2.5m. Thus if a party wins 45 seats, the first 45 people on its list enter the house. If a member dies or resigns the next person on the party list takes his place. Cabinet ministers do not have to belong to the Knesset and, if elected, may step down from the house once appointed to make room for another party member to enter the house.

The largest party in the last Knesset was the Likud block, with 45. Opinion polls show it is likely to win a similar number this time round and again to be the largest in the house. Likud is a union. It combines the populist, nationalist Herut party of Mr. Menachem Begin, which draws its main support from the less well off and the less well educated, with the economically conservative Liberal Party favoured by small businessmen.

This combination makes it hawkish on foreign policy while tending towards free market economic theories. It wants Israel to retain all the occupied territories while granting limited autonomy to the 1.2m



● The Telem party of Mr. Moshe Dayan, left, and the Tami party of Mr. Aharon Abuhathira, right, may prove crucial in any coalition bargaining.

Palestinians living on the West Bank and in the Gaza Strip. The Labour Party won only 32 seats in the last Knesset and because of that lost power after 29 years of uninterrupted rule. Earlier this year, the polls predicted it would return to power in a landslide victory but in the past two months its lead has been slipping away and the polls now have it trailing slightly behind Likud.

The Labour Party draws its support from the middle and upper classes, those with higher education and higher incomes. These supporters tend mainly to be immigrants from the West

The party advocates a pluralistic mixed economy with considerable government guidance. It is slightly less hawkish than the Likud on foreign policy.

The traditional third block in the Knesset are the religious parties. Of the three, the largest until now has been the National Religious Party, which has sat in every coalition since 1952. It draws its support from the mainstream of religiously observant people in Israel and acts to defend their interest and expand the influence of religion in basically secular matters. It had 13 seats in the last Knesset.

The religious parties have consistently held a block of 15 to 18 seats in the house over the years. It will be interesting this time to see if the splits in the National Religious Party will weaken its dominance and how many seats will be won by Tami, a new party created by the party's Religious Affairs Minister, Mr. Aharon Abuhathira.

Tami is running on an ethnic platform. All its candidates are Jewish immigrants from North Africa or their descendants. Tami appeals to the oriental immigrants to vote for it so that it can end the discrimination against them in Israel. Not all its candidates are religious. The other interesting new party is the Telem list of Mr. Moshe Dayan, the former Labour Party Defence Minister who joined the Begin Government as Foreign Minister in 1977 and then resigned last year. He has been joined by Mr. Yigal Hurvitz, the former Finance Minister who also resigned from the Begin Cabinet. Telem's main foreign policy concern is the future of the West Bank. Mr. Dayan opposes both Likud's tendency towards annexation and Labour's proposed territorial compromise. He wants Israel to impose autonomy unilaterally on the Palestinians in the occupied territories.

The polls are a little uncertain about the prospects of Tami and Telem. Although the current forecast is about three seats each, they may pick up additional seats from the large number of floating voters. In any event, they, together with the National Religious Party, are likely to be at the centre of the coalition-making process because these three are ideologically capable of joining either Labour or Likud.

Despite the recent swing to Likud, some people in Israel suspect the vote may be so close and so splintered that neither party will be able to form a stable coalition. They believe new elections may have to be held within a year.

Bangladesh 'foils Soviet electronics smuggling bid'

BY SAYED KAMALUDDIN IN DACCA

A SOVIET attempt to smuggle about 10 tons of sophisticated electronic equipment into Bangladesh by a special Aeroflot flight was foiled last week, it was learned yesterday.

According to airport officials in Dacca, a special Aeroflot cargo flight with 140 crates of goods landed last Thursday night. On Saturday, Soviet Embassy officials travelled to the airport in trucks, bypassing the security check without authorisation.

Officials say the Russians tried to load the trucks and when challenged by airport authorities, again failed to produce the necessary authorisation.

When Bangladeshi security officers opened one of the crates, they are said to have found sophisticated communication equipment, including a frequency analyser which enables

the user to monitor wireless communications, radio signal generators and transmitters.

A Soviet diplomat is said to have physically assaulted one of the local officials for taking photographs of the equipment.

A Bangladeshi foreign office spokesman said yesterday that the "imports" were unauthorised and that no information about the equipment had been supplied to the ministry by Moscow. Markings on the crates said they contained construction materials.

A diplomatic row is almost certain to follow the incident and the foreign ministry spokesman said that a report on the incident was being prepared.

Under the Geneva Convention, he added, any foreign embassy was obliged to submit a list of prepared imports for clearance.

China ready to replace leader

CHINA'S CENTRAL committee began its long awaited plenary session at the weekend, according to unofficial reports from Peking. Chairman Mao Zedong is expected to be replaced by Party General Secretary Hu Yaobang, and a critical reassessment of Chairman Mao approved. The meeting may not go according to plan, however, as the radical group supporting Hua is evidently still strong. Yesterday, a leading Chinese left-wing general called in the People's Daily for strict adherence to political orthodoxy and revolutionary ardour.

Australia N-study A group of Australian industrialists has teamed up for an A\$500m (£294m) feasibility study to move the country towards a fully-integrated nuclear industry. Colin Chapman writes from Sydney. The consortium, which includes CBA, North Broken Hill Holdings, British Nuclear Fuels, BP Australia, Western Mining and the South Australian Government, are to examine the establishment of a uranium conversion plant at Port Pirie, South Australia.

Sanctions ruled out Mr Robert Mugabe, Prime Minister of Zimbabwe, said the country would not join in trade sanctions against South Africa, Reuters reports from Salisbury.

Sattar nominated The ruling Bangladesh Nationalist Party nominated acting President Abdus Sattar as its candidate in the September 21 presidential election, our Dacca correspondent reports.

Sadat accusation President Sadat of Egypt has accused opposition parties of last week inciting the country's worst sectarian violence for years, writes our Cairo correspondent.

quarrel between Christians and Moslems led to fierce street fighting in a north Cairo slum area. Four people died from injuries on Sunday, bringing the death toll to 14.

Talks in Cairo Egyptian, Israeli and U.S. negotiators began two days of talks in Cairo yesterday, the first in the city since Israel's attack on Iraq's nuclear reactor a fortnight ago, writes our Cairo correspondent.

The talks are concerned with the setting-up of an international peace keeping force to patrol Sinai after the final Israeli withdrawal, due next April.

Casablanca 'killings' More than 30 people were killed and hundreds injured in Casablanca at the weekend when security forces fired on demonstrators during a general strike, the Moroccan opposition Socialist Party, claimed yesterday, Reuters reports.

S. Africa split averted

BY BERNARD SIMON IN JOHANNESBURG

A SPLIT in South Africa's ruling National Party has again been averted, despite open policy differences between two senior Cabinet Ministers. The result, however, is a victory for the right-wing forces in the Government.

The row came to a head at an executive committee meeting of the party's Transvaal branch when Mr. Fanie Botha, Minister of Labour refused to support an unqualified motion of confidence in Dr. Andries Treurnicht, the Transvaal

leader. Dr. Treurnicht, spokesman for the party's ultra-conservative "Verkrampste" wing had earlier angered Mr. Botha by implying in a public speech that the Government's labour policies were undermining the position of white workers.

The two men patched up their differences at a private meeting over the weekend. After the meeting, Mr. Fanie Botha pledged his "wholehearted" support for Dr. Treurnicht.

THE SCOTTISH AGRICULTURAL SECURITIES CORPORATION LIMITED

The Forty-eighth Annual General Meeting of Shareholders of The Scottish Agricultural Securities Corporation Limited was held within the offices of the Bank of Scotland at The Royal Highland & Agricultural Society of Scotland Showground on 22nd June 1981. Mr. D. Bruce Patullo, Treasurer and General Manager of the Bank of Scotland, Chairman of the Corporation, presided and, in moving the adoption of the Report and Accounts, said:

The past year has regrettably seen a drop in activity with a net increase in lending of only £185,000. One cause was the unusually high figure for premature repayments by borrowers where the total for the year was £806,000 compared with £493,000 for the previous year. However the generally depressed state of agriculture and the willingness of the Joint Stock Banks to offer longer term loans have been the main factors. In addition, there is no doubt that many farmers, at a time when there was hope of a further decrease in interest rates, have hesitated to borrow long term from the Corporation at a fixed rate of interest and have instead arranged short term facilities with their bankers. After a year at 16%, the Corporation's interest rate was reduced to 15% in December 1980. Although it appeared at one time that a further reduction might be possible the recent upturn in money market rates, which determine the basis upon which a Debenture issue can take place, has made this less likely.

The increase in the profit of the Corporation before taxation to £520,035, compared with £574,688 for the year to 31st March 1980, reflects the temporary benefit of funding new loans mainly from the repayment of existing loans granted earlier at a lower rate of interest. However, the redemption of £1 million of 6% Debenture Stock on 1st July 1981 will have an adverse effect on the profit for the current year. This is the first of the Corporation's Debenture Stocks to be redeemed but from now onwards the low coupon Debentures will gradually fall due for repayment.

During the year an Extraordinary General Meeting was held when it was agreed that £375,000 of the General Reserve be capitalised and that a further 375,000 ordinary shares be created and issued fully paid to ordinary shareholders on the basis of three shares for each share held. Your Directors felt that the increase created a better balance between share capital and loan stock. In the Accounts the General Reserve has been included in the Revenue Reserve; it was felt that there was no good reason for retaining two items which served the same purpose. The reduction in tax liability and the absence of expenses of issue of Debenture Stock resulted in the surplus carried to Reserve this year being increased from £129,860 to £185,373.

The past year has been very difficult for farmers. Once again an increase in costs has not been balanced by a comparable increase in prices received. The low return on capital throughout the industry and reduced cash flow last year has resulted in a sharp increase in total borrowings. This is not healthy and even if the prospect of a better harvest is realised in conjunction with firmer prices for livestock and dairy products, there will be very little cash available in the short term for new investment.

I am grateful to Mr. McCrory, Manager of the Corporation, and his colleagues for their work throughout the year.

The Report and Accounts were formally approved and adopted and a dividend of 34 per cent duly declared.

WHAT IS THE DIFFERENCE BETWEEN 'NOT BEING CRIPPLED BY BAD DEBTS' AND 'KNOWING YOU CANNOT BE CRIPPLED BY BAD DEBTS'?

PEACE OF MIND. YOU ARE NOT IN CONTROL OF YOUR BUSINESS WITHOUT IT.

Company Directors: Why have one more ulcer than you need?

There is only one way you can give your mind to running and building your business. By not having anything extra to worry about.

So please read these five facts about your Debtor Asset today; they are not as well known as they should be. They could help you — and your business — to function more efficiently.

1 Now, as you are reading this, 40% of your Current Assets probably have no insurance cover.

What is your company's largest, most important asset? Prepare for a surprise. Almost certainly, it's something quite intangible: the money other people owe you — the Debtor Asset. Look at the diagram.

In effect, this is an investment in your customers' businesses. This is how you need to think of it. This is how you need to protect it.

Try a comparison. Suppose you had this huge sum of money invested, not in Debtors but in something else — say raw materials or finished goods. These would be under your own direct control. Debtors aren't, to anything like the same extent.

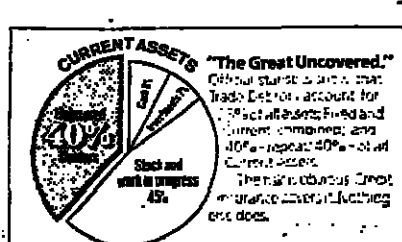
But which do you insure, and which do you leave uncovered?

2 It is the good debts you need to worry about. Not the bad ones.

The bad debt that cripples a company is always unexpected. Unthinkable, even.

Or at least it would have been, when it was incurred. Then it was a good debt. You wouldn't have taken it on, otherwise.

Bad debts, in the sense that people



usually talk about them, are comparatively harmless, with a bit of luck. You provide for them. But —

What does your biggest customer owe you, today? Could you provide for that?

Suppose he couldn't pay; what would happen to your business, to your employees, to your shareholders?

What would happen to you?

3 Credit insurance can help you run your business better:

1. Cash-flow is more controllable. Insured credit is a recognised aid to finance.

2. Bad Debt Reserve is smaller, so you have more money to employ in your business. Credit Insurance will give you, in effect, a totally adequate, totally liquid Bad Debt Reserve — at known cost.

3. You have a second opinion on all credit risks — with unlimited money to back it.

4. Tighter credit management saves bank charges. Take a company with £5m turnover on monthly account. Average period of credit would be 45 days, so there should be about £600,000 outstanding. Today, £1m might be more like it; leaving £100,000 of extra cash to finance. Even at 12% this would cost £48,000.

5. You avoid Bad Debts. This, first and foremost, is what Credit Insurance is for. Not clearing up what there — although of course it does that too.

4 Peace of Mind is knowing the worst can't happen.

Think about the firms who owe your money. More than 120 businesses go into liquidation every week. That's one every 20 minutes of the normal working day.

Some are quite small, of course. Others are not. You have only to read the papers.

If your reaction is, 'I know my customers better than that', we are glad to hear it. If we thought you were incompetent or slipshod, we wouldn't look at you.

But do you know your customers' customers? Taking it one stage further — do you know the people who buy from them? And so on?

Usually, you can't. But this is just the way bad debts can come at you — as though they were travelling down a line of dominoes. You can't see the first domino fall — but the last one could knock you flat.

What isn't your fault can still be your misfortune.

5 Last year, at Trade Indemnity, we insured £11 thousand million of Debtor Assets. We know what we are talking about.

We probably know more about credit assessment than anyone else; and so we should — we've been doing it since 1918. We have data on more than 400,000 companies and organisations in the UK alone.

This is why we can give quick, authoritative answers when your credit manager rings up and says, 'Shall I take on so-and-so? Will you cover me if I do?'

The service is quick and flexible, with the minimum of paperwork. It can cover your whole business or any part of it. There is also a new, simplified policy, specially for smaller firms.

Talk it over with your co-Directors. If you'd like to find out more about protecting your Debtor Asset — see your insurance broker or get in touch with us, direct.

What can you lose — except the ulcers we hope you haven't got?

Please write to Geoffrey Chapman, Deputy General Manager, Trade Indemnity Company Limited, Trade Indemnity House, 12-34 Great Eastern Street, London EC2A 4AX. Telephone 01-739 8995. Telex 21227.

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AMERICAN NEWS

Nixon may face charges over telephone tapping

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

FORMER President Richard Nixon and his senior aides may be liable to prosecution for violation of the constitutional rights of people whose telephones were illegally tapped in 1969-71. This was decided by the Supreme Court yesterday.

The court's four-to-four vote on a case, brought by Mr. Morton Halperin, a former member of the National Security Council, means that an Appeals Court ruling in support of Mr. Halperin's action is upheld. Justice William Rehnquist did not take part in the ruling because he served in the Justice Department during Mr. Nixon's term of office.

The court indicated that it wanted to take a second look at presidential immunity by agreeing to hear arguments on a separate case in which Mr. Nixon is charged with having improperly brought about the dismissal of another government employee, Mr. Ernest Fitzgerald, a well-known Pentagon "whistle-blower" (a leaker of information).

Mr. Halperin was one of 17 government officials and journalists whose telephones were tapped when the Nixon Administration was concerned about a number of key foreign policy leaks to the Press—involving Vietnam, the Middle East and strategic arms limita-



Mr. Richard Nixon

tion talks with the Soviet Union.

The tap was kept on Mr. Halperin's phone for nine months after he resigned from the Government in protest at the bombing of Cambodia. No evidence has ever been produced that he was the source of the leaks.

Also named in his suit are Dr. Henry Kissinger, then head of the National Security Council; Mr. John Mitchell, then Attorney-General and Mr. H. R. Haldeman, then White House Chief of Staff. The court yesterday dismissed a petition from Mr. Haldeman that he be granted immunity.

The court's ruling now leaves it open for Mr. Halperin to pursue his case in the lower courts.

David Buchan in Washington and Colina MacDougall in London report on China's armed forces

How the U.S. could rearm Peking's military machine

THE ONE tangible result of Mr. Alexander Haig's visit to Peking last week was the U.S. decision to allow China to buy limited quantities of lethal weapons. This, plus the admission that the U.S. had set up a missile-tracking station inside China to monitor what was going on in the Soviet Union, raised the Sino-U.S. relationship to a very different level.

It also suggested the U.S. was intent on keeping up its relationship with Peking rather than Taiwan. Both Moscow and Taipei were sharply critical of the proposed injection of military strength into China. From Moscow's viewpoint, it has shifted the global balance of power. But what will it add up to in terms of improved Chinese military capacity, when Peking is broke and already 15 to 20 years behind?

China's forces are quite outclassed by those of its neighbours. Mainly equipped with 1950s weapons, they will take years and huge sums of money to modernise.

Peking has, of course, a nuclear capability, but its delivery system is not good. Last year it successfully tested its first Intercontinental Ballistic Missile and it has a fair number of medium-range missiles. But its missiles are probably still liquid-fuelled. It has no second-strike capacity.

A long way after this strategic force comes the army of 3.6m

Australia and New Zealand voiced reservations yesterday about some aspects of U.S. policy in Asia outlined by Mr. Alexander Haig, the U.S. Secretary of State, Reuter reports from Wellington. Mr. Haig has been urging increased efforts to isolate Vietnam if it does not withdraw its 200,000 troops from Kampuchea.

But, according to Mr. Brian Talboys, New Zealand's Foreign Minister, during yesterday's meeting of the Arms Council, which groups the three allies, "there was some discussion on the extent to which present policies might be pushing Vietnam further into the arms of the Soviet Union." Mr. Tony Street, Australia's Foreign Minister, said however, that Australia had decided Vietnam's invasion of Kampuchea was totally unacceptable.

men, equipped with about 12,000 old Soviet or Soviet-type tanks. It has some surface-to-surface missiles and a few wire-guided anti-tank weapons, but otherwise mainly old-style artillery. The air force has 5,000 or more aircraft, about four-fifths of them fighters, of which most are old MIG17s and 19s or Chinese copies. Of the remainder, about 550 are light and medium 1950s-vintage Soviet bombers. Despite the numbers, aircraft are precious in China; in the 1979 war with

Vietnam, the Chinese tried not to use them.

The navy is largely a coastal defence force, but has about 100 submarines with one nuclear vessel which is reported never to have functioned properly. A second is thought to be undergoing trials. It has fewer than 40 major surface combat ships, only about half equipped with surface-to-surface or surface-to-air missiles.

Industry, and consequently arms production, made little progress in the 1960s and 1970s because of constant political struggles. Even many Chinese seem to have lost faith in their ability to manufacture arms.

The 1979 Vietnam war revealed how inferior Chinese artillery was, lacking night-vision sights or automatic range-finders. The export of Chinese-made MIGs to Pakistan has shown up their inadequacy compared with the genuine Russian article, which is more versatile and needs servicing less frequently.

To update this military leviathan would cost in the region of \$300bn, according to one military specialist. Weapons experts have said that no one European defence industry—or even all together—could more than dent the problem, while the U.S. arms industry is already under strain without fulfilling vast Peking orders. Re-equipment on any scale would take a decade to have significant effect.

China has been window-shop-



Mr. Haig, right, meets Deng Xiaoping.

ping in Europe since 1977, but has bought very little. Helicopters have been important. France's Aerospatiale sold 30 in 1977 and another 50 last year. West Germany's Messerschmitt-Bölkow-Blohm despatched three and Bell (of the U.S.) eight in 1979. However, the 1977-80 haggling, apparently on price, over the British Harrier jump jet fighter, came to nothing.

In 1975 the Chinese bought an \$80m production line, plus technology, for the Rolls-Royce Spey engine, intended to power a supersonic Chinese fighter. This is now completed,

but not operating. The Chinese could not design an airframe to put it in.

In the 18 months since Mr. Harold Brown, the former Defence Secretary, announced after a trip to Peking that China would be allowed to buy non-lethal military equipment, the U.S. has had much the same experience. Some 40 export applications have been made by U.S. companies, but few have come to fruition—the most notable being the sale of Cessna aircraft with special photographic equipment.

While small packages like this may have some effect, the prob-

lems remain enormous. Ill-equipped Chinese infantrymen are sitting across the border from 42 well-armed Soviet divisions.

The Chinese are at a worse disadvantage in the air. Their MIGs lack an all-weather capability, air-to-air missiles or ground-attack weapons. For air defence, the Chinese rely on guns, plus a few old surface-to-air missiles.

In the tank warfare which would seem most likely in the open Sino-Soviet border country, what the U.S. could supply might be of some small help. Americans would probably be happy to sell the Chinese such middle-range, defensive arms as anti-tank and anti-aircraft missiles.

American sales to China are even less likely to affect the military balance with Taiwan. China is way behind and crucially, Taiwan is divided from the mainland by 120 miles of sea. The worst hazard is a possible shipping blockade.

On the other hand, American input could make some difference along the Sino-Vietnamese border. In 1979, Chinese forces performed badly because they lacked modern artillery, communications and air cover. But quantities and rates of delivery are unlikely to be great enough to make the Chinese trigger-happy. In any case, the terrain—mountain and jungle—is best suited to infantry with rifles. In its infantrymen, China already excels.

Air control strike averted

BY DAVID LASCELES IN NEW YORK

A LAST-MINUTE agreement struck at dawn yesterday averted what could have been a damaging strike by 17,500 U.S. air traffic controllers. Flights were reported to be leaving on schedule, much to the relief of thousands of travellers who had been making emergency plans in advance of the strike deadline of 7 am.

Details of the deal reached between the controllers' union and the Federal Aviation Administration were not immediately disclosed. However there were indications that the union had given ground, and that the shape of the final package

would not seriously damage the Reagan Administration's efforts to hold down pay increases.

The tentative agreement, according to the union is worth \$39.6m. This is almost exactly the same value as the \$40m that the FAA put on its offer last week. That was rejected by the union as inadequate. The union said yesterday that the offer had been "reapportioned" and was "fair" in its new form.

The Administration wants to hold federal pay increases to 4.8 per cent this year. The original demands by the union would have increased the average controller's pay by over 30 per cent.

Atlanta investigation to continue £250m prop for Canada's textiles

BY DAVID BUCHAN IN WASHINGTON

THE FIRST apparent break in the unsolved string of murders of young Atlanta blacks, which has stirred national concern and racial controversy, has come with the arrest of a 23-year-old black photographer, Mr. Wayne Williams.

Mr. Williams was charged with the murder of the twenty-eighth and latest victim in the killings which have haunted the city's black community for nearly two years.

The Atlanta authorities have played a legal cat-and-mouse game, extraordinary even by U.S. standards.

The Williams case, which raises in the acutest form the clash between freedom of the

Press and right to a fair trial, started on June 3 when he was picked up by police, questioned and released without being charged.

Still under police surveillance, Mr. Williams called a Press conference "to clear the air," on condition that he was not named in the media. Almost without exception he was.

His lawyer went to court last week seeking an injunction that would among other things bar the Press expressing an opinion on his guilt or innocence and from predicting an outcome to a trial.

The newspapers argued that Mr. Williams had become a pub-

lic figure in the course of the proceedings and that he was thus fair game for Press exposure. All this led the judge to ask: "Can the Press create a public figure, then rely on that as a defence in publicising him?" The injunction had not been ruled on at the time of the arrest.

Mr. Williams's lawyer said her client now at least "has a chance of responding in an appropriate forum to what he has been accused of."

Mr. Lee Brown, Atlanta's police commissioner, said yesterday that the 70 detectives on the case would continue their investigation despite the arrest.

BY VICTOR MACKIE IN OTTAWA

THE Canadian Government is to spend C\$250m (£104m) over the next five years to prop up the clothing and textile industry. In addition the Administration will provide renewed quota protection.

Mr. Herb Gray the Minister of Industry, said at the weekend the \$250m would be used to modernise plants and help unemployed workers find new jobs.

He said the Government hopes companies will invest C\$4bn of their own money to modernise the industry over the next nine years.

The Federal funds will help companies acquire up-to-date machinery, improve their efficiency and upgrade their workforce.

Mr. Gray said the Government had decided to continue its protectionist policies because assistance was vital to keep the industry operating. The industry has greeted the announcements with delight.

Mr. Frank Brady, chairman of the Canadian Textiles Institute, said: "We are extremely pleased with the decision."

The textile and garment industries in Canada employ about 190,000 people—more than half of them in Quebec and most of the remainder in Ontario.

Existing import quotas, in the form of bilateral agreements with 17 countries, have limited the foreign share to about 26 per cent of total textile sales

and about 16 per cent of clothing sales. Total value of imports last year was C\$1.6bn.

The quotas were due to expire at the end of December, but they will now be renegotiated.

Consumer advocates in Ottawa estimated the quotas cost the average family about C\$100 a year by limiting competition. Imports from such countries as Britain and the U.S., which do not have cheap labour, are not affected.

About one-half of the \$250m will go to helping workers in communities heavily dependent on the industry. Besides providing new training, it will help others take early retirement

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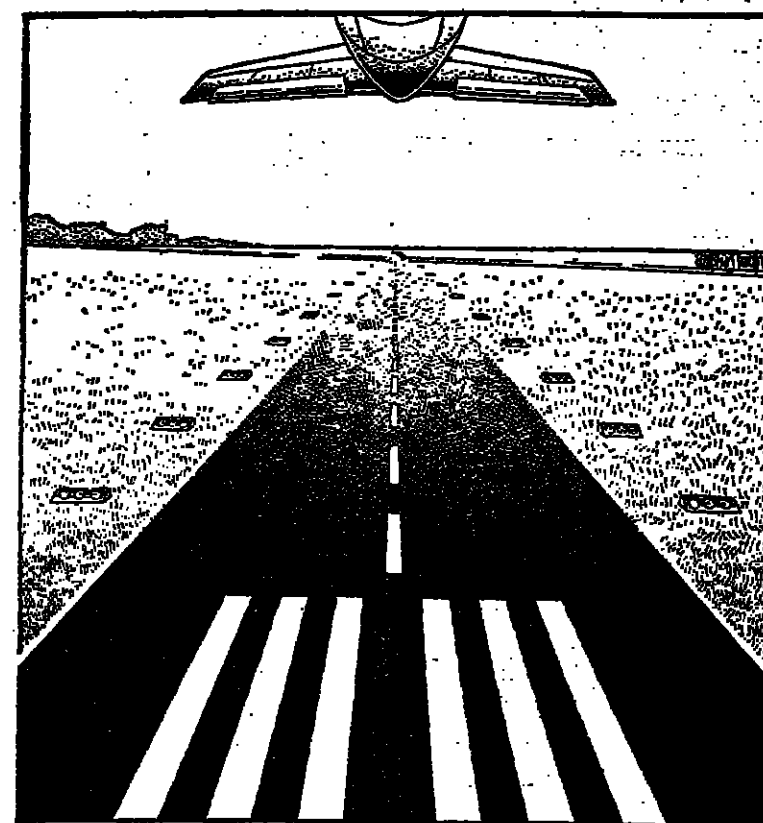
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WORLD TRADE NEWS

France go-ahead to ship delivery

BY DAVID WHITE IN PARIS

THE FRENCH Government yesterday gave the go-ahead to delivery of naval vessels to Iran and Argentina, which had been suspended during the election period.

The approval is an important gesture towards reassuring France's clients about the Socialist Administration's commitment to previous contracts.

The arms sector is particularly sensitive as the Government has indicated it plans a more restrictive military export policy than its predecessor.

The naval deliveries—an anti-submarine vessel for Argentina and three missile-carrying patrol boats for Iran—were halted by M Raymond Barre, the outgoing Prime Minister,

immediately after the presidential election. The Iranian patrol boats are the last in an order of 12. Six of the vessels, ordered in 1974, were delivered to the Shah's government and three to the new regime in 1979. The others were blocked in Cherbourg during the U.S. embassy hostage crisis until January.

The sale to Argentina is the third and last in a series of A-69 advice-boats, destined for coastal surveillance and armed with Exocet sea-to-sea missiles. The first two vessels, ordered in 1973, were built for the South African Navy but were not delivered because of a halt on French arms sales to Pretoria imposed in 1977.



Hassan Ali: in London this week.

Path to Baghdad opened for UK businessmen

The war with Iran has not impeded the growth of Iraq's imports, Patrick Cockburn reports. The Government is eager to prove it can provide both guns and butter.

IRAQ is the Middle East's fastest developing market for exports. British exports there this year are likely to be worth £500m, making it the third largest Arab purchaser of UK goods, behind Saudi Arabia and the United Arab Emirates.

The war with Iran has not impeded the growth of Iraq's imports. The Government is eager to prove it can provide both guns and butter. Transport difficulties, which created serious difficulties for exporters in the first three months of the conflict, largely have ended although routes are still somewhat congested.

The Iraqis are particularly eager to see more British companies working in Iraq. A sign of this is the technical and economic co-operation agreement to be signed by Mr Hassan Ali, Trade Minister and a member of the ruling Revolution Command Council, in London this week.

With Iraqi state companies sensitive to the way the political wind is blowing, this will ease the path of British businessmen

on the way to Baghdad. The private sector is negligible.

The improvement in relations contrasts with the boycott on contracts for UK companies imposed by Baghdad in 1978 in retaliation for the expulsion of 11 Iraqi officials from London.

Fear of a hostile political climate and difficulty in acquiring visas dissuaded British businessmen from trying to enter the Iraqi market during the 1970s. There were easier markets further south in the Gulf. The jailing of two businessmen in Baghdad also cooled UK enthusiasm.

As a result British contractors have had few successes in Iraq. The market has come to be dominated by the West Germans and Japanese. For example, Mitsui said yesterday that it and Toshiba have won a £35bn (£79.5m) order for equipment for a hydro-electric power station to be built near Mosul.

At a conference of the Council of British Manufacturers of Petroleum Equipment (CBMPE) last week, following a mission to Iraq, a supplier

described how he tried to find a bidder for two oil treatment plants for which his company had been invited to bid.

He explained to the Iraqis that his company did not carry out turnkey construction.

He found subsequently that not one of the five British contractors he contacted showed any interest. Most cited political instability in the region as the reason.

Contractors have reason for caution as long as the war continues. Some Iraqi state organisations are prepared to take the exigencies of war into account and be flexible in contract conditions. Others refuse to admit that conditions have changed since a year ago.

Even before the war there were difficulties getting equipment to Baghdad on time, with ships waiting at Basra port for up to 60 days.

The Iraq National Oil Company (Inoc) told the CBMPE British companies had failed in the past to supply sufficient technical data on products, react quickly to inquiries, emphasise

after-sales service, or control prices.

Many companies, however, have been unable to do business in Iraq because of the difficulty acquiring visas, such as Mitsubishi and Sumitomo, with large offices in Baghdad, have the advantage of a presence on the ground. In the last four or five months, the number of UK companies with offices in Iraq has doubled.

Contractors are beginning to have some success. The largest single contract for many years, a \$45m road project in Baghdad, was won recently by John Laing International. This may prove to be a portent for the future of British trade.

Once the war with Iran is over, the Iraqis will need to return rapidly to their old level of oil production. This touched 3.7m barrels a day last year. They have ambitious plans to utilise more associated gas.

The Government needs to prove to the people that the war is not setting back economic development.

Austrian tanks for Argentina

By Paul Lendvai in Vienna

THE AUSTRIAN Government has approved the export licence for the sale to Argentina of 57 Kuerassier light tanks manufactured by Steyr-Daimler-Puch, the motor concern that is the country's largest private-sector industrial enterprise.

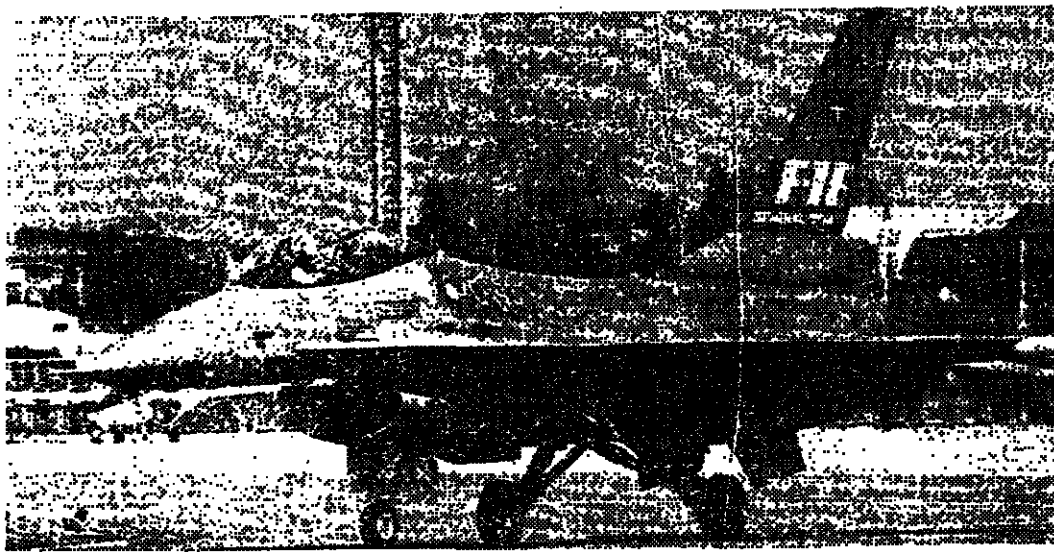
The package deal, including the sale of ammunition and spare parts, is said to be worth about \$3bn (£598m). The issue of arms exports to military dictatorships in Latin America has split the ruling Socialist Party and the leadership of the Socialist-dominated Trade Union Federation. Mr Fritz Prechtl, the Socialist MP and chairman of the Austrian Railwaysmen's Union and president of the International Federation of Transport Workers Unions, last week threatened that Austrian tanks for Argentina "would not reach their destination."

Last year a massive wave of protest by Socialists and Catholic youth organisations as well as intellectuals forced the Socialist Government to cancel the projected sale of 150 light tanks for Chile.

Since then the economic situation has deteriorated. The long-term survival of Steyr depends to a great extent on at least maintaining its highly-profitable arms manufacturing branch.

The light tank (the cannon is supplied by the French) is popular abroad and Argentina bought 70 in 1978-79. During Chancellor Bruno Kreisky's trip to Saudi Arabia last month, rumours circulated about a Saudi order for 400 Kuerassier tanks.

Such tanks under Steyr licence will be manufactured along with cross-country rifles for military purposes by an assembly plant at Bauchi in Nigeria.



Ashley Ashwood

Australia offered F-16 deal

BY COLIN CHAPMAN IN SYDNEY

GENERAL DYNAMICS, U.S. maker of the F-16 fighter, has offered Australian companies a package deal worth more than \$600m (£342.9m) in an attempt to win the contract to replace Australia's tactical fighters.

Half of this sum would come from Australian companies handling 30 per cent of the manufacture, testing and parts assembly involving the wings, tail, part of the electronics and the F-100 turbofan engine. The other \$300m would come from American investment in joint

venture titanium and aluminium plants.

General Dynamics made its offer as the battle heats up for the \$2,000m contract to build 75 fighters to replace the 17-year-old Mirage fleet. The only other contender, McDonnell Douglas, with its F-18A fighter, is engaged in a similar exercise in trade-offs.

The F-18A has been the marginal favourite but its rising costs, coupled with technical improvements in the F-16, have narrowed the gap. Canberra's defence department describes

the issue as "neck and neck."

Mr Milton Cottey, a General Dynamics executive in Australia, said the deal had been put together with the other main partners in the F-16 project, including United Technologies and Westinghouse.

"Although we cannot pre-empt the evaluation team's findings and the government decision, we are confident of getting the order," he said. "We see Australia becoming a major source for other countries getting the F-16, from Pakistan to Korea."

Nissan lifts front wheel drive output

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

NISSAN, the maker of Datsun cars and the second largest motor manufacturer in Japan is to increase the proportion of front wheel drive cars it produces to 20 per cent from 10 per cent. About 10,000 of a total of 22,000 units produced monthly will be exported.

In common with some other Japanese car manufacturers,

Nissan has had a low ratio of front wheel drive cars until very recently. But the company has concluded the demand for small cars of this type will rise.

All cars produced with engine capacities of 3000 cc or less will have front wheel drive engines in the "not too distant future," Nissan said.

Exports will start "very

soon," although no names have been chosen for the export version of the new car holding the engine. The car will be basically similar in dimensions and capacity to the General Motors J car, Nissan said.

The Volkswagen Passat, which Nissan plans to start producing in 1983 will represent a further addition.

Austria seeks reduction of deficit

AUSTRIA will press for easier access to the EEC and the reduction of its large deficit during sessions of the Austria-EEC mixed commission starting today.

Austria last year had a deficit of Sch 73bn (£2.18bn) with the EEC, writes Paul Lendvai from Vienna.

Specifically Austria will raise the re-imposition of special EEC duties on certain kinds of paper and board, the refusal of Italian customs officers to handle Austrian deliveries of textiles and steel, and compensation for the loss of Sch 70m worth of farm deliveries to the EEC as a result of the inclusion of Greece.

New agreement is signed with India

THE EUROPEAN Community and India today sign a new five-year commercial and economic co-operation agreement to promote trade on a most-favoured-nation (MFN) basis under the General Agreement on Tariffs and Trade, Larry Klinger reports from Brussels.

The agreement will be managed by the joint co-operation committee, meeting alternately in Brussels and New Delhi at least once a year. It calls for trade diversification as far as possible and for the promotion of industrial co-operation and investment.

India is expected to request suspension of tariffs on new items.

Switzerland worried about export curbs

SWITZERLAND has suggested an amendment to its free-trade agreement with the EEC, according to Dr Cornelia Sommaruga, the country's federal delegate for commercial treaties, John Wicks writes from Zurich.

This is the signing of a protocol which would suppress in principle quantitative restrictions being imposed on exports.

The free-trade agreement removes customs duties and similar levies on imports but signatories reserve the right to restrict export volumes. Switzerland wants to preclude any situation in which the export of free-trade goods could be cut or stopped.

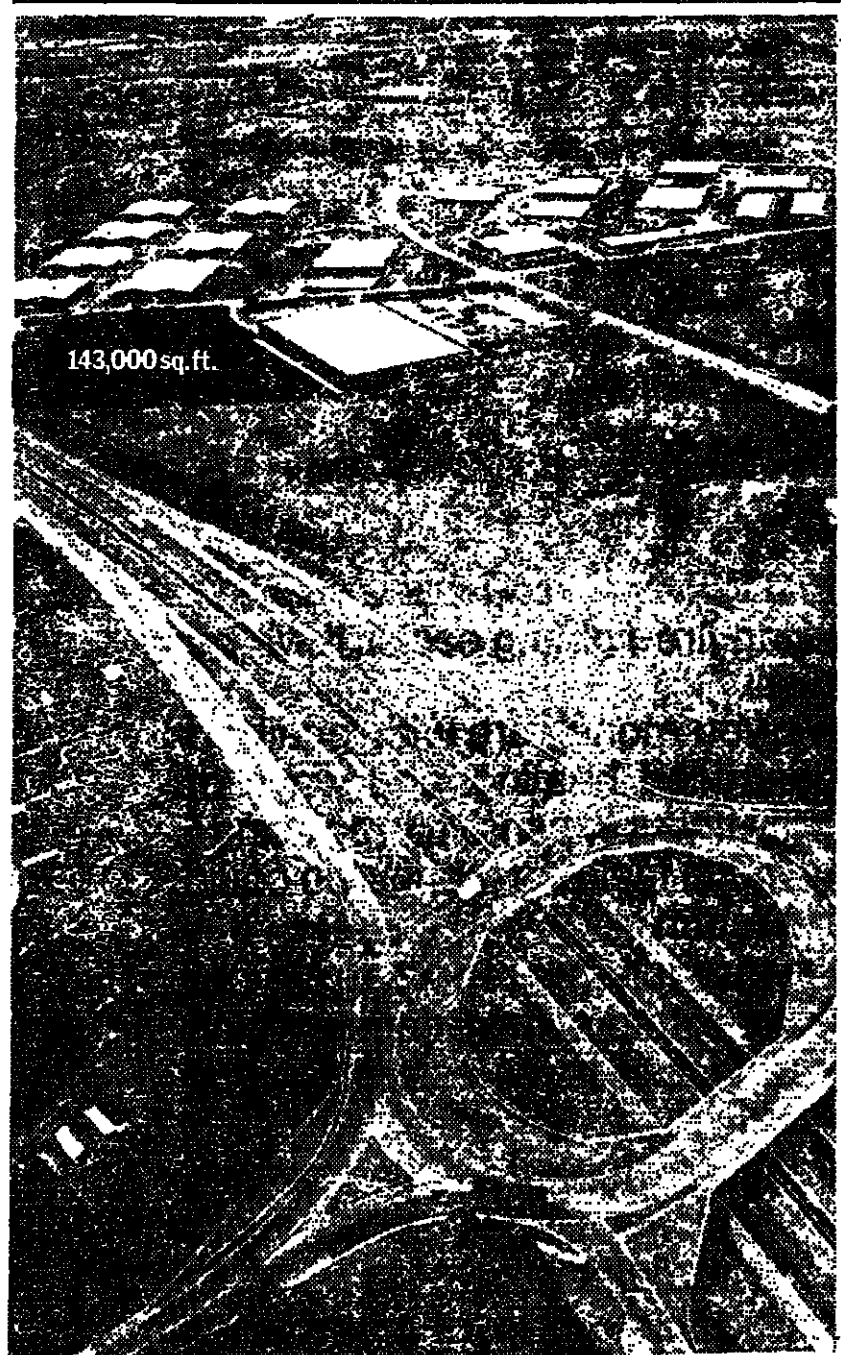
Commission to probe U.S. sheet sales

THE European Commission has launched an anti-dumping investigation into imports of U.S. produced polyester-cotton sheets and pillow cases, following demands from the British Textile Employers Association, writes John Wicks.

Four UK producers, representing about half of the EEC's output of these products, have claimed that U.S. companies have been selling into the Community at prices about 18 per cent lower than those charged in their domestic market.

It is alleged that imports have risen from 2,253 tonnes in 1978 to 6,148 tonnes in 1980 leading to a rise in the U.S. share of the UK market from 11 per cent to around 38 per cent.

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UK NEWS

3-D camera focuses on huge U.S. market

By Mark Meredith in Dundee

NIMSLO 3-D formally started mass production of its three-D camera in Dundee yesterday with a sales target of 6 per cent of the huge U.S. amateur photography market.

The world's first full-scale production line of three-D cameras is operating at one of the four Timex plants in Dundee. The sub-contracting operation is an important one for Timex, which is diversifying its production into areas of precision electro-engineering.

Mr George Younger, the Secretary of State for Scotland, said before pushing the button to start production, that Nimslo represented an excellent example of inward investment into Scotland which had a vital part to play in the country's recovery.

The camera, which will sell for \$200 (£100) in the U.S., is aimed at the amateur photographer at the lower middle range of the 35 mm camera market.

The total Dundee output of 35,000 to 40,000 cameras a month will be shipped to the U.S., where a test marketing project by the Atlanta-based Nimslo company is due to be launched in July or August followed by a nationwide launch.

Sales in the UK are not expected before the end of 1982.

The three-D camera body looks normal, but inside a single lens projecting in front are four 30 mm built-in lenses. These give four separate pictures which in the printing are super-imposed under a plastic corrugated screen.

The camera uses 35 mm film but the four pictures take the space of two frames so the photographer sees only half the number of pictures advertised on the roll.

Integrated circuits give shutter speeds between 1/50 and 1/500 and lens apertures between f/5.6 and f/22.

Dr. Jerry Nims, co-inventor of the system and chairman of Nimslo European Holdings, said it was the ability to deliver that brought his company to Dundee. He expected to show a profit by the end of 1982.

Nimslo has been promised Government grants worth \$2.7m. Officials said that Timex in Dundee was chosen partly because of Timex's previous experience producing Polaroid cameras in Dundee.

Helping the company with the launch of its UK operation has been a \$3m issue of shares placed by Carr Seabag & Co and introduced by Mr Graham Dowson, deputy chairman of Nimslo European Holdings, British shareholders hold about a third of Nimslo shares.

The Timex-Nimslo setup at present employs 200 people on camera production but this should reach 900 when full production is reached. About three-quarters of the components are produced at the factory.

The employment figures are some consolation to Dundee, which is about to lose over 400 jobs at the Rob Caledon shipyard facing closure by British Shipbuilders.

Mossmorran closure threat puzzles industry

Sue Cameron on the future of Esso Chemicals' £360m project

SENIOR FIGURES in the Department of Energy and the European chemical industry are wondering whether Esso Chemicals would ever have the nerve to cancel its £360m petrochemicals project at Mossmorran in Fife—as it has threatened.

There are two schools of thought. The first, which seems to have attracted the greatest number of adherents, is that Esso is merely posturing in an attempt to pole-axe potential competition and squeeze a little more aid from the Government at the same time. The second is that Esso is genuinely concerned about the viability of the Mossmorran project—particularly at a time when it is losing money on its UK chemical and refining operations.

Esso Chemicals has already cleared the Mossmorran site in readiness for the new plant, which will have the capacity to produce 500,000 tonnes a year of ethylene—the so-called building block of the petrochemical industry used to make a whole range of products from plastics to solvents.

Most European ethylene plants use the oil-based naphtha as a raw material, but the feedstock for the Mossmorran unit will be ethane gas from the Shell/Esso Brent field in the North Sea. The ethane will come from a natural gas liquids separation plant built by Shell/Esso on the Mossmorran site.

The raw gas will be put through the Mossmorran separation plant and divided into its component streams—propane, butane and ethane. The idea is that the propane and butane should be exported—Shell is sending its 50 per cent share of these gases to the U.S.—while the ethane will go over the fence to the Esso Chemicals ethylene plant.

Shell, which is overseeing the building of the £345m separation plant, stressed yesterday that there were no plans to abandon it. The company added—with some pride—that construction work so far was on schedule.

Shell was a little less forthcoming about the prospects of the adjoining ethylene plant. Although the ethylene plant will be owned and operated by Esso Chemicals, Shell is raising half the money for it, and Shell will have rights to half the material made by it.

Shell and Esso belong to the "gang of four"—the other two members of this elite club are BP Chemicals and Imperial Chemical Industries.

For the last year, the "gang" has been exerting every muscle to obtain priority supplies of ethane from Britain's planned £1.7bn North Sea gas gathering system for use as a petrochemical raw material at Mossmorran, at BP Chemicals' Grangemouth site and at ICI's complex at Wilton on Teesside.

The four want the ethane from the new gas gathering system because it is an extremely economic raw material for making ethylene. But some industry experts believe they also want the ethane themselves so as to stop it going to Nigg Bay on the Cromarty Firth in Scotland where there are plans for a rival petrochemicals complex.

The U.S.-based Dow and the UK-based Highland Hydrocarbons have each put forward proposals for petrochemicals development at Nigg, based on ethane gas gathering system. It is Dow's competition that the "gang" of four fears.

Esso, on behalf of itself and the other three, now appears to do a deal with the Government—or so the argument goes. And that deal, it is said, is along the lines of "we'll go ahead with Mossmorran if you guarantee no other greenfield petrochemicals development in the UK".

Specialists believe the deal would be an excellent one for the "gang". They would thus eliminate competition and provide the only outlet for ethane from the new gas gathering

system. To put it another way, they would have the sellers of that ethane over a barrel in pricing.

Nigg Bay is not thought to have featured too heavily in the formal presentation Esso Chemicals made to Department of Energy officials around two weeks ago. It is understood that Esso gave two main reasons for its decision to consider abandoning the Mossmorran project: The first was the fear of "cost overruns"—although this does not seem to fit in with Shell's excellent timekeeping so far on the gas separation plant at Mossmorran. The second was the fear that the Mossmorran chemical plant might not give a good return because of Europe's ethylene overcapacity.

The second plant must raise considerable doubts about Esso Chemicals' planning abilities. The company would have been well aware of Europe's overcapacity in ethylene when it first considered building at Mossmorran.

Dow says that a number of Europe's ethylene plants are old and inefficient. It adds that, during the boom petrochemicals period of 1979 to early 1980, most of the big, cost-effective European ethylene plants were operating at well over 90 per cent capacity. Dow asserts that

the UK produces less ethylene per head than any other European country bar Spain—despite Britain's petrochemical raw material resources in the North Sea.

Some people question whether Esso's threat is credible because the company has already spent an estimated £20m on the Mossmorran plant. That's a tidy sum down the drain—even for a group as large and powerful as Esso.

Yet those inclined to take Esso Chemicals' warning at its face value point out that this is the last possible moment for the company to consider cancellation. Once construction starts in earnest—and so far the site has been only cleared—it will be too late for Esso even to consider cutting its losses.

Indeed, there is widespread speculation within the industry that Shell and Esso have offered ethylene from the new plant to Dow. Dow is understood to have refused—but the offer to sell merchant ethylene from Mossmorran would suggest that Shell and Esso are genuinely worried about European overcapacity.

If Esso Chemicals did cancel the Mossmorran plant, it would cause considerable embarrassment to the Government. Cancellation would cause the loss of an estimated minimum of 2,000 jobs in the process plant industry—and the closure of at least two companies.

What would happen to the ethane if the Esso ethylene plant were not built? It could be piped from the Shell gas separation plant at Mossmorran either to BP Chemicals' plant at Grangemouth or to ICI's complex at Wilton for use as petrochemicals raw material. Or it could be absorbed into the British Gas Corporation's system or burned in a power station. Almost everyone agrees that the final alternative would be utterly wasteful.

If the Mossmorran ethylene plant is cancelled, ethane from the new gas gathering system would almost certainly be used in a new petrochemicals development at Nigg Bay.

The "gang" has argued that extra supplies of ethane from the gas gathering system would be needed at the Mossmorran ethylene plant by the early 1980's to top up supplies from the Brent field. In the absence of the Mossmorran chemical plant, the only feasible place for gas from the offshore pipeline to go would be Nigg. The Government's licensing powers in the North Sea place it in a strong bargaining position with groups such as Esso.

Esso Chemicals may be playing games—but at extremely high stakes.

Cyclical indicators support CBI view of standstill in output

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

ECONOMIC ACTIVITY may have levelled out from its sharp decline but there are no signs of any recovery, according to the official indicators which are designed to identify turning points.

The Central Statistical Office's cyclical indicators broadly support the view that the recession has levelled out. They are thus in line with expectations of flat output during the rest of the summer, indicated yesterday by the Confederation of British Industry's monthly trends inquiry.

However, there are no signs either from the cyclical indicators or from opinion surveys of a general upturn. Therefore, the optimistic comments of Treasury ministers and others

three months ago about the start of a steady recovery do not appear to have borne out yet.

To use the alphabetical comparisons now in fashion, a V-shaped recovery now seems unlikely. What is uncertain is whether the pattern will be L-shaped, with a prolonged flat period, or U-shaped, with a recovery starting after an interval.

The longer and shorter leading composite indices are continuing to rise. On the basis of past average relationships, both indices have pointed for some time to a bottoming of the recession around the first quarter of this year.

The key uncertainty concerns

the coincident index, which should move broadly in line with turning points in economic trends. This index picked up fractionally during the winter and early spring—up from 89.2 (1975=100) last November to 89.8 in March, then fell back to 89.3 in April.

Officials point out that the broadly flat trend of this index gives no indication of any upturn in activity. Confirmation that the trough has been reached must await further observations.

The Central Statistical Office comments that the most recent values of the composite indices as usual are based on only partial information and it is possible that later data may alter

Architects' workload improves

By Andrew Taylor

PRIVATE architects picked up more work during the first quarter of 1981 as the sharp decline in construction activity slowed.

Figures published by the Royal Institute of British Architects show that the value of new commissions increased by 22.1 per cent compared with the previous three months. However, new commissions were still just over 20 per cent lower than in the same period a year ago.

According to the Institute, the value of work at the production drawing stage, at constant prices, was 5.1 per cent higher than in the previous quarter, but 14.1 per cent lower than a year ago.

The Institute warned that the short term improvement might be only a "temporary hiccup" rather than a "turning point" in the market.

Nevertheless, a number of construction industry indicators have suggested recently that orders and workloads are no longer declining as sharply as in the fourth quarter of last year.

The improvement in architects' workloads reflects a rise in private sector commissions. In marked contrast, the proportion of public sector work fell to 18 per cent in the first quarter of this year compared with 28 per cent for 1980 as a whole.

The Institute said: "The continuing decline in work carried out for public authorities is partly explained by the fact that the moratorium on public sector housing was still effective during the first quarter of 1981."

Council leaders attack Bill to limit rate rises

BY ROBIN PAULEY

THE GOVERNMENT was strongly attacked yesterday for planning legislation to control rates even before councils had completed reviews of their 1981-82 budgets in the search for more cuts.

Mr Lionel Plowman, deputy secretary of the Association of Metropolitan Authorities, complained that the Government was negotiating the "crucial business" of local government expenditure by a system of threats and leaks.

He referred to a report in yesterday's Financial Times detailing plans to limit the non-domestic rate by legislation to be introduced in the autumn. The new law will also allow the Government to limit the amount which can be raised from non-domestic ratepayers in the first

domestic rate demand of a year and in each supplementary rate demand within the same financial year. This could force some councils to pay three or even four rates within a year on their domestic ratepayers.

Mr Plowman said: "The Financial Times carried details of legislation to control the rates. AMA representatives saw Environment Secretary Michael Heseltine twice last week. On neither occasion was he able to indicate the likely content of any such legislation."

Local authorities are at this moment complying with Mr Heseltine's demands that they review their budgets, but clearly someone in the Government is determined that the authorities do this against a background of threatened

Riot police 'irrational'

BY LISA WOOD

SOME POLICE OFFICERS on duty during the Brixton riots in April had only two weeks' experience in the Force, it was claimed at the Scarman inquiry yesterday.

Mr Ted Knight, leader of Lambeth council, said he listened to police radio messages on the Saturday night of the riots because he was unable to gain information from the police.

He said he heard one message in which concern was expressed because some men, being moved to an area where 400 "coloureds" were expected, had only two weeks' service in the Force.

Mr Knight said he had worked out that by midnight on Saturday many officers on duty had worked up to 17 hours, without refreshment in some cases.

"No arrangements had been made to give them any relief, which aggravated the situation and must obviously have made their conduct somewhat irrational," he claimed.

Groups opposed to the Scarman inquiry, including the Labour Committee for the Defence of Brixton, are pressing ahead with plans to hold an alternative. The Brixton Peoples' Inquiry.

Price rises counter fall in beer consumption

By Gareth Griffiths

SOME BREWERS have been able to increase their profit margins despite the decline in beer consumption, says a report on brewing costs, published yesterday.

The report, by Mr Philip Shaw, head of the industry analysts at brokers L. Messel, argues that the companies which have done best in the past year are those which have been prepared to increase their prices sharply although sales have been falling.

The analysis implies that some of the brewing companies have shed considerable tears over the fall in beer sales since last May. Beer production in the UK fell by 2.3 per cent last year, with a further fall of around 3 per cent predicted this year. But the crop of brewing companies' profits recently has shown a pre-interest pre-draught bitter fall from 15.9 per cent in 1979-80 to 12.3 per cent in 1980-81 for the brewers.

The next round of beer price increases will start in the autumn, and the main influences on prices will be the need to maintain margins and the barley harvest.

Record price for miniature

RELATIVELY bullish price levels prevailed in Sotheby's sale of portrait miniatures yesterday, writes Michael Thompson-Noel. Top price in a sale that totalled £100,845 was the £10,000 paid privately for a miniature by Andrew Plimmer of Lady Mary and Lady Harriet Scott, dated 1786.

The price was a world record for the artist. The miniature was bought privately. Sotheby's sale of printed books totalled £63,555, including £19,000 for a collection of 39 engraved views of major European cities.

Top price in Sotheby's £24,728 sale of works of art, ivories and objects of vertu was £2,500 for an early 18th century Sicilian frame with mirror.

At Christie's, Chinese export porcelain and works of art were sold for a total of £140,000. The same firm's sale of tribal art attracted £111,795.

It is very much regretted that information provided by the Joint Disciplinary Scheme of the Institutes of Chartered and Certified Accountants was misinterpreted in a report on page 8 of the later editions of the Financial Times last Thursday. The auditors of Movietex are not involved in any inquiry under the Joint Disciplinary Scheme.

It is understood that the matters which the disciplinary committee will look into relate to the activities of Mr Robert Bullfield, a former chairman of Movietex, which is in voluntary liquidation.

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THE PLACE TO BE

Bank sets out new monetary controls

DRAFT PROVISIONS for the new system of monetary control have been sent out by the Bank of England with a view to having the structure in operation later this summer.

The draft is broadly along the lines of a background note (Monetary Control: next steps) sent out on March 12, just after the Budget, to all recognised banks and licensed deposit-takers (LDTs).

The present paper sets out the provisions resulting from discussions since then with various associations and certain institutions. There are no changes of substance though certain key aspects are clarified. Transitional arrangements are set out for finance houses, statistical changes are proposed and a timetable is indicated.

The Cash Ratio
A substantial part of the Bank of England's resources and income in recent years has been provided by the average of 1 per cent of eligible liabilities (els) maintained by the London clearing banks in non-interest-bearing accounts at the Bank. This sum has also served as a fulcrum for money market management.

The Bank's paper in March proposed that this latter purpose should in future be served by the volume of operational funds which the London clearing banks would retain voluntarily at the Bank for clearing purposes, while the Bank's resources and income should additionally be secured primarily by a uniform requirement on all banks and LDTs to hold non-operational, non-interest-bearing deposits with the Bank.

This non-operational requirement will be 1 per cent of an institution's els and will apply to recognised banks and LDTs (and National Girobank) having els which average £10m or more.

The level will be set twice a year in relation to its average els in the previous six months.

For institutions not on the present statistical list of banks and whose business mainly comprises the provision of fixed rate finance for periods in excess of one year (notably finance houses), the Bank accepts that the introduction of the 1 per cent cash ratio may present a special transitional problem. The Bank will be prepared to consider individual representations from such institutions for some temporary alleviation of the requirement.

Supervision

Eligible liabilities are to be redefined: in future assets will be allowed for:

- (i) "funds" (other than cash ratio deposits or special deposits placed with the Bank) lent by one institution in the newly defined monetary sector to another;
- (ii) "money at call" placed with money brokers and gilt-edged jobbers in the Stock Exchange, and secured on gilt-edged stock, Treasury bills, local authority bills and bills of exchange.

Eligible liabilities will be calculated in uniform fashion for all reporting institutions except for members of the London Discount Market Association and certain banks with money trading departments.

"The Bank reserves the right to make a spot check on the level of an institution's els on days when it would not normally report."

Special Deposits
The special deposits scheme remains in place and will apply to all institutions with els of £10m or more. As hitherto calls will be set as a percentage of els.

The Bank, according to the criteria set out in March.

Undertakings by eligible banks
From a date to be announced, each eligible bank undertakes to maintain secured money with discount houses, and secured call money with money brokers and gilt-edged jobbers all at market rates appropriate to the nature of the lending.

- (i) the total funds so held normally average "x" per cent of that bank's els;
- (ii) the amount held in the form of secured money with members of the discount house does not normally fall below "y" per cent of els on any day.

The figures in these subparagraphs will be calculated to produce an aggregate amount of around £30m and is expected to be around 5 per cent of els as presently defined, or perhaps 6 per cent on the new definition. The figure in subparagraph (ii) will be about two-thirds of that in (i).

Eligible banks

"The Bank will be prepared to review these undertakings, in consultation with eligible banks and the discount houses, when sufficient experience has been gained, covering at least a year. The Bank will also be prepared to discuss particular difficulties, as they arise, with any party to the arrangements."

Prudential considerations
The Bank has received the assurances mentioned in the Budget Speech, and in its paper of March 22, "The liquidity of banks," that those institutions to whom the reserve asset ratio has applied will discuss with the Bank in advance, in the course of the normal process of prudential supervision by the Bank, changes in their policies for the management of their liquidity and its composition. A separate paper on liquidity will be issued by the Bank when

appropriate."

Statistical changes
The present lists of the banking sector are no longer appropriate.

"A new monetary sector will therefore be defined to include (i) all recognised banks and LDTs, (ii) National Girobank, (iii) banks in the Channel Islands and the Isle of Man, so long as they are subject to broadly parallel arrangements for a cash ratio, (iv) the trustee savings banks, (v) the Banking Department of the Bank."

"Although the population of the monetary sector will be considerably larger than that of the 'statistical list', the statistical effect will be comparatively modest since the present business of many of the new contributors is relatively small. In total, the initial one-for-one adjustment to the stock of the main monetary aggregate, M3, will probably be of the order of £8bn (15 per cent), of which the Trustee Savings Banks account for about £6bn (9 per cent)."

The timetable for change and the transitional arrangements
The Bank will shortly specify an operative date (almost certainly August 20) when:

- (i) the reserve asset ratio will be abolished;
- (ii) banks whose acceptances are eligible for discount at the Bank will begin to observe the requirements set out above;
- (iii) the arrangement with the London Clearing Banks, whereby they keep an average of 1 per cent of their els at the Bank, will lapse;
- (iv) the Bank will receive the first deposits under the cash ratio requirement.

Monetary aggregates will be calculated on both old and new bases for one reporting date thereafter statistics will only be collected on the basis of the new monetary sector.

Britain faces fuel surplus during next 10 years

BY RAY DAFTER, ENERGY EDITOR

BRITAIN is about to face an energy problem unique in the developed world—a considerable surplus of home-produced fuel—according to a report published today.

During the coming decade the UK is likely to have an excess capacity in the coal industry, a substantial exportable surplus of crude oil, a slight excess of natural gas from domestic fields and contracted imports, and a surplus of electricity generating plant says Economic Models, its latest European Energy Forecasts Report.

By the second half of the 1980s the UK could be producing more than 10 per cent more energy than it will need. Until the end of last year the country was a net importer of fuels.

The report says that the problems could arise partly from the impact of surpluses on the macroeconomy—in particular through high exchange rates—and also from maladjustment in some fuel markets. For example, there were already disproportionately high oil stocks, and oil refinery capacity was badly out of line with product demand. In the medium and longer term, considerable uncertainties could surround the development of North Sea oil and gas fields, and, to a lesser extent, the coal industry.

The report says that the Government could face considerable pressure from the "powerful coal lobby" to introduce quotas on coal imports and subsidies to domestic producers.

"Although outwardly unsympathetic to their cause the Government may be forced to bend," comments Economic Models.

No dramatic revival in the prospects of the British coal industry was expected to increase only slowly from 72.5m tonnes of oil equivalent (mtoe) in 1980 to just over 75m toe in 1990. This higher figure is only slightly above last year's level of UK coal production.

The report contends that British coal is unlikely to be able to compete with US coal on the European Continent. Consequently, domestic coal production was expected to rise from 74.5m toe last year to only 75.5m toe in 1990. In the light of this slow growth, the National Coal Board might be forced to scale down its expansion plans or speed its closure programme in existing pits.

Most of the UK's surplus energy was expected to occur in the crude oil market. Production was projected to rise from last year's level of just over 80m tonnes to a peak of nearly 100m tonnes in 1988. Assuming that UK demand for oil will remain at about 81m-82m tonnes annually for most of the 1980s, Economic Models reckons that oil exports could rise to a peak of nearly 24m tonnes in 1988.

Reviewing the electricity sector, the report asserts that generating capacity currently exceeds winter peak demand by 25 per cent. A considerable

excess of capacity was expected to continue through the 1980s partly because of the slow rate of demand growth—averaging 1.7 per cent a year—and partly as a result of new plants coming on stream.

This surplus capacity is likely to constitute a "continuing charge on electricity tariffs," says Economic Models.

While it was thought quite likely that British Gas would have a theoretical surplus of supplies for at least part of the 1980s, it was expected that the balance between demand and supply through conservationist policies.

On a more general front, Economic Models forecasts that the weak international oil market will result in a real price decline in crude prices in 1982 and 1983. The average decline price of oil was expected to go up from \$38.15 a barrel this year to \$40.04 in 1982 and \$45 in 1983. But these rises would be more than offset by inflation.

But prices were expected to rise again in real terms in the following years as a result of the worldwide economic recovery and production cuts by Saudi Arabia, the world's leading exporters. Delivered (carrage, insurance and freight) prices were forecast to reach \$68 a barrel by 1986 and then rise steadily to around \$100 a barrel by 1990.

European Energy Forecasts Report, June 1981. Economic Models, 30 Old Queen Street, London, SW1; £500.

Bridget Bloom looks at the controversy surrounding Britain's strategic weapons policy

Defence committee split over Trident project

THIS IS a key week for the Commons Select Committee on Defence. It celebrates its second birthday on Thursday by publishing a major report on the Trident missile system project which will show the committee split down its political middle.

The committee's six Tory members back the Government's decision to replace Britain's Polaris nuclear deterrent with Trident. The four Labour and one Social Democrat member oppose it. Given the way the political consensus on Britain's nuclear weapons policy is breaking down—it could be argued that this party division is hardly surprising. But the Government seems bound to be embarrassed by a further airing of the controversy over the one project in its current defence review which has been deemed sacrosanct from future cuts.

The Trident inquiry—properly titled it is an examination of Britain's strategic weapons policy—is the first major study by the defence committee. Besides it, pilot training for the RAF, ammunition storage and even D Notices, on which it cut its teeth, are dull.

The weapons policy hearings, in the view of the committee supporters, have given the committee an edge which has enabled it to dig and delve and add significantly to the stock of public knowledge on the most controversial and costly defence project for many years.

However, as the committee enters its third year there are those who believe it could have done more. Its critics say it is rather ineffectual, and too deferential to the powers-that-be.

The committee is one of a dozen parliamentary select committees set up in 1979. Formerly, defence (in practice largely defence spending) was examined by a sub-committee of the Expenditure Committee. Its 11 members (all members of such committees must be backbenchers) have varying degrees of expertise. The Conservatives, including Sir John Langford Holt, former chairman, Mr Cranley Onslow, the new chairman, have served in the forces, while the Labour members have not. But Dr John Gilbert, the most senior Labour member, has been a Defence Minister and Mr

Bernard Conlan spent 10 years on the former select committee.

Like the other committees, the Defence Committee employs expert advisers—a retired officer from each of the three services and Dr Lawrence Freedman of Chatham House on nuclear matters. The staff serving the committee is tiny—a clerk and three other full-time officials, whose job it is to prepare meetings, brief members, draft and publish the reports.

As select committees go, the Defence Committee has an average record—some 38 sessions in two years, resulting in two reports on the annual defence white paper and four special reports.

In 1979-80 the committee's activities cost the taxpayer £20,000, compared to £12,000 for the transport and £175,000 for the public accounts committees.

This year it will be more for the committee went to the U.S. to study the Trident deal. Curiously, it is not going to publish what it found out there, apparently because the visit did not constitute formal hearings.

While it could be claimed that the D-Notice report broke new ground ("we exposed the system for the first time," Dr Gilbert asserts, "and the Government must now revamp it"), the committee's work so far is undoubtedly Trident. Evidence taken in 12 of the 14 sessions has already been published. Awaited on Thursday are the "findings" of the committee itself (in effect there will be a majority and a minority report) and the two final sessions of evidence—delayed, as almost all have been, because

of security vetting by the Ministry of Defence.

Much of the evidence published so far makes fascinating reading, from, for example, the part comment from Admiral Sir Raymond Lygo, quoted here, to the persistent but ultimately unsuccessful questioning of Mr Michael Quinlan, the senior official, on the opportunity costs

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met such stone-walling on the opportunity cost question that even the Conservatives, who back the Trident decision, will chide the Government in their report on Thursday.

Why has the committee, in spite of much useful work, still such a low profile? Partly, it is because defence has until very recently excited little public interest and produced little legislation.

Partly, too, it is because so many sessions have been held in private—nearly two-thirds of the total and for Trident, 12 out of 14.

Neither has the committee been helped by the cavalier attitude of the Government. It still had two key hearings to go when the Government held the Trident debate in the Commons last March.

In addition, the Defence Committee's powers are limited. It is tempting, but misleading, to compare British select committees with the much more powerful U.S. congressional committees.

Part of the problem is that most of the committee's Conservative members never wanted an inquiry into Trident at all, and a great many votes were needed before the terms of reference allowed the committee to examine the alternatives to Trident.

What of the Defence Committee's future? Mr Cranley Onslow believes that many more sessions should be held in public—and that the attempt to find a common position in a final report should probably be abandoned.

Dr Gilbert agrees, adding that the majority and minority groups should be free to publish their own report.

UK ENERGY CONSUMPTION (BASE FORECAST)

(In million tonnes of oil equivalent)

	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990
Solid fuels	72.5	72.3	72.4	71.4	70.6	71.3	72.2	72.5	73.1	73.6	75.6
Natural gas	39.0	38.6	39.3	39.9	40.4	41.1	41.6	42.2	43.0	43.7	44.9
Oil	36.3	37.9	37.8	37.1	36.2	35.0	34.1	33.2	32.4	31.6	30.7
Nuclear	9.2	9.8	10.8	13.0	12.5	14.5	14.5	14.5	14.4	13.8	14.2
Hydropower	1.3	1.3	1.3	1.3	1.3	1.3	1.3	1.3	1.2	1.2	1.2
TOTAL	208.8	202.9	205.5	206.7	204.0	209.4	210.7	212.8	215.0	217.1	219.7
Degree of energy self-sufficiency (%)	97.0	101.6	104.5	106.2	106.7	108.2	109.9	110.6	110.4	108.9	106.9

Source: Economic Models

England's first enterprise zone opens in Corby

By Anthony Moxton

THE FIRST English enterprise zone was launched yesterday in Corby, Northamptonshire, where the end of steelmaking has seen unemployment leap to more than 20 per cent.

The official inauguration of the zone was accompanied by a visit from Mr Michael Heseltine, Secretary for the Environment, who said the concept provided "a unique opportunity for the private sector to show what it can do."

Exemption

Enterprise zones are small areas in which regulations are kept to a minimum to encourage companies to set up and grow. Planning regulations are relaxed and companies operating in the zones have a 10-year exemption from development land tax. There are also 100 per cent allowances for industrial and commercial properties.

The first was in the Lower Swansea Valley. Altogether 11 areas have been named and the remaining nine will be phased in over the next six months.

Mr Heseltine said in Corby yesterday that the enterprise zone experiment was "now under way."

"We have achieved a very substantial relaxation to the controls which can discourage new enterprise," he went on.

"Businesses in enterprise zones will have to all in complicated forms or satisfy complex conditions. We won't be telling firms that only certain types of business will be encouraged. In enterprise zones the market will decide."

But he warned that the zones were an experiment and their eventual success would depend on people taking advantage of the opportunities.

He was "very encouraged" by the "enormous interest" shown in the 11 designated areas and said that if they were successful the idea could be used "much more widely."

Harland and Wolff given extra £46m state aid

BY OUR BELFAST CORRESPONDENT

THE GOVERNMENT has given another £46m to Harland and Wolff, the state-owned Belfast shipbuilders, to cover losses and provide working capital in the current year. Last year the company received £42.5m.

Mr Adam Butler, Minister of State in Northern Ireland, who announced the aid in a Commons written reply, said the Government also would provide guarantees to allow the company to borrow up to £10.9m from the banks.

The latest injection means that by March next year the Belfast shipyard will have received £11m from government since going into public ownership in 1975.

A Government statement on the longer-term future of Harland and Wolff is expected later this year. The company, under Dr Vivian Wadsworth, its new chairman, is preparing a corporate plan covering the period to March 1985.

The Government will take account of the findings from an independent study team due to report soon on the possibilities for further diversification at the shipyard. The team is chaired by Sir Patrick Meaney, managing director of Thomas Tilling, the industrial holding group.

Harland and Wolff has introduced a limited number of new projects but the Government brief to the review team was to examine "more radical options."

The shipyard employs about 7,000 but 550 men are due to be paid off between next month and the end of the year.

Work will be finished soon on the last of four ferries ordered by British Rail. Four other ships are on the order books. Two liquid gas carriers are due for completion later this year and in summer 1982, and two oil tankers for BP are scheduled for completion in winter, 1982 and summer, 1983.

The company's accounts for 1980 will be published shortly and again will show heavy losses. In 1979 the shipyard's trading loss was £24.4m, rising to £43.3m after provisions for future losses, arbitration costs and redundancies.

This year 12.6m LPs were delivered, with a total value of £26.7m—a decline in value of 10.3 per cent. The total value of trade deliveries was £50.2m, which was 2.8 per cent down on the same period last year.

Home taping, either from

borrowed records or the radio, has become more popular and this is believed to be costing the industry about £200m in lost revenue.

This, coupled with pirate recordings and cheap imports caused 1980 volume sales of records to fall by 13 per cent for single discs and nearly 10 per cent for LPs.

Commercial piracy—which ranges from illicit recordings of live performances to unauthorised versions of recordings—is estimated to cost the industry a further £20m a year.

The BPI has been campaigning for a levy on blank tapes sales to recoup some of the losses through illegal home taping.

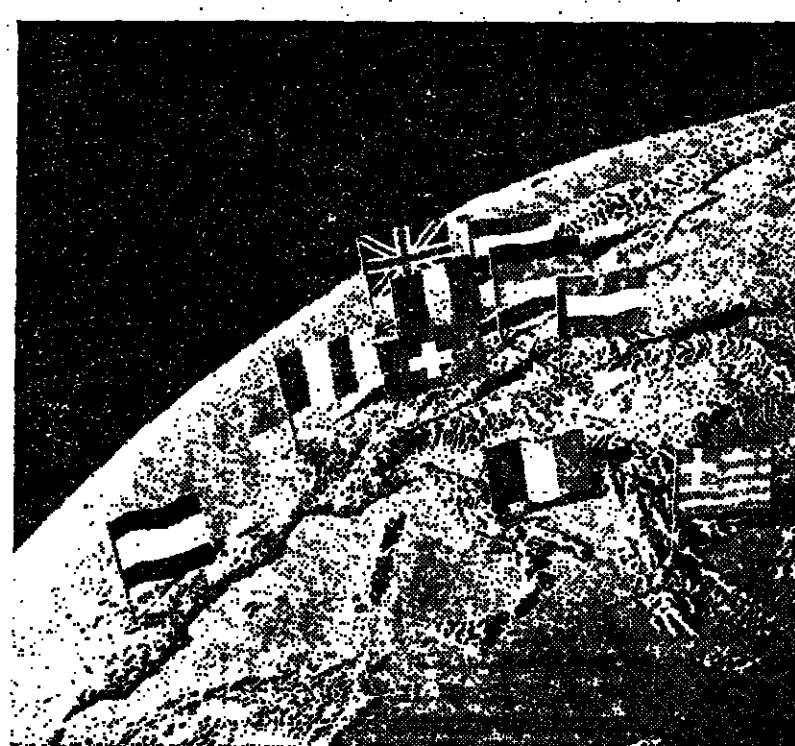
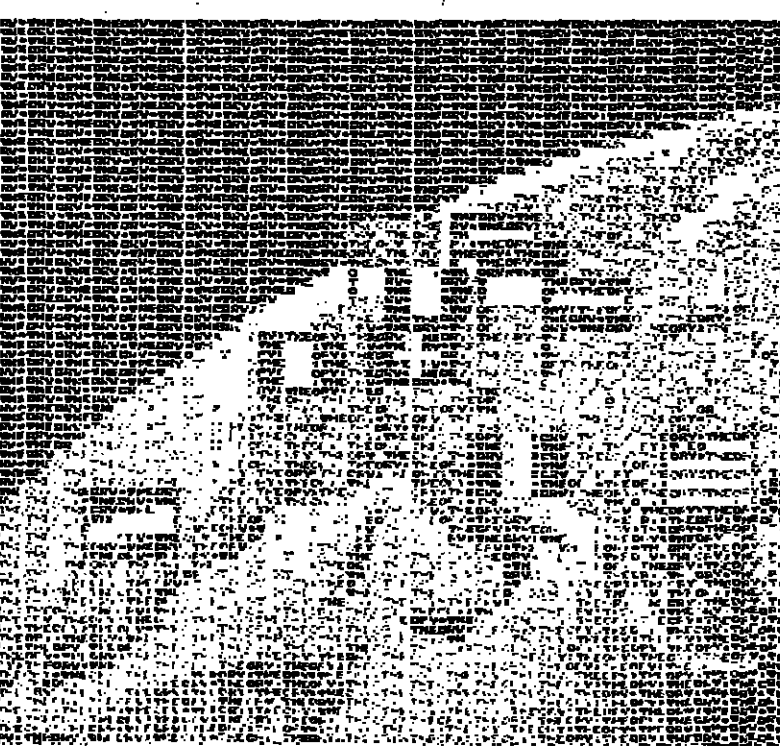
Development on another Kings Road site was held up for seven years, during which time the freeholder, Town and City Properties, was paying a six figure ground rent.

Mr Michael Heseltine, Environment Secretary, eventually ended what he described as "the sad history of this site" by giving the go-ahead for a major office development. But this decision came only after two public inquiries.

Town and City in partnership with the Thorn Electrical group pension fund is now to develop an 83,000 sq ft office block on the site.

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Reading offices scheme approved

BY ANDREW TAYLOR

MEPC, the property group, has been given the go-ahead by Berkshire County Council for a £50,000 sq ft office development on the controversial four-acre Kings Road site in Reading.

Reading Council has strongly opposed such a development on the site which is owned by the County Council.

The county, however, has accepted MEPC's £12.1m offer for the land. As the owner, it had already granted itself planning permission—a move that angered a number of borough councillors last year.

Reading has a policy of refusing to allow more than 150,000

sq ft of offices to be developed in a year.

MEPC's scheme calls for three separate blocks, ranging from 67,000 sq ft to 198,000 sq ft. In a bid to soften local opposition, the County Council and MEPC have included a number of "planning gains."

Around £1m of the tender price is to be set aside for "off-site" car parking, while the development plans call for the construction of 23 homes by MEPC. The County Council will also provide sites in Reading for about 25 more homes, at a cost of between £500,000 and £800,000.

Reading's policy of limiting office development has been

strongly criticised by developers.

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UK NEWS — PARLIAMENT and POLITICS

Danger of bankruptcy lessening, says Joseph

BY IVOR OWEN

FEWER COMPANIES are now in danger of being driven into bankruptcy, Sir Keith Joseph, the Industry Secretary, claimed in the Commons yesterday.

But under challenge from Labour MPs, he confirmed that unemployment is likely to continue to rise for a further period and he again stressed the importance of moderate wage settlements in helping to ensure improved industrial investment.

In addition to fending off opposition attacks on Government policy, Sir Keith was also repeatedly called upon to reassure Tory backbenchers, including several representing constituencies in the once prosperous West Midlands.

He pointed to the easing of financial pressures on companies when asked by Mr Ioan Evans (Lab., Aberdare), to explain why Government policies had resulted in record numbers of closures and liquidations.

Sir Keith replied: "Bankruptcy increases seem to have peaked and the number of bankruptcies at the last count was below the level of the previous quarter."

Mr Hal Miller (C., Bromsgrove and Redditch), who recently resigned from his post



Joseph: repeatedly called upon to reassure Tory backbenchers.

as Parliamentary Private Secretary to Mr Francis Pym, the Leader of the Commons, so as to have greater freedom to express his reservations about Government policies, was the first Tory backbencher to highlight the current difficulties of the West Midlands.

He urged the Industry Secretary to accept that the extent of the decline in industrial activity which had already taken place was such that the West Midlands should now be eligible for assisted area status.

Alternatively, he said, the Government should change the basis of regional policy in favour of a sectoral approach.

Sir Keith accepted that the West Midlands had suffered from regional policy in earlier years, but emphasised that the more selective criteria now being applied by the Government had reduced the damaging impact of a comprehensive control over the location of industry through the industrial development certificate procedure.

He did not believe that the position in the West Midlands was as bad as Mr Miller had indicated—the situation was not as negative as in other regions.

Sir Keith defined the basis of the Government's regional policy in these terms: "The main source of jobs throughout the country is entrepreneurial management and co-operative workforces working within an encouraging economic and cultural climate, but some bias in favour of areas with the most



Miller: stressed the current difficulties of the West Midlands.

spare resources may be practicable."

Mr Anthony Beaumont-Dark (C., Birmingham Selly Oak), warned that without an expanding car market the West Midlands would suffer if the Government gave grants to the Nissan company of Japan to

secure the building of a plant to produce Datsun cars in some other part of Britain.

He contended that regional grants did not create wealth. They moved one bit of prosperity from one area to another.

Sir Keith answered that Britain had been importing more than half the cars which its population bought in a year. Therefore, there was plenty of scope for more cars to be made in Britain.

Mr Stan Orme, Labour's industry spokesman, maintained that the grilling to which Sir Keith had been subjected showed that the Government's policy had failed and that it was time for a change of direction.

Rejecting this view, Sir Keith argued that for years and years British industry had been becoming more uncompetitive as a result of overmanning, restrictive labour practices and patchy management.

"Eliminating these sources of uncompetitiveness cannot be done overnight. We are going through a painful transitional stage towards becoming more competitive and having once again an increase of employment."

Let State industries borrow more freely

By John Elliott, Industrial Editor

THE GOVERNMENT's decision to only provide funds for British Rail's main line electrification programme if further manpower cuts and improvements in efficiency are made was attacked in the Commons yesterday by Mr Albert Booth, Labour's transport spokesman.

He said the decision announced by Mr Norman Fowler, Transport Secretary, was a blow to British Rail to the equipment supply industry and to the regions which will be adversely affected.

It would result, he warned, in "a few lines of excellence while the rest of the BR network degenerates to the point of collapse."

Mr Fowler told the House that he had asked BR to produce a ten year programme of electrification schemes but only for potentially profitable main line routes. The approval of each project would be conditional on the profitability of the investment and on the achievement of improvements in productivity.

His statement brought vociferous protests from Labour MPs who argued that this piecemeal approach will come as a bitter disappointment to the supply companies who had been anticipating big new orders from the programme.

Mr Stephen Ross, the Liberal spokesman, was also highly critical.

On the Tory benches a few MPs were worried about the lack of a firm financial commitment from the Government but most of them welcomed Mr Fowler's approach as a sound way of ensuring that public funds were not wasted.

The only strong Conservative criticism came from Mr Robert Adley (Christchurch and Lymington) who said he was rather disappointed. He thought that Sir Peter Parker, BR chairman, must feel like Ian Botham who has been made England's test captain on a match by match basis.

Mr Adley argued that BR covers a higher proportion of its operating costs than any other railway in Europe and that the Government should take this into consideration.

Mr Fowler declared: "This is a fair deal as far as British Rail is concerned. The trading position of BR has worsened very considerably this year."

"The passenger revenue is

Labour MPs attack decision on BR electrification plan

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

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"The passenger revenue is

£22m down on the forecast and freight revenue £37m down. An overshoot on the external financing limit is therefore likely unless action is taken. In spite of this the Government is going ahead with this commitment.

At the moment both intercity and freight services are making substantial losses. The Government was asking that BR should meet the target of its corporate reviews of reduction in the workforce of 38,000 between 1980-85.

He pointed out that the crews of freight trains covered an average of only 30 miles a day and commented: "You don't need to know a great deal about railways to realise that is in no way a satisfactory performance."

If the most expensive option on electrification were taken it would lead to 2,000 new jobs over 10 years. About 80 per cent of electrification work would be done by the private sector.

The Transport Secretary emphasised that the external financing limit for BR was £220m for the current year. So it was only fair that the Government should say in the railways that there are improvements we all know can be made—let us make them together."

He described it as an imaginative plan—a programme for action."

Mr Fowler said that Sir Peter Parker—who was sitting in the public gallery—welcomed the scheme as giving a real fighting chance to the railways. He said that Sir Peter recognised that work changes were necessary on BR and that it was to get the necessary investment from the Government. The bill was now with BR.

The estimates of the Government expenditure involved would have to await the schemes being submitted. The amounts would depend upon the success of British Rail's commercial basis.

There was some Conservative suggestion that private capital should be introduced for the electrification scheme and Mr Fowler explained that there had been some discussions between BR and merchant bankers on this but no proposals had been made. He was, however, prepared to look at genuine schemes of private investment.

Terrorists in Republic jails can stand for Parliament

THE GOVERNMENT'S Bill aimed at stopping a repeat of IRA hunger striker Bobby Sands' by-election victory will not prevent IRA terrorists serving jail sentences in the Irish Republic standing for election to Westminster.

Mr William Whitelaw, the Home Secretary, admitted this in the Commons yesterday in a disclosure which took some MPs by surprise and was immediately described by Mr Roy Hattersley, the Shadow Home Secretary, as a "grave loophole."

The admission came shortly after Mr Whitelaw had

explained the controversial Representation of the People Bill to the Commons at the start of its second reading debate.

Mr Whitelaw had told MPs it would be a perversion of the electoral process and an affront to democracy to allow another convicted IRA terrorist to stand as a candidate in a parliamentary election.

There was no reference in Mr Whitelaw's speech to the position of IRA prisoners, who, unlike Bobby Sands, are serving jail sentences in the Irish Republic.

But Mr Hattersley took up the issue: "The idea has been

put about as a result of the usual lobby briefings that a man sentenced for terrorism, but serving a sentence outside the UK, would remain eligible to stand for Parliament and could take his seat if elected."

"It is said that a man or woman convicted, sentenced and imprisoned in Portlaoise (in the Irish Republic) would still be eligible and could take his or her seat here."

Mr Whitelaw said: "Yes, it is true, and when Mr Hattersley asked him if he planned to close this 'grave loophole,' Mr Whitelaw said: 'I thought it best to consider the views of

MPs. If it is thought it should be changed then I will be sympathetic to that."

Mr Hattersley said: "You should do better than that. This is a quite extraordinary state of affairs."

The Opposition is allowing a free vote on the Bill, but Mr Hattersley said he would vote against it and advised Labour MPs to do the same.

Mr Hattersley said: "I do not believe it is for the House of Commons to judge if an imprisoned person can perform the necessary duties of an MP—or is unworthy to sit in the House of Commons. Such mat-

ters are the business of the constituency and no one else."

He said the Bill, which had been suddenly invented and inadequately drafted was to prevent the re-occurrence of the events which led to the election of Mr Bobby Sands.

But he warned that it would help rather than hinder the IRA.

Mr Hattersley said he was afraid the Bill would be used in Northern Ireland to justify the "worst excesses of the IRA" and that ineligible candidates would be nominated, elected and disqualified only to be replaced by others.

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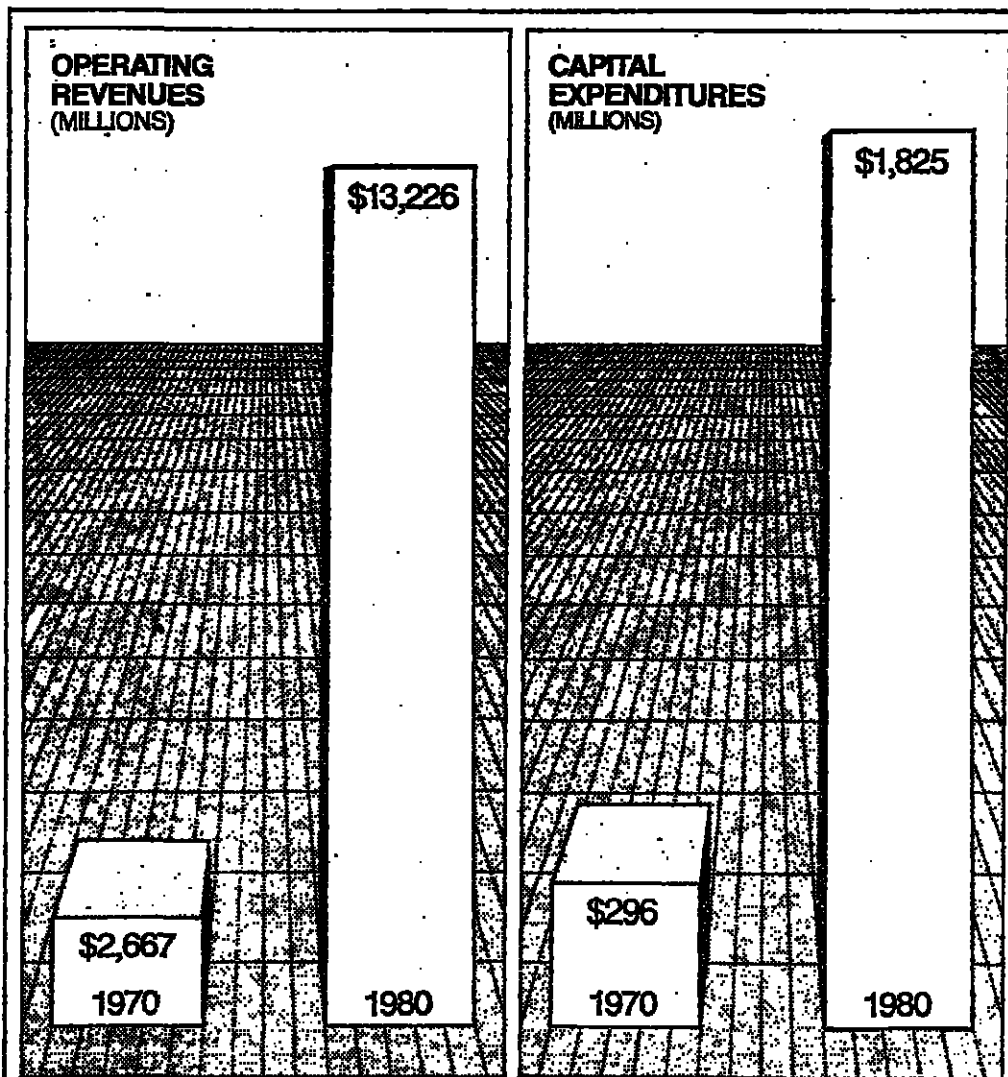
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Current yield (4/30/81)—6.3%

Ruling on Concorde's future 'soon'

Financial Times Reporter

A major announcement on Concorde's future will be made in five weeks, Mr Norman Tebbit, Industry Minister, told the Commons yesterday.

A full Government answer to the report on Concorde by the Commons trade and industry select committee, which compared the super-sonic plane to a "modern Frankenstein," will be produced before Mr Tebbit's summer holiday. Mr Tebbit said at Question Time.

The committee said Concorde had burst through all estimates of its cost, would go on losing millions of pounds and urged the Government to find out how much it would cost to scrap it and compare that with the cost of keeping it flying.

Mr Tebbit told Concorde's supporters and critics that the Government would pay little attention to those who said that despite its losses, Concorde should be retained for prestige.

"The Government's decision will be made on a strict adherence to the principle of value for money and pursuing the matter on minimum costs," he said.

Mr Jack Bruce-Gardyne (C., Knaresborough) said that as all hope of selling Concorde successfully seemed to have been abandoned, it was time to review its future "fairly drastically."

He complained that however badly Britain seemed to be doing in paying for the plane's losses, it was still costing us more than our French partners in the project.

Mr Tebbit said he hoped to discuss this issue with the new French administration soon.

Poll gives Benn the edge over Healey in contest

BY MARGARET VAN HATTEN, LOBBY STAFF

MR DENIS HEALEY'S reliance on the trade union vote in the contest for the Labour deputy leadership increased last night with the publication of the latest Gallup poll.

While the poll indicates that parties have not yet made up their minds, it also shows that on balance—Mr Benn has the edge on Mr Healey in these two sections.

The poll was commissioned by the BBC television programme Panorama and published last night. Among the 160 MPs contacted, 31.8 per cent said they had not yet made up their minds. However, of those who declared their preference, 58 per cent supported Mr Healey, while Mr Benn and Mr John Silkin were each supported by 21 per cent.

However, in the constituency section, Mr Benn's lead so far appears to outweigh Mr Healey's lead among MPs. Of the 623 constituency parties, 247 were undecided. Among the rest however, Mr Benn was supported by 71 per cent with Mr Healey getting 22 per cent and Mr Silkin only 7 per cent.

With three months to go before the election, and with Mr Benn expected to take a less active role than Mr Healey, their relative positions could change sharply. However many

of the MPs who have not yet declared are believed to be left-wingers poised between abstention or voting for Mr Benn; few of them are expected to declare for Mr Healey.

Mr Michael Foot, speaking on Panorama last night, accused Mr Benn of driving a wedge between the parliamentary and extra-parliamentary wings of the party, and said he was "damaging Labour's electoral chances."

"If we are going to win the next election we have got to ensure that the parliamentary party and the party of the country are acting in unison," he said.

"I do not believe it was a good idea to have this election and I don't think it's a good idea for the Labour Party to have perpetual elections."

He also criticised Mr Benn for personalising the contest in a manner that threatened to destroy the policies he espoused should he lose. Mr Benn, he said, did not have the right to say that he alone represented these policies and that a rejection of him constituted a rejection of the policies.

Others would continue to fight for these policies, Mr Foot said. He personally would fight for them and so would the Shadow Cabinet. If Mr Benn has listened more carefully he would have seen that the Shadow Cabinet had fought for those policies all along.

He said Treasury ministers were "sneaking in" about the way the Labour left department was "getting on with it" in recent years.

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UK NEWS - LABOUR

Transport workers reject move to extend industrial democracy

By Nick Garnett, Labour Staff

A PROPOSAL to support the extension of industrial democracy on the lines now being studied jointly by the TUC and the Labour Party was rejected yesterday by the Transport and General Workers' Union.

The union's biennial conference in Brighton turned down the advice of its executive and narrowly voted against a motion supporting such elements as joint control of decision making and parity worker representation on the policy making boards of companies.

The TUC Labour Party Liaison Committee has been working towards an industrial strategy policy in which industrial democracy would play an important role.

Yesterday's surprise decision by a union whose leadership under Jack Jones, the previous general secretary, has generally supported industrial democracy concepts could make those talks more awkward. The proposal, from the union's No 1 branch, called on the executive to campaign for the extension of industrial democracy in the public and private sectors.

Joint control would be seen as an extension of collective bargaining with worker representatives elected through trade union channels but with encouragement given to the formation of shop stewards' committees and other new trade union structures.

Mr Larry Smith, the union's Executive Officer, supported the proposal on behalf of the Executive but with reservations on shop stewards' committees.

The Liaison Committee was examining the prospect of an industrial strategy involving the trade unions at all levels, he said.

Such a strategy needed to include a national planning college, strengthen machinery with new legislation forcing companies to provide information, computer planning agreements and strengthened trade union representation on the National Enterprise Board and on development agencies.

This would be carried out in parallel with "a drive" for industrial democracy at works level with representation through established trade union channels.

Delegates voted to reject the element of joint decision making within companies.

Delegates said industrial democracy would dilute the real need for extending nationalisation. The fullest worker decision making could be obtained only by workers' control of industry.

One delegate also pointed to the planning agreement at Chrysler which was effectively bypassed during the takeover by PSA Peugeot-Citroen.

The Trade Unions must channel "the rage" they felt towards the Government into a programme of resistance and industrial reconstruction based on the TUC's alternative economic strategy, said Mr Stan Pemberton, TGWU chairman.

The Government has used every vicious trick in the book to cut spending and the pensioners have been affected particularly badly.

More Inland Revenue staff suspended

By Philip Bassett, Labour Staff

THE GOVERNMENT yesterday suspended more Inland Revenue staff, although there were signs that Ministers were taking a hard line over the Civil Service strikes may have agreed to handle the dispute more coolly—at least until the unions' financial position becomes clear.

Notices of suspension were given to some 40 collectors in the tax collection offices in Greater Manchester, the West Midlands and the eastern counties, to come into effect on Wednesday.

These appear to be the only moves of their kind, however, although Employment Department staff taking action affecting benefit claims have been warned of suspension.

The Government seems to have taken the advice of the Civil Service Department to stand further back from the 15-week-old dispute—a marked shift from the tough line of about two weeks ago.

It is thought the department was more daunted by the number of civil servants voting for an all-out strike last week than it was prepared to admit publicly.

Now Whitehall seems to be waiting for the outcome of the unions' appeal for more money to fund the strikes. Some union officials are less than confident about the response, believing that some members might now see the campaign as a lost cause.

Even so, the Pay Campaign Co-ordinating Committee of the Council of Civil Service Unions yesterday started to examine in detail the programme of selective strikes. After about five hours' discussion, however, it seemed to have reached no firm conclusions.

The Government's headline of Civil Service pay may come in for criticism from the members of the Pay Research Unit Board set up to oversee the running of the now abandoned pay comparability system.

Board members are considering whether to accompany publication of their truncated annual report tomorrow with a press conference at which grievances might be aired.

Scottish air traffic will be disrupted today by action at the Scottish air traffic control centre at Prestwick.

Strikes unlikely at ICL

By John Lloyd, Labour Correspondent

UNIONS representing the 30,000 workers at ICL, Britain's major computer manufacturer, met today to agree their response to the company's plans to cut 5,200 jobs.

The workforce has also been told that the company cannot afford a pay increase, rejected by the main union, the Association of Scientific, Technical and Managerial Staffs.

However, there are unlikely to be widespread calls for industrial action at today's meeting. Union leaders are likely to seek a "moderate" response to compulsory redundancies, and negotiate an improvement in severance terms.

But officials in the company believe ICL's management has already "counted heads" of those it wishes to go. It will also be anxious to retain key workers who might be likely to take a generous redundancy payment in the expectation of another job elsewhere.

Many of the redundancies will be in the manufacturing plants, where the need for production labour is decreasing.

Dock employers to press for arbitration

By Pauline Clark, Labour Staff

EMPLOYERS in the Port of Southampton, where trade has been seriously disrupted for two months because of a dockers' pay dispute, are expected this week to intensify pressure for arbitration. There are fears that some shipping lines may withdraw permanently from the port.

Representatives of the port's 1,600 dockers who met port users yesterday discussed the possibility of finding a solution through third party arbitration. They also discussed their revised pay claim.

The port users were said, however, to have described the employers' 11 per cent to 13 per cent offer as "fair and reasonable" and to have supported the idea of arbitration.

The dockers originally demanded about 28 per cent but to demands for earnings parity with non-registered dock staff and have described their revised claim as partly self-financing. Nevertheless, the employers, dominated by the British Transport Docks Board, told them last week they could not afford to improve the offer.

The port has been operating a single day shift only for cargo handlers since April 24 following the dockers' overtime ban in container berths where the parity dispute is centred.

Dockers have so far rejected employers' appeals for arbitration through the National Joint Council for the Port Transport Industry, the existing machinery for settling disputes, although they have suggested conciliation through the Advisory Conciliation and Arbitration Service.

A mass meeting of dockers last Saturday was said to have voted its confidence in the shop stewards' strategy.

The deadline in pay negotiations for the 3,500 dockers on the Mersey will be referred to the Transport and General Workers Union conference in Brighton tomorrow.

Gas unions plan joint sales fight

By Pauline Clark, Labour Staff

LEADERS of 93,000 staff and manual workers in British Gas yesterday agreed to support co-ordinated industrial action if the Government adopts proposals for ending or restricting sales of gas appliances by the Corporation.

Gas workers' leaders in the General and Municipal Workers Union, the National and Local Government Officers Association and other unions involved in the industry are to meet Mrs Sally Oppenheim, Minister for Consumer Affairs, today to seek clarification of the Government's intentions on "privatisation" in the gas industry.

More than 300 gas workers met in London yesterday for the first joint union delegate conference on the issue. This followed decisions by gas industry groups in the individual unions to draw up contingency plans for action.

The unions want the Government to reject proposals by the Monopolies and Mergers Commission that British Gas should either withdraw totally from sales of gas appliances or reduce its market share.

Risk

They claim that 30,000 jobs could be lost if the Corporation is forced to close its 900 showrooms and that another 15,000 jobs could be at risk in factories which make appliances and components.

Delegates representing some 50,000 gas industry white collar workers in Nalco voted overwhelmingly at a meeting in London last April to support industrial action if the Government takes up either option proposed by the Commission.

The union has warned that action could involve staff who operate the national grid system as well as members in showrooms and other parts of the Corporation.

The GMBW has group, representing 43,000 of the industry's manual workers, earlier this month drew up contingency plans for protest strikes over the issue.

Slow progress by BR on labour efficiency

Philip Bassett assesses the impact of the Government's rail policy

THE GOVERNMENT'S announcement linking up improvements in British Rail's productivity to step-by-step electrification gives the public expression to ministerial disapproval over the slow progress of talks aimed at greater labour efficiency.

Mr Norman Fowler, Transport Secretary, has announced that approval for each electrification project is to depend on the profitability of investment and the achievement of improvements in productivity. He considered that "immediate substantial economy measures" were required to rescue BR's worsening trading position.

This gives a new urgency to negotiations between BR and its unions which have been bogged down for too long.

The reluctance of some Ministers to accede to BR's proposals on electrification lay behind a speech last week by Mr Leon Brittan, chief secretary to the Treasury. He was critical of BR's performance. He said that rail productivity in the 1960s had increased on average by 5 per cent a year, compared with an increase of 5 per cent throughout the whole of the following decade.

Stung by comments like these, BR has agreed with its unions to hold a special two-day meeting on productivity at the most senior level, starting on July 14. It will be held after the annual two-week conference of the industry's largest union, the National Union of Railwaymen (NUR).

Of 31 meetings arranged between June 1980 and the beginning of last May to discuss productivity changes sought by BR after an agreement to do so in the terms of last year's pay deal, 18 were cancelled principally because of the refusal of the NUR to discuss the issue.

The NUR's position is now significantly different. It is still not prepared to talk about job-cutting, but is now ready to embrace the concept of productivity, at least in theory. But BR has still a long way to go to overcome union reluctance.

There are many reasons—the NUR, for example, has seen its membership shrink as a result of successive cuts in the industry from more than 400,000 20 years ago to about 170,000 now.

The unions believe that the industry is "bleeding to death" because of the lack of Government investment. But they are aware of the criticisms on their productivity. While ready to defend themselves, they acknowledge that there are pockets of overmanning.

The announcement on electrification may have defused the likelihood of a strike on BR—although the NUR executive is expected on Thursday to sanction industrial action over pay in the London Underground. But what the unions see as mistaken decisions on investment could tip the balance again towards militancy.

Even moderates in the NUR are now saying that perhaps the union has been too co-operative in the past with job reductions, and that perhaps it should have flexed its considerable industrial muscle more often.

They are saying that if the Government is not prepared to come forward with further funds for BR, then far from agreeing further changes in working practices, they should resist each one.

Such growing response from the most moderate of its unions is a considerable barrier to progress for BR and Sir Peter Parker, its chairman, particularly given the far-reaching nature of some of its productivity proposals.

Mr Fowler was specific yesterday. He said: "What we are asking and seeking from BR is that it should meet the target in its own corporate review—that there should be a reduction of 38,000 posts between 1980 and 1985."

The main elements making up this target are: rationalisation of the freight business (9,000 posts); withdrawal from the collection and delivery of parcels and other improvements in that area (5,000); passenger workload and other productivity measures (4,000); the restructuring and remaining of train work (3,000); re-signalling and level crossing work (2,000); and administrative economies (4,000).

Productivity is difficult to measure statistically but BR's target, expressed in loaded train miles per person, is that in the passenger business the 18,000 such miles per driver and 26,000 such miles per guard should rise to 21,000 and 31,000 respectively in 1985. For freight, similar figures are 4,000-6,000 (drivers) and 7,000-10,000 (guards).

BR's central proposals on productivity are set out in an unpublished document. The Challenge of the 80s, issued to the rail unions as far back as November 1979. The improvements it is seeking now are the improvements it proposed then—which were remarkably similar to those contained in a previous document: An Opportunity for Change, issued in July, 1976.

Last year's pay deal laid down a three-stage programme for productivity improvements of increasing levels of importance. Progress on these three stages has varied directly with their impact upon the workforce: BR says progress on the first, the tying-up of various smaller changes, has been exemplary; on the second, including more major changes such as the ending of the collection and delivery of parcels, it has been reasonable; but on the third, involving major changes in working practices, there has been virtually no progress at all.

Yesterday's announcement is a limited step towards progress. But as one union official put it last night: "Electrification is all very well—but it's still a long way off."

JOBS COLUMN

Another blow to manly pride

By Michael Dixon

PLEASE CONSIDER men graduates on the one hand and women graduates on the other. Which of the two would you expect to be the more likely to end up without a job?

I ask the question because of a chance meeting the other day with a man who happened to have a month or so yet officially unpublished figures showing rates of unemployment among people who left the United Kingdom universities last summer. As expected, he said, the jobs market had been bad for them although not as bad as it was proving for this year's new graduates.

What was surprising, he added, was that the women had fared better than the men. That surprised me too, as I suspect it will surprise most readers. But rather than risk being accused of working on male chauvinist assumptions, I asked one of my women colleagues whether she thought male or female graduates would be the more liable to unemployment. "The women," she answered instantly.

Well, we are all wrong. And the accompanying table shows it. The figures denote the incidence of unemployment among people gaining bachelor-level degrees at the UK universities in every year between the crisis period of the early 1970s and the one which befell last year. I have taken the new graduates who were believed to be still unemployed at the end of the year in which they gained their degree, and classified them under the four main subject groups (excluding those who studied medicine, dentistry and veterinary science).

The four subject groups are arts, social sciences, pure science, and applied science. In each case I have first shown the jobless men both as a number and as a percentage of all the men graduating in the same subject group whose whereabouts were known at the end of the year concerned. Then I have shown the unemployed women in the same ways.

On the percentage measure the women have proved less prone to unemployment than the men in every year and in all subject groups except applied science. Since the numbers of female students of engineering and technology are relatively tiny, however, the preference for men among employers of such students seems sure to be less marked in reality than the percentage figures make it seem.

Nor would the table justify the conclusion that in the other

		GRADUATE UNEMPLOYMENT FROM CRISIS TO CRISIS		Pure science		Applied science	
		No.	%	No.	%	No.	%
1980	Men	790	13.5	1,009	9.1	506	5.3
	Women	620	9.4	526	7.4	59	6.3
1979	Men	471	8.1	352	5.8	523	5.4
	Women	514	5.9	325	5.3	218	4.5
1978	Men	414	7.1	321	5.5	545	5.6
	Women	449	5.4	301	5.2	185	3.9
1977	Men	404	7.4	377	6.4	715	7.6
	Women	484	6.3	514	5.8	212	4.6
1976	Men	395	7.7	398	7.1	719	7.6
	Women	489	6.7	533	6.7	262	5.8
1975	Men	389	7.5	585	7.0	780	8.0
	Women	398	5.6	275	4.1	235	5.3
1974	Men	209	4.2	321	4.0	390	4.1
	Women	258	3.8	153	3.7	107	2.5
1973	Men	189	3.8	284	3.5	326	3.3
	Women	190	3.0	146	3.4	38	2.1
1972	Men	190	3.8	327	4.1	469	4.9
	Women	178	2.7	150	4.0	113	3.0
1971	Men	486	9.9	820	10.1	906	9.8
	Women	384	4.8	380	9.5	217	6.2
1970	Men	414	8.6	595	7.4	616	6.5
	Women	275	5.0	241	6.2	163	4.6

groups of subjects women are preferred by employers for posts which would conventionally be regarded as "graduate jobs."

The probable explanation of the statistics is to my mind twofold. When university-leavers find themselves unable to obtain any job they think worthy of them, the men are more likely to sit about nursing their hurt pride and the women to settle for one of the less desirable opportunities available. In addition, there are a good number of jobs—of the secretarial kind, for instance—for which employers would probably recruit graduate women but not consider a graduate man.

But whatever the reason, one thing seems sure. Anybody who has been thinking that it is the highly educated women who are the greater burden on the unemployment benefits, now owes them an apology. And since I was, I'm sorry.

Money adviser

BRUSSELS WILL be the base of a money adviser on foreign exchange, and international economics and finance being sought by recruiter John Williams of Whitehead Technical Services. But since the job requires fluent Italian and preferably Spanish as well as English, I sadly suspect that the majority of this column's otherwise well qualified British readers, at least, will not fill the bill.

The employer is an international bank which Mr

Williams may not name. So, like the other recruitment consultants to be mentioned later, he promises that any applicant who so requests will not be identified to his client without further permission.

Candidates also need thorough knowledge of foreign exchange and the analytical skills to keep check on economic developments across a wide range of countries, as well as experience in dealing with the senior staff of big international concerns. So at least three years' success in similar work is demanded, as is a degree or professional qualification. Those with a master's degree in management would have an advantage.

Having signally failed to goad John Williams into talking money, I am obliged by tradition to make my own estimate of the salary. And for this kind of job in Brussels, I would think the bank must be prepared to pay the equivalent of £20,000 to £25,000.

Marketing boss

A SALES director is sought by recruiter John Anderson to work in the North of England with a company with a turnover of more than £25m mainly in household textiles. The prime need here is demonstrable success in leading a national sales force in the marketing of branded consumer goods. And if this experience

has not been precisely in the field of household textiles, then a good knowledge of that field must have been gained in some other way, not least because product-development will be part of the job.

In this case, too, I failed to chivy the recruiter into naming a salary. So I will fill the gap with an estimate of at least £20,000. Perks will include a car.

R&D manager

LASTLY today comes the post of assistant director of pharmaceutical research and development with the UK division of a multinational concern. Based to the west of England, the newcomer will be expected to earn promotion to deputy director of the R and D activity next year. Candidates must have a relevant doctorate degree followed by several years in pharmaceutical research covering the full range of dosage forms and pre-formulation studies. Experience of handling drugs and skill in sterile preparative techniques must be coupled with demonstrable ability to organise and run an R and D department. Salary around £15,000, with a car among the other benefits.

Inquiries to recruiter Dirk Degenhart at Debenhams, 140 Sloane Street, London SW1X 8AY; tel. 01-750 5608 and 0341, or 01-994 7820.

COMPANY NOTICES

WITWATERSRAND GOLD MINING COMPANY LIMITED
(Incorporated in the Republic of South Africa)

PROFIT ANNOUNCEMENT

Your Directors have pleasure in announcing the results of the Company and its subsidiary for the year ended 30 June, 1980.

Profit before taxation	£1,000	1979
Taxation	11,005	27,051
Profit after taxation	22,055	21,027
Dividend per share	6.7 cents	5.5 cents
Dividend per share	2 cents	

The annual financial statements for the year ended 30 June, 1980 will be circulated to members shortly.

By Order of the Board
R. F. KATZENELLENBOGEN
Director

DECLARATION OF DIVIDEND

NOTICE IS HEREBY GIVEN that dividend number 100 of 2 cents per share in respect of the year ended 30 June, 1980 has been declared payable on or about 31 July, 1981 in the currency of the Republic of South Africa, to shareholders registered in the books of the Company at the close of business on 10 July, 1981. Non-resident shareholders' tax of 15 per cent will be deducted from the dividends payable to shareholders whose registered addresses are outside the Republic of South Africa.

The Register of Members will be closed in Johannesburg and London from 11 July, 1981 to 19 July, 1981, both days inclusive, for the purpose of the above dividend.

SHARE WARRANTS TO BEARER

The coupon to be presented for the above dividend is No. 107, which must be left at the Office of Hill Samuel & Co. Limited, 45 South Street, London E.C.2, at least seven clear days for examination. Special notice terms can be obtained on request.

By Order of the Board
per: E. KARRIM
Director
Hill Samuel Registrars (S.A.) Limited
The 65 Fox Street
Johannesburg 2001.

APPOINTMENTS

COUNTY TREASURER'S DEPARTMENT

Investment Management

Principal Investment Officer

GRADE PO1B—SALARY £8,880 to £9,861
POST NO. T47

The Council's pension fund totals over £17m and has an annual surplus of over £25m. The fund's investments are managed mainly "in-house" by a team of officers responsible to the Chief Investment and Loans Officer. Applications are invited from persons with a thorough knowledge of stock market procedures and experience in portfolio management of UK equity investments, preferably in the institutional field.

An appropriate degree with investment analysis and research experience would be an advantage. Further details may be obtained from Peter Appleby, Assistant County Treasurer, Tel. 0226 68141, extension 697, or Ian Thomson, Chief Investment and Loans Officer, extension 289.

Application forms may be obtained from: The Chief Executive (Personnel Section), County Hall, Barnsley S70 2TN, or from the County Council, 140 Sloane Street, London SW1X 8AY. Closing date for applications will be 30 June 1981.

South Yorkshire County Council
SETTING THE PACE

Kingdom of Sweden

U.S.\$ 150,000,000
Floating Rate Notes due December 1988

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from June 19, 1981 to December 31, 1981 the Notes will carry an interest rate of 16 3/4 % per annum.

The interest payable on the relevant interest payment date, December 21, 1981 against Coupon No. 2 will be US\$ 8,639.75 per Note.

Agent Bank
KREDIETBANK
S.A. LUXEMBOURG

ART GALLERIES

AGNEW GALLERY, 43, Old Broad Street, W.C.1
225 6176. LIFE AND LANDSCAPE IN BRITAIN 1675-1770. Until 31 July. Mon-Fri. 10.30-5.30. Thurs. until 7.10.11.

LEFFERS GALLERY, 30, Bruton St., W.1
01-575121. AN EXHIBITION OF MODERN ART. 21st CENTURY WORKS OF ART. Mon-Fri. 10.5. Sat. 10.1.

MATHAF GALLERY, 24, Mozzomb Street, London, SW1
01-235 8010. Exhibition "The Horse in Art of Arabia".

BROWNE & BARRY, 19, Copland St., W.1
01-734 7984. LESLIE HURRY, Artist.

COLNAGHI, 14, Old Bond Street, W.1
01-734 7468. Exhibition Objects for a Winterland. By Sir Alfred Munnings P.R.A. Commencing on 26th June.

CADOGAN GALLERY—Division of Decorative Paintings and Drawings from two churches built by Sir Alfred Munnings P.R.A. Commencing on 26th June.

COVENT GARDEN GALLERY, 29, Russell St., W.C.2
01-575 1130. KNEELER & EPREIN. Portrait and Figure Watercolours and Drawings from 17th to 19th Century. June 11th to July 3rd. Open 9.30-6.00. Thurs. until 7.00. Sat. until 12.30 pm.

DAVID CARRUT LTD. & RICHARD JAMES, 8, W.1
01-575 1130. ALFRED SISKY. Until 11 June. Sat. 10.5. 01-530 8738.

HEIN GALLERY, 59, Jeremy St., SW1
ART AS DECORATION. Mon-Fri. 10.10.12.30.

RICHARD GREEN, 44, Dover Street, London, W.1
01-491 3277. EDWARD SEAGO (1910-1974). Oil Paintings and Drawings. Mon-Fri. 10.10.12.30.

THE PARKER GALLERY, 2, Albemarle Street, W.1
Marine, Military and Sporting and Topographical Prints and Paintings of Ship Models.

WILDESTEIN, 10, Regent St., W.1
11-5.30 am. Thurs. & Fridays 10.10.12.30. 127, New Bond Street, London, W.1.

CLUBS

EVE has outlined the others because of a policy of fair play and value for money. Super from 10.30 am. Bingo and the musicals. Mon-Fri. 10.10.12.30. Sat. 10.10.12.30.

GARGOYLE, 68, Dover Street, W.1
NEW EROTIC FLOODEYE. 11-5.30 am. Thurs. & Fridays 10.10.12.30. Mon-Fri. Closed Saturdays. 01-437 6455.

COMPANY ACCOUNTANT

International trading company with considerable growth pattern over recent years requires qualified accountant, under 45 years of age, to report to Company Secretary/Financial Controller and be totally responsible for control over all the finance and management accounting routines, producing management accounts and company accounts up to audit stage, also cash flow projections and interdepartmental budgets. Expert experience in debatable although not necessary. We are looking for a person with flair and ambition to reach the top of his/her profession.

Please write for appointment, with full personal details (i.e. cv. to: Mrs M. S. Wright, Secretary to the Managing Director, Crosscraze Limited, 6 Princes Gate, London, SW7.

COMPANY NOTICE

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRs) IN MITSUI & CO. LTD., TOKYO

The 22nd ORDINARY GENERAL MEETING of Mitsui & Co. Ltd., will be held on June 30, 1981.

AGENDA

- Approval of the Financial Statements and the Proposed Appropriation of Profits for the 1980 Fiscal Year (from April 1, 1980 to March 31, 1981).
- Election of 28 Directors.
- Election of 1 Auditor.
- Presentation of gratitudes to retiring Directors and Auditors.

(Full text of Notice is available at Citibank N.A., London.)

Shareholders who want to exercise their voting rights must deposit their certificates, not later than June 26, 1981, at any of the following:

- Citibank (London) S.A., 15, Abchurch Lane, London EC4N 3DF.
- Citibank (Luxembourg) S.A., Luxembourg.
- Citibank (Paris) S.A., 104, rue de la Harpe, Paris.
- Citibank (Frankfurt) S.A., Frankfurt.
- Citibank (Milan) S.A., Milan.
- Citibank (Moscow) S.A., Moscow.
- Citibank (New York) S.A., New York.
- Citibank (San Francisco) S.A., San Francisco.
- Citibank (Singapore) S.A., Singapore.
- Citibank (Tokyo) S.A., Tokyo.

Shareholders who wish to attend the meeting should bring with them a statement giving particulars of their shareholding, the date when it was given, and the value at which it is assessed.

Dated this 15th day of June, 1981.

By Order of the Board of Directors,
A. C. WOOLF, Director.

CITROËN CX

A Cortina 2.3 Ghia, no less.
A car that's 6 mph slower than
the Citroën CX Reflex.
And 6 mpg thirstier.
A car that doesn't have self-
levelling hydropneumatic suspension.
Or VariPower steering.
Or a five-speed gearbox.
A car that hasn't got powered disc
brakes on all four wheels.

A car that can't claim to be the
most aerodynamic in its class.
Or promise to withstand a high-
speed blow-out and keep on driving as
though nothing had happened.
The Ford Cortina 2.3 Ghia.
Just think, for £630 less you could
get a Citroën CX Reflex.

CITROËN CX. £6,426.

WITH FREE BLAUPUNKT STEREO RADIO/CASSETTE SYSTEM UNTIL AUG 15TH.

**JUST THINK,
FOR £630 MORE
YOU COULD
GET A FORD
CORTINA.**



For a free brochure and the address of your nearest dealer, phone Teledata on 01-200 0200. Official Fuel
Constant 56 mph: 39.8 mpg (7.1L/100km); Constant 75 mph: 31.4 mpg (9.0L/100km). Ford Cortina 2.3: Urban Cycle 20.9 mpg
Prices include Car Tax, VAT and front inertia reel seat belts, but exclude delivery charge (£118.45 inc. VAT) and number plates. Prices correct

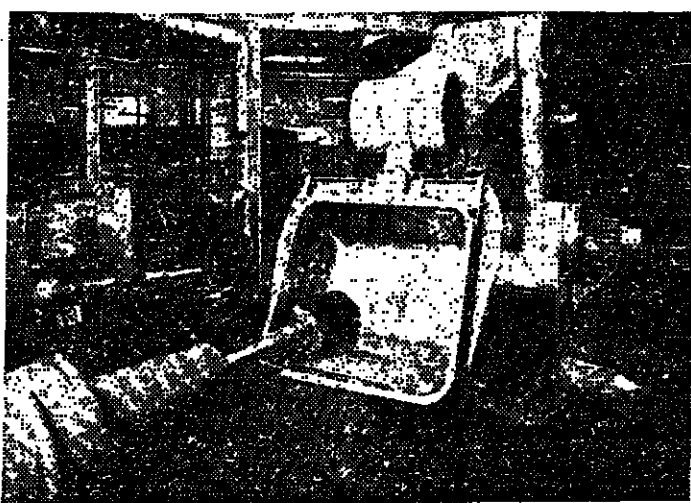
Consumption Figures: Citroën CX Reflex (5-speed): Urban Cycle 23.3 mpg (12.1L/100km);
(13.5L/100km); Constant 56 mph: 33.6 mpg (8.4L/100km); Constant 75 mph: 26.4 mpg (10.7L/100km).
at time of going to press. Citroën Cars Ltd., Mill Street, Slough SL2 5DE. Tel: Slough 23808.

TECHNOLOGY

EDITED BY ALAN CANE

Battle of the robots looms

BY GEOFFREY CHARLISH



AN ASEA 60kg robot used for polishing stainless steel sinks.

THIS YEAR more than 2,500 "robots"—really programmable manipulating arms—will be installed in Europe according to Björn Weichbrodt who is general manager of a new division that Swedish electrical giant ASEA has just set up to exploit the market.

"We already have a third of the European business," claims Weichbrodt "and 10 to 15 per cent of world sales."

With an average price tag of £30,000 for these devices, the European market is, therefore, put by ASEA at about £75m. Its growth rate, even under current economic circumstances (or perhaps because of them) is generally agreed to be 35 to 30 per cent.

With an eye on business in the UK, which, although felt by ASEA to be "slow" could nevertheless expand every bit as rapidly as the microprocessor. The company has opened a 58,000 sq ft systems and demonstration facility at Milton Keynes.

Together with the acquisition in April of the robotics segment of Electroflux and the setting up of centres like that in Milton Keynes, in Frankfurt, Detroit and Paris, it is evident that ASEA is preparing itself for the

customers' personnel can be trained, a conference room and a workshop.

Britain, as has now been widely emphasised, is near the bottom of the league table in terms of installed units. One expert, Professor Keith Rathmill of Cranfield Institute of Technology said that on balance manufacturing management was more at fault in holding back on investment than organised labour had been in terms of resisting the job losses it was supposed would result.

The key point—also made by ASEA's Weichbrodt—is that the UK's competitors will certainly use these devices so that UK managements will have no alternative but to do so too, apart from quitting one industry after another.

At the moment claimed Rathmill, Britain's industry was not just declining, but collapsing and he saw the need to use automation as imperative.

On the other hand, like many experts in the electronics-based and potentially labour-displacing industries, he seemed to have no convincing solution to the long term job losses among lower grades of labour that ultimate mass automation would produce.

In any event, the units made by ASEA and its competitors are capable of a wide range of tasks, basically of a handling and "presenting" nature—tasks which in the view of ASEA and the experts are boring, frequently dirty and sometimes dangerous.

There are now two basic ASEA models, able to handle 6 kg and 60 kg respectively. They both have five movements: overall rotary, radial, vertical, rotary wrist and wrist bend; the larger model can also perform a wrist sweeping movement and the smaller one can travel horizontally.

Repeatability is claimed to be better than plus or minus 2 mm for the small machine and 4 mm for the large.

ASEA believes that one of the most important applications of these machines will be in group formations, where one or two arms can keep perhaps half a dozen or more manufacturing devices such as machine tools in 24 hour operation.

Programming is relatively simple. Using a detachable keyboard the operator runs the machine through its sequence of movements—at any convenient speed, with breaks to

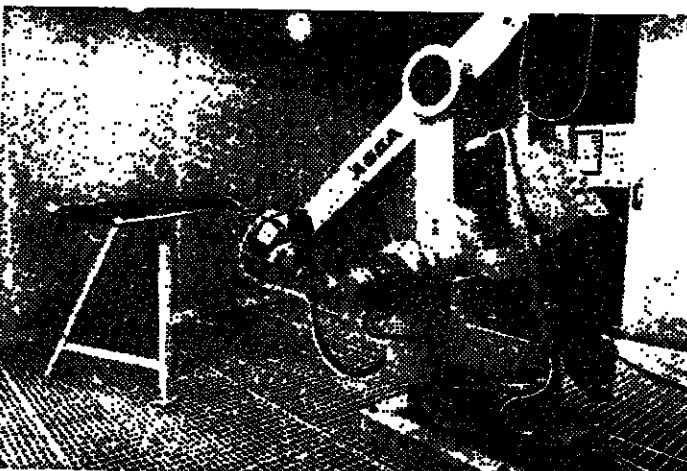
suit—and by button depression records the sequence on memory.

The arm then plays back the sequence *ad infinitum*, without tiring and with invariable quality. Such programs can be kept on magnetic tape cassettes and then "loaded" into the controller when needed.

ASEA expects a turnover of £20m in robots this year and some 700 are expected to leave the Swedish factory.



CLEANING a casting with a 60kg robot.



THIS robot is a 6kg one installed in Sweden.

Norway tie-up to boost range of polyester pultrusions

A SMALL Northants company has just completed a deal with Drapol of Norway to increase its range of glass reinforced polyester pultrusions. RP Structures of Wellingborough (0933 664495) claims that under the agreement the company will be able to offer one of the most comprehensive range of profiles in Europe.

Under the agreement, Drapol

has installed a pultrusions line costing more than £100,000 at the Wellingborough factory and has also taken a share of the equity of RP Structures.

More than 200 profiles, angles, channels, tube, rod stock, flat sheet and I beams are available.

RP Structures, set up three years ago, is selling about 30 to 40 per cent of its output in the Middle East.

POINTERS

Plastics savings

AIMED AT providing opportunities for the plastics industry where the high cost of production tooling inhibits the introduction of new products other than for mass production, Ex-Press Plastics of Harleston, Norfolk, has introduced electroformed tooling suitable for that industry.

When applied to toolmaking, Ex-Press says, the electroforming process reproduces the exact form and finish of the required die or mould without machine operations, thus obtaining cost savings. More on 0379-852152.

Time-saving accessories

KINGSLAND Engineering can supply from stock four new time-saving accessories in the form of basic guides and supports to facilitate repetitive steel cutting, punching, notching and shearing for use with its range of universal steel workers. Kingland claims that these accessories increase production capacity because it takes so much longer to re-set work pieces by hand. Further information on 01-739 6357.

Mecon range

MECON, an associate of the Matchless Group, is manufacturing and marketing a range of electro-chemical sinking machines suitable for the batch or volume production forming of shapes, using tool movement in one axis only. A new range of ECM deburring machines has also been introduced. This allows fast, high volume component deburring. More on 0908-70912.

Motor units

First of a new family of geared motor units, claimed by Neco (Norman Electrical Company) of Portsmouth to be smaller, quieter and price competitive with other designs, will be cordal (in-line) with each unit overlapping the next in power capacity.

Neco says the new gear-motor aims to give design engineers consistency in appearance, construction, mounting configuration and speed options in three main power capacities, while being flexible in choice of motor and other details. More on 0705-370988.

Butt-welding

BIELOMATIK of London manufacturers of hot plate welding

LAING

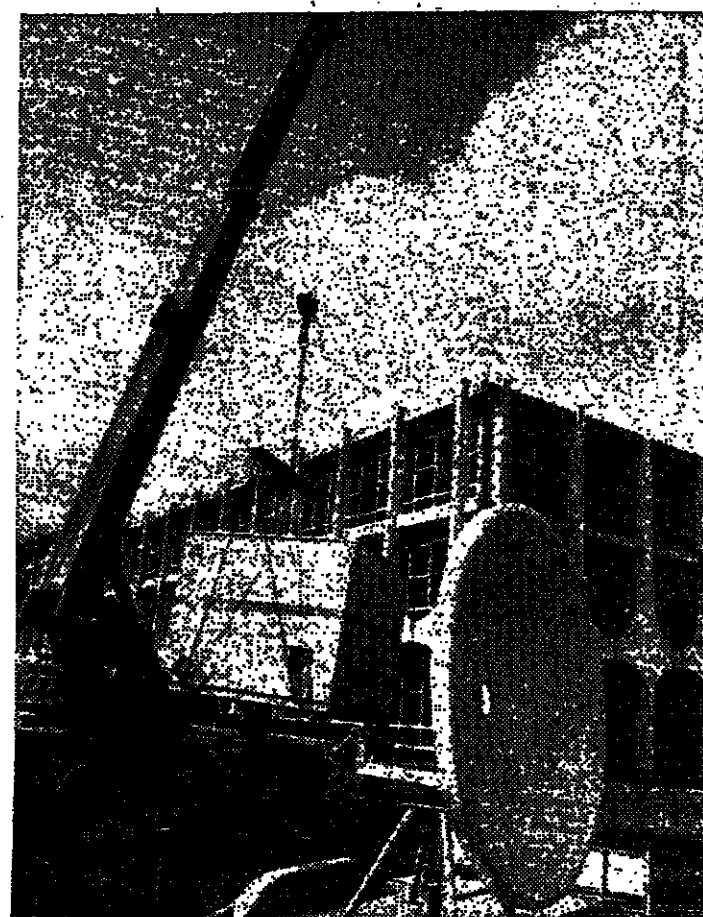
BUILT

Britain's longest covered shopping precinct—at Milton Keynes.

Philips interface unit

PHILIPS has extended its range of sample handling facilities for its X-ray spectrometers with the introduction of an interface unit permitting on-line linkage to Herzog automatic preparation systems, such as its 300 position sample changer.

The new units, the company states, are designed to enable the PW1400 (sequential) and FW1600 (simultaneous) spectrometers to carry out repetitive determinations on large batches or continuous throughputs of similar samples. Process control analysis on steelworks, cement plants, mineral and ore processing are some applications. More on 0223-358866.



IBA space link-up covers the Madeiras

THE IBA's experimental "up-link" space unit has been used for the first time to provide viewers in Portugal, Madeira and the Azores with pictures of the National Day celebrations in Madeira. The unit has been used previously, in conjunction with EntelSAT's OTS satellite to provide the first TV space links from the Channel Islands, the Irish Republic, at the time of the Pope's visit, and has also been demonstrated in Switzerland. The up-link terminal has a 2.5 metre Cassegrain aerial mounted on a trailer fitted with outriggers. The transmitter housed in a metal cabin is a 1.5 kW 14-GHz.

For secure disposal of confidential documents, lease or buy a shredding machine from the EBA range of 18 office and industrial models.

For catalogue ring 01 638 1881 or 0635 63208 (Telex 848825)



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As well as a half-century of business product development.

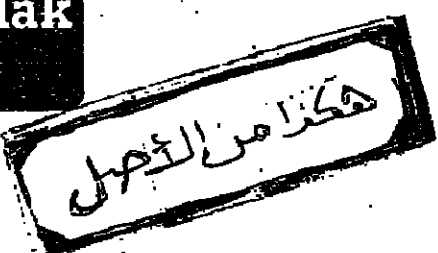
And their design is of the very highest standard. Because at every stage of the copying process, we've kept your needs in mind.

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Also versatility, reliability and serviceability. And, naturally, you get the high standard of image quality that you've come to expect from Kodak. In clean black-and-white, at a duplicating rate of 70 copies a minute.

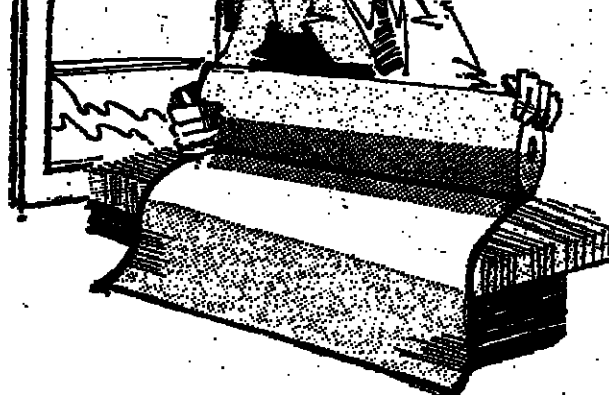
The first units will soon be available in the London area.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

A canny way of keeping up the competitive pressure

Hazel Duffy examines the UK strategy of American Can

THE FIRST thing that Maurice Glynn did when he became managing director of an American-owned subsidiary in Britain was to change its name to give it an unmistakable American stamp. The company was Reads, a long-established maker of cans which still went by its British name. Yet it had been taken over 12 years previously by American Can.

"The company was suffering from a confused identity," says Glynn. "A lot of people assumed we were part of the Reed packaging group. We needed to make them know where we came from." His decision was reinforced by the fact that he was assuming responsibility for a brand new plant at Runcorn, Cheshire, which is "mirror image" of American Can's most modern plants in the U.S.

The time change apart, however, Glynn set out on his appointment in March 1980 "in minimal, forcefully the company's British identity. My idea is that it should have an all-British management team and more British representation on the board." He is pleased that he has managed to slip the colours of red, white and blue into that American Can logo which adorns the outside wall of the new Runcorn factory.

American Can is one of the largest manufacturers of cans in the U.S. It had plodded along with its Reads subsidiary to maintain a respectable share of the market for food and beverage cans, although always losing a very poor second to the dominance of Metal Box, its nearest market share is 15-20 per cent. But the growing importance of two-piece average cans—involving a quite different technology to the traditional three-piece can-making method—has led to American Can, and its U.S. competitor Continental Can, challenging Metal Box on its home ground.

American Can chose Runcorn as the location for its first two-piece plant in the UK, which is to be opened officially on Friday. The plant is a replica of those built recently for the group in the U.S. and other parts of the group's expanding empire in Latin America, South East Asia and Canada.

Once having decided that the UK would be the focal point of its long-term European activity,

the American Can set about finding a British manager to shape a programme which would assimilate the new technology. Glynn was headhunted from Plessey Telecommunications where he had been chief executive for four years and before that finance director. The switch from telecommunications to can-making for a man of 49 may have looked odd, but Glynn maintains that his selection was not without logic.

"American Can was looking for a manager who knew the British industrial relations environment and who had managed changes in technology, which I had done at Plessey." His skills at bringing in new technology had also to be matched with those of phasing out the old. While bringing the Runcorn plant on stream, Glynn has had to manage the delicate task of closing down the old Read plant in Liverpool.

Planning

Although American Can has other plants in the UK—Grantham, Milton Keynes and Rhymer—Read's historical links are in Liverpool, where it also has its head office. That too is to close before long under Glynn's plan to centralise administration and marketing at a new location in the North West.

The move is likely to involve redundancies, since marketing is presently housed in Watford in the South East; the head office functions will also be slimmed. Thus it has fallen to an Englishman to effect the sort of painful tidying up which is normally guided in multinational organisations by the remote planning of the far-away head office.

Glynn claims that Reads was organised in a way that "reflected where it was rather than where it was going." His plan involved centralisation of the control of manufacturing operations, accompanied by decentralisation of the management of the plants. The computerisation of production control and materials management is at the core of the new system, which will be fully operational by September. Glynn had undertaken a similar project at Plessey, which gave him valuable experience.

He also brought in Rennie Atkins from Plessey to become director of materials management. Atkins' job involves him in planning and procuring the

materials for all the plants, distributing the finished product and control of the manufacturing process in between. The computer system was designed by IBM in the U.S. in conjunction with engineers from American Can; training of the British systems staff in the U.S. in readiness for running it in the UK was one of Glynn's top priorities.

The speed with which the computerised control system can be adapted to changing demands in the market place is a key advantage in ensuring that the plants run at maximum efficiency in terms of materials and labour planning, while stocks of materials and finished goods are kept at a minimum. The arrangements involve the shop floor working nights and bank holidays at certain stages.

The system has already proved the point with the poor summer weather. The production of cans is highly seasonal, and plants are usually geared up to peak production in the spring and early summer months in anticipation of summer demand. Consumption of cans, beverages and beer, in particular, rises with the thermometer.

Summer this year has hardly happened so far, and Glynn is thankful that the production programme could be adapted so that excessive stocks have not been built up. Likewise, if the sun does suddenly make an appearance, the computer programme can be changed to switch back to increased production.

Traditional

At the same time as the new management systems are being implemented, investment in the British plants (other than Runcorn, which is completely new) is being planned. Soldering, welding, which reduces the lead content in cans, will be introduced at the Grantham plant where cans for food are made and it is likely that two-piece cans for food packaging will be made at Grantham before very long. American Can is well advanced in applying this technology in the U.S. although in the UK it is still in its infancy, when he took over the job. The Milton Keynes and Rhymer plants will also be updated.

The change from the traditional three-piece to the two-piece can has come about much more quickly than the manu-

facturers anticipated, or indeed wished. American Can's investment at Runcorn, and Continental Can's at Wrexham, have forced the pace on the market leader, Metal Box. The two American companies have also had the great advantage that they have managed to negotiate single trade union representation at their new plants, while Metal Box has had to wrestle with the multiplicity of unions, much more common in British manufacturing.

The decision to locate the £20m plant at Runcorn was not without design. Bass has the largest brewery in the country close by, and Guinness supplies the North of England from its brewery in the same area. As a general rule, transporting empty tin cans does not make economic sense and Glynn is clearly hopeful that these brewers might choose his company as at least a second source of supply. So far, the largest customer of Runcorn is Whitbread, while will take 100m cans annually.

Two-piece can technology is highly capital intensive. Runcorn employs 125 people in the old Liverpool plant had a workforce of 800 at one time. The plant is run with a minimum of indirect labour. There is a cafeteria, for instance, the employees apparently being quite happy with the personal arrangement of vending machines and microwave ovens.

Glynn was determined to avoid if poor labour relations which dogged the Liverpool pit. The new workforce was handpicked following advertising and visits by American Can personnel to majorities around the country. Ever prospective production work had to take a mechanical aptitude test. Once selected, around one third were sent on a two months training course in the U.S. at a cost to the company of \$6,000 per person.

The technical direction of the plant is still in the hands of American engineers, but they will hand over to the British within the next year. Glynn will have to be able to rely on permanent technical help from the parent company—and he would not have wanted that—so it was important from the start that he be given the opportunity to have



Maurice Glynn in his Runcorn factory, a "mirror image" of his most modern U.S. plant

well-trained staff from the shop-floor upwards.

It is this sort of rapport which has made American Can's subsidiaries round the world such an important contributor to its profitability. Last year, for instance, the overseas container and packaging companies made a \$70m profit out of total profit for the whole division of just \$153m. Turnover of American Can (UK) is around £75m annually, and Glynn insists that he is making a reasonable profit on this.

Intention

Once the UK is running reasonably smoothly, Glynn will direct some of his attentions to the Continent, where American Can has a number of licensing arrangements with domestic canmakers, and for which he has responsibility.

An essential feature of the licensing agreements are that the American company will keep the technology of the European companies "up-to-date." Glynn envisages that it may well be necessary to put in funds, in return for equity, in some of the companies in order to set them up with the two-piece can technology. In addition to Europe, he also has responsibility for the Middle East and Africa, where his brief

EEC 'has role as research catalyst'

EUROPEAN BUSINESSMEN are suspicious of proposals for increased EEC support of research and development in industry, according to a survey of managers in a cross-section of industries in the five main Community countries.

In general, they consider that "under normal circumstances" there is no serious shortage of money for worthwhile industrial research and development projects, and that the injection of additional funds might activate projects that would be considered commercially marginal.

Some managers in industries experiencing severe competitive pressure (notably electronics, motor manufacture and textiles) pleaded for public support. But this is usually made in the context of innovation in general, and does not support the executive involvement of the EEC in the direction of research and development effort.

On the other hand, some managers in capital intensive industries feel that the pilot plant or demonstration stage of innovation is often hindered by lack of finance, and that this might be an area for EEC involvement.

These are some of the main conclusions of a study for the European Commission aimed at identifying the types of research and development support Brussels might give over the next three years. The study was carried out under the auspices of the Oxford Centre for Management Studies. Many of its conclusions could presumably be applied to national support of research and development by individual Governments.

The more positive conclusions of the study, which took in over 40 companies in France, Germany, Italy, Netherlands and the UK, are that:

● There is a major need for an

extended Community effort in basic research.

● that the EEC may have a role in catalysing co-operation among companies in order to achieve to achieve the economies of scale needed to support research and development and to invest in manufacturing technology;

● that Brussels might be more active in sponsoring "contextual research" on the legislative, regulatory and general context in which industry operates.

The report drew a sharp distinction between basic research, which it defined as an advancement of science and technology without intending early applications and commercial gain, and on the other hand industrial research and development, with the specific intent of early application and gain.

Apart from the danger of encouraging uncommercial projects, the main reason given against EEC funding of industrial research and development was opposition to "administratively sponsored research and development." This, respondents felt, suffered from inevitable delays in central administration and slowness of response to changing circumstances, and a need to share some of the results with potential competitors.

According to the study the fundamental reason for the respondents' opposition to EEC funding lay in their perception of research and development as only a part of the innovation process, alongside other market-orientated functions which have to be managed commercially.

"Community Industrial Research Priorities for the early 1980s. Oxford Centre for Management Studies, Kennington Road, Kennington, Oxford, OX1 5NY."

Christopher Lorenz

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Opec—bogeymen now bystanders

BY DAVID MARSH

ACCORDING TO the conventional wisdom of the last couple of years, the oil-exporting nations collectively have been pouring sand into the carburettor of the world's currency markets.

In fact, Saudi Arabia, Kuwait and the other high-surplus Gulf oil states have—through a mixture of accident and design—been helping to stabilise rather than disrupt the foreign exchange.

The trend is set to go a stage further. All the signs are that the oil exporters are becoming bystanders, rather than bogeymen, in the international financial arena.

Surplus

First and foremost, there are encouraging signs that the Opec surplus is falling faster than was originally forecast after the second oil shock of 1979-80.

Last year, according to the Bank of England (whose classification includes Opec plus a few other, mainly Gulf, oil producers), the oil states' current account surplus totalled \$100bn, 20 per cent less in inflation-adjusted terms than in 1974, the first year after the first oil shock.

Less than that may actually have been available for investment once account is taken of gold purchases, arms deals and other shady transactions that rarely show up in statistics.

During the first quarter this year, the surplus was down to \$22bn. At this rate, the surplus for the whole of 1981 could be down to \$70bn or less—depending of course on whether the West maintains recession, price and weather-induced oil saving, and how long the Iran-Iraq war drags on.

The forecast by the International Monetary Fund that the surplus will be around \$100bn this year now looks much too pessimistic.

Far more likely is the forecast by Dr Jelle Zijlstra, the wise old owl of the Bank for International Settlements, and the Dutch central bank, that the surplus could disappear over the next few years just as quickly as it did between 1974 and 1978.

There are several myths to be cleared up about Opec.

● By changing large amounts of their dollar revenues into

D-Marks, gold and yen (which have all weakened lately against the dollar), the oil states have actually helped stabilise the monetary system. Gold purchases, in particular, may simply have been misguided investment management. But Saudi Arabia, for one, is to be praised for making its large and deliberately counter-cyclical purchases of D-Marks during the last 18 months.

The main movers of speculative funds on today's markets are the big international corporations, now free of currency controls in most countries. One large European company reportedly switched \$1bn worth of D-Marks into dollars during a spell of foreign exchange unrest earlier this year—and has prospered handsomely from the transaction.

● Opec has also played a constructive role in financing balance of payments disequilibria. DM-denominated loans from Saudi Arabia have not only helped West Germany to finance its current account deficit, but, in effect, have enabled German banks to carry on lending to the rest of the world at a higher rate than would otherwise have been practicable.

The emphasis of oil money recycling may now shift away from the industrialised world. The Gulf States' largesse instead could be channelled more towards fellow Opec members like Algeria which themselves are becoming strapped for funds.

● It is not only Opec which profits from high U.S. interest rates. The central banks in Germany, Japan, Switzerland and the UK (all of which hold most of their reserves in dollars and have to subscribe little or no dollar-denominated official foreign debt) have been making vast profits out of the much-criticised U.S. monetary squeeze.

Of course Opec investment also brings complications. Perhaps the most serious is faced by the new Paris government. With large amounts of French francs held by big Arab investors, France's debt position as a reserve currency centre may make it more difficult for the Socialists to carry through the necessary and long-overdue devaluation of the franc within the European Monetary System.

A new lease of life for sponsored films

DESPITE THE gloomy tone of this column a fortnight ago, bemoaning the loss of magic in the cinema—and in the sponsored film particularly—there is a current of hope in the air for those in this business. It comes not from creative standards, which are unlikely to improve in the foreseeable future, but from new opportunities in reaching audiences.

The breath of freshness is provided by television; broadcast and also what has been called narrowcast television (a trendy name for video).

In the case of broadcast television, many producers and sponsors are getting optimistic about opportunities which the UK's new Channel Four may offer, despite cautionary noises from the IBA and others about the constraints that may apply. (Even the word "sponsorship" is frowned upon because some broadcasters imagine it to mean paid-for air time, whereas the word springs from a noble tradition of disinterested patronage in the 1930s when industry financed the birth of British documentary.)

Video is also yielding encouragement for industrial sponsors and producers alike. An entire new audience group has become accessible; not only through nearly 750,000 video recorder owners and domestic users in the UK, but also through the convenience of video in the office and factory—meaning that films or programmes can be

shown with ease where once 16 mm film was too laborious to contemplate. In consequence, it is perfectly justifiable for one programme to be viewed by individuals or small groups, at their convenience and without an operator in attendance.

In consequence, I detect a subtle shift in the style aims and even subject-matter of more recent sponsored films. With half an eye on television exposure, underwritten by a certainty of some kind of video distribution, two types of film are emerging: those with more general audiences in mind, at without the need for cinema style entertainment value; and those aimed at very specific viewers who were once difficult to assemble as audiences in a darkened cinema.

A good place to test this theory was at the British sponsored film festival held in Brighton two weeks ago. For example, one of the category winners was from an unusual series on calligraphy sponsored by Parker Pen International. *Alphabet—The Story of Writing*. The series traces the development of handwriting from primitive man to the present day, and does it in an economical, straight but absorbing style (with a remarkable calligrapher, Donald Jackson, showing how easy such a delicate skill can be made to look).

During Brighton week this series was bought, on the spot,

by a representative from a major ITV company. It will make an interesting television viewing and should find a busy life on videocassettes.

Yet at one of the seminars in Brighton, devoted to Channel Four and the sponsored film, it was revealed that there are proposals before the IBA to impose various strict conditions on sponsored films shown on Channel

Four. One of these is that "no sponsor should be allowed to place a programme directly related to the sponsor's business activities." So out would go Parker Pen's calligraphy series, as likewise some of the classic mentioned in my last column (eg. *Standard Oil's Locomotive Story*, *British Rail's Tetanus*).

It is, of course, absurd and one type of common sense will prevail in Brompton Road. Others one of my own great favourites at Brighton might be similarly denied Channel Four but pass the test for ITV or BBC.

This is *The Making of a Crew*, for the Royal National Lifeboat Institute through the help of Churches Television Centre. My very uncalligraphic leader of men as I have ever seen on the screen—this is a film which really distils the essence of its subject: danger, professionalism, discipline, commitment and sacrifice. Splendid, gripping and good enough for the opening week of Channel Four.

Who would believe, too, that a prize-winning film in the category of television material, sponsored by Merck Sharp and Dohme who—yes, IBA—have a powerful vested interest in the subject of the film, this is the extraordinary chronicle taken from the true published notes of a GP whose sight was failing.

To be perfectly honest, this film—*The Darkening Year*—is showing to advertisers the advantages of Alfish (bus shelter poster sites) and a View

of Supersties (about the sponsors' larger poster boardings).

If I had not been suffering so severely from the inefficiencies of my own local postal service, I would also have greater enthusiasm for *Selling By Post*, a more conventional film from the Post Office and about direct mail. Grudgingly I confess that this is an interesting film which promotes the concept of direct mail very well, especially coming to terms with this is portrayed with great poignancy and this dramatized account of the GP's story is infinitely more watchable than the majority of television soap opera.

Such a film, soon to be available on videocassettes, will almost certainly reach more ophthalmologists than on 16mm release alone. And I doubt if, four or five years ago, such a specialised film would have been treated in such a television and realistic way—or at least so confidently.

Equally specialised in their aim and narrowcasting at its best (to use the video buzz word) were a number of films entered in the sales-service category. Some of these are promoting marketing services in which only one person may be the intended audience—sitting in his own office watching the programme on a videocassette. Thus two crisp nine-minute films for Adhesol—*Street Life* (showing to advertisers the advantages of Alfish (bus shelter poster sites) and a View

FILM AND VIDEO

BY JOHN CHITTOCK

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Trainers set for prizes record

ENGLISH TRAINERS are already well on their way to picking up record prize money abroad this year, having collected a remarkable £250m or so during the first five months of the season alone.

Thanks mainly to initial successes in European group one

provided a handsome boost to the figure through her victory in the Prix de Diane, Belloc and Galveston continued the good work.

Leading the table for the top overseas English trainer and, incidentally, the first International Racing Bureau award for the most successful in the category, is Paul Kelleway, whose Madame Gay picked up about £74,000 when losing her maiden certificate in the French Oaks.

That massive purse enabled Kelleway to jump ahead of Guy Harwood for whom Recitation and To-Agori-Mou picked up more than £56,000 through their efforts in France and Ireland respectively.

Ian Balding has passed Harwood having secured another £20,000 in Belgian francs at the weekend through Junta's vic-

tory at Grenda. That success followed the second placed effort of Junta's colt, the Brigadier General, in the Grosser Hertie Preis and Gint of Gold's Italian Derby triumph. Balding has now secured almost £2,000 in foreign exchange.

Others among the money overseas have been Hastings, Bass, Hindley, Tree Arm, strong, Kent, Hills, Aitain, Ryan, Dunlop, Calahan, Baker, Guest, Austin, Mason, Jarvis, G. Balding and Taylor.

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THE ARTS

Glyndebourne

A Midsummer Night's Dream

by MAX LOPPERT

Britten, whose *Rape of Lucretia* (1946) and *Albert Herring* (1947) came to rather uncomfortable birth at Glyndebourne, is happily reinstated there this season more than three decades later. The new *Dream*, conducted by Bernard Haitink, produced by Peter Hall, designed and lit by John Bury (and paid for by Commercial Union Assurance), opened on a deliciously balmy Midsummer's Day. Outside, the sun shone brightly; inside, for all the international elements on stage and in the pit, it was a demonstration of a peculiarly English kind of theatrical magic that we witnessed—restrained, fantastic, heavy, and strange.

At Glyndebourne, in this beautifully light and airy setting, playing out in the open air, the opera in which two English poets met on almost equal terms and its natural habitat.

In a recently published collection of interviews with Britten associates of long standing (Remembering Britten, edited by Alan Blyth), Peter Pears says what the composer sought for above all in his own (and others') music—"magic and alchemy." At Glyndebourne, where the poetical and organised instrumental writing is always over-strengthened by the large orchestra, both qualities have sometimes been felt to diminish, the desire to dim, the carefully drawn threads of construction to seem thin and tricky.

In a theatre whose dry sound carries do no harm to the "magic" sheen of the "alchemy" is not an epithet one would want to attribute to the most complimentary scene, the Shakespearean and Brittenian values have been sung and equally advocated in this production, and it would be unwise to press forward a single hero. Yet the triumph is much Haitink's as anyone's he expected, so too the vibrant balance, the firmness of forward movement, less, perhaps, the disclosure of real emotional depths to the work, felt above all in the reconciliations of the third act. Puccini has often been nominated as the score's most important ancestor; under Haitink's direction, we notice newly the rich Mahlerian undertone to such things as the opening of the second act. His is dramatic conducting of the highest order.

The work is played in two halves—there is only a short pause between first and second acts. When the curtain first parts, it is to show a silent scene of dark forest fantasy. As the lighting intensifies its focus and "mists" begin to sigh in the pit, the forest stirs—and its stirring affords one of the delights of the evening, for the



Ileana Cotrubas as Titania

Leonard Burt

flora (being undertaken by foliage-clad extras small and large) is as active as the fauna, and forms new patterns around each successive group of entrants. In the first part of the opera, nature can menace; paths are obscured, clothes catch on twigs, mist settles, and the dark side of the experience, to which the production attends without any false or heavy emphasis, is eloquently adumbrated.

In Act 3, as knots of misunderstanding and misadventure are untied, a path clears through the scene, beautifully lit by the rising sun—a vision of nature's healing powers unrivaled on the modern stage. In which Mr Bury seems to look back affectionately on centuries of English landscape painting. He falters—as does Britten—in the last scene by placing Theseus in a heavily-beamed Elizabethan mansion, with an awkwardly placed log fire and insufficient space for the theatricality; but the final fairy entrance through the windows revives the limpid fancy. Aerial

machines and trapdoor exits are easily and wittily employed; Mr Bury's costumes show their most remarkable imaginative grasp in the fairy realm, a carefully ranked Elizabethan aristocracy of pointed heads, sharp ears, and silver-black apparel. There must be a word for the stage-management: first nights seldom go as well as this.

As in his Mozart productions in this house, Sir Peter's touch remains unequalled among opera producers for its economy, its accuracy, its alertness to musical shifts and currents. It is particularly to be admired in the play of the hardheaded men: no "funny" pronunciation of "moonshine," no farcical yokellism, a sense communicated of real and earnest endeavour. The lovers' entanglements place themselves on the stage with relaxed naturalness—they are an excellent and well-made team: Felicity Lott radiant as Helena, Cynthia Buchanan, Ryland Davies and Dale Duesing. Titania's and Bottom's romance loses something to the unclear enunciation of Ileana Cotrubas and to the

clear but still slightly stiff inflections of Curt Appelgren; but have still to find their ease in the opera, though Miss Cotrubas' natural warmth goes some way to justify the unlikely casting.

The relatively muted effect made by Bottom means that for once the other members of the hardheaded team assert a fuller share of the limelight—a sturdy and very lyrical Flute by Patrick Power (I loved his busy Thais) and Roger Bryson's vigorous Quince most notably. It was good to hear James Bowman's Oberon in improved vocal form: his legato is no more readily sustained than it ever was, but his command of the part is continuously in evidence. Puck, a plucky 13-year-old Damien Nash with a raw London accent and an earthy way of facing the world, is the best I have seen; an audibly Dutch-accented Theseus is the only questionable contribution. This is one of the great Glyndebourne productions; we must hope that it will be with us for many seasons to come.

Coinaghi

Objects for a Wunderkammer

by ROY STRONG

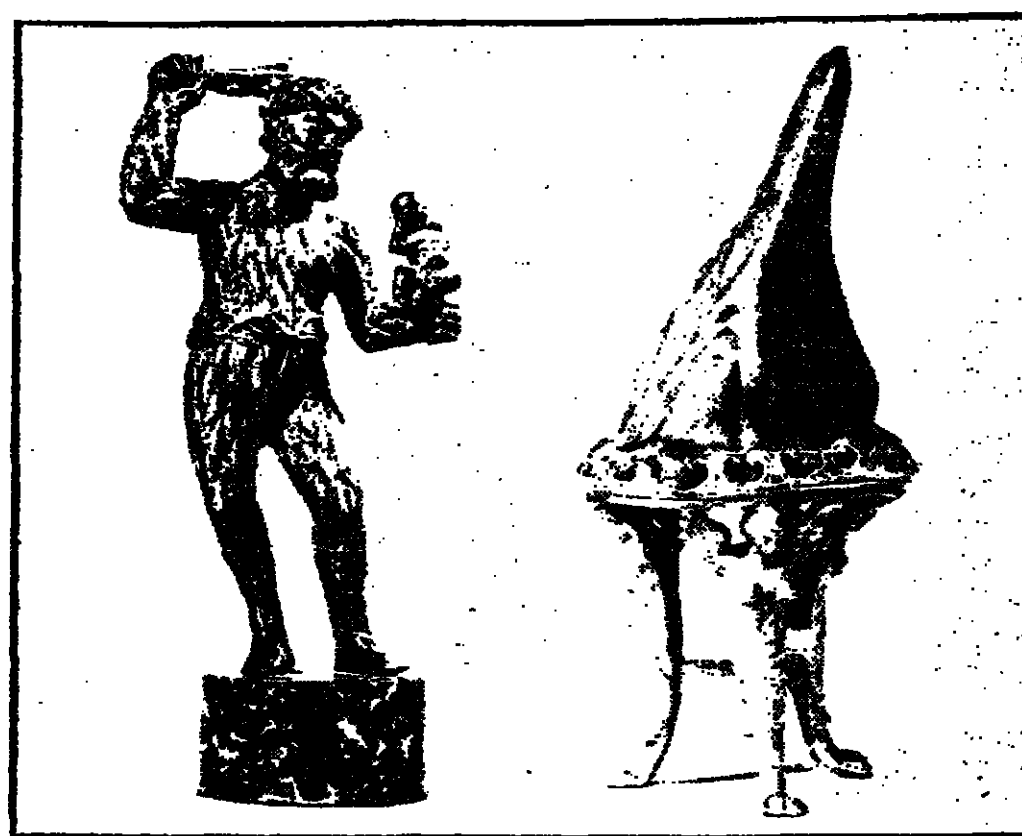
We are apt to forget that the modern museum and art gallery as we know it is a relatively recent phenomenon. The British Library Act effectively destroyed what was this country's last and greatest monument to the museum as embracing the whole encyclopaedia of the natural and physical world. To catch a flavour of that earlier universalism now we have to go to Oxford to see the recreation of Tradescant's Ark in the Ashmolean with its melange of objects ranging from Poca hontas' clock to Guy Fawkes' lantern. The arrangement and categorisation of objects in a museum reflects the structure of knowledge within the mind. We take it for granted that such things should now fall neatly under media, style, age or place of origin but it wasn't always so as the exhibition at Coinaghi's 'Objects for a Wunderkammer' reminds us.

This is a journey back to those centuries before the enlightenment and the universal acceptance of the post-Copernican heliocentric universe, back to the age which centred on man the microcosm. Such assemblages were products of the paradox of the renaissance mind a combination of objects we would categorise as progressive such as instruments for measuring time, automata, fears of carving and embellishing natural materials, together with the reverse side of the coin, ones associated with the resurgence of magic and the passion for the abnormal and unnatural, such as unicorn's horns, two-headed beasts, talismans and amulets.

Nor were these threads mutually exclusive. A unicorn's horn was not only an example of one of nature's rarities, it also had magical properties against poison and, mounted with precious metal, it became a work of art. And to anyone who saw it it brought into the mind layers of allusion to unicorn lore.

The exhibition is full of this kind of object, although truthfully it is less of a Wunderkammer than a Kunstkammer. There are no signs of the stranger kind of exhibits that the Jesuit Athanasius Kircher had in his museum that included "monstrous eggs, adders, and other natural productions" and "petrifications, Malta vipers' tongues, elephants' teeth, fossil ivory, etc." Instead, the aspect that is assembled here is that which embraces carved walnut shells, antique busts, crystal cups and goblets, jewels, cabinets and caskets. And they are displayed in a suite of three small rooms arranged in cases, cascaded across velvet glittering in the gloom. The effect, however, is less that of Rudolfine Prague re-evoked than Rothschild Waddesdon.

There are some marvellous and highly intriguing objects.



Cyrusites of the Wunderkammer—a bronze man and a rhino's horn born by gilt bronze harpies.

One is the pax of the Medici, the embellishment of a small rectangle of African marble which, if one's eye wishes to, sees within its veining the Madonna cradling the Christ Child. This in itself made the object miraculous, nature prefiguring the Incarnation. Overlaid in silver gilt the sibyl points out this celestial vision to the Emperor Augustus, the revelation of the salvation to come to the pagan world. All is welded into a work of art which finds its natural symbolic fulfilment in the ritual of the mass.

This is a product of Rome in the early 16th century but the proliferation of the Wunderkammer more truly belongs to the Mannerist courts as monarchs gradually developed the palace and its surroundings into a tangible encyclopaedia. Such creations depended not only on the influx of exotic objects from the east and the New World but on the establishment of manufactories to experiment and produce new wonders in which technical discoveries were harnessed to the service of art.

The Medici court founded a whole series of workshops for glass, ceramics, pietra dura and sculpture. One of the most outstanding objects is a Florentine cabinet of pietra dura from the Galleria dei Lavori in Pietre Dure housed in the Uffizi. It is decorated with bouquets of flowers, birds, bunches of cherries and other fruits. This was just the type of cabinet into which the smaller and most precious treasures could be kept. One catches a glimpse of a Kunstkammer cabinet in a painting by Etienne de la Haye of the collection of the future Vladislav IV of Poland. In front of it there is a table piled high with trophies ranging from a gilt bronze of the Rape of the Sabine by Giovanni Bologna, Rubens' *The Drunken Silenus*, to a gold medal of the king. But the real cabinet tour de force is the huge Neapolitan one of about 1600 veneered in ivory with a forest of scenes from the life of Romulus. Inside it is like the facade of a renaissance palace but with every column, pediment and base opening to reveal a cupboard or a drawer in a succession of layers. Nothing could be more suitable as a repository for the vast sapphire ring not so far away whose stone, the guardian of chastity and sanctity, is flanked by two winged sphinxes of enamelled gold.

It is curiosities of this kind that both attract and repel. There is a rhinoceros' horn borne aloft by gilt bronze harpies. There is a bronze automaton of a nude man, who once perhaps struck a clock or walked in some mysterious grotto. There is the riveting awfulness of the wax bas-relief view of Naples in celebration of the marriage of Carlos of Bourbon.

Technically prodigious, it is a mosaic of detail, all in white wax, restless and fussy, as sea

gods and goddesses rise and sink amidst waves bearing every form of craft. Court kitsch, I suppose, would be one way of defining it. Nor does one warm to the clock constructed in the form of a reclining dog whose eyes move from side to side with the ticks and whose tail has a button to press causing the jaw to drop pinning out the hour.

The material has a grim fascination piled up together which is irresistible. The modern museum anaesthetises them, placing them in a clean cut showcases and adding, if we are all to follow the extraordinary example of the centenary Natural History Museum, labels written with the comprehension

of the average 15-year-old in mind. This Wunderkammer exhibition reminds one of what a come down the museum ideal is if it is to be reduced to this level of triviality. For renaissance man these collections were not props for a Mickey Mouse course in the history of art, but tangible evidence of the magical universe and its arcane wonders. Such collections were not thrown open to all and sundry, rather they were to savour as an honour bestowed on the few. Objects of richness, prestige and information adding glory to the crown, yes, but also embodying Beauty and Knowledge, not such bad objectives for our present museum age.

Elizabeth Hall

Hindemith's Kammermusik

A Hindemith revival has lurked round the corner for some time now, and the reality of that threat was brought a little closer on Sunday with the first concert of three which the London Sinfonietta is devoting to his complete set of *Kammermusik* pieces. It was an occasion for opening minds, for giving the fairest of fair hearings to a composer whose work has fallen lower than almost all his contemporaries. Surely the enfant terrible of the 1920s must have produced something of permanent value? The *Kammermusik*, occasions for some of Hindemith's boldest experiments in form and sonority, are an ideal testing ground.

This first programme included the fifth and seventh *Kammermusik*, concertos for violin and organ respectively, each with a differently constituted chamber orchestra. The most striking feature of the violin work is its orchestration—for an ensemble lacking oboes, horns and violins, but including bass clarinet and contrabassoon, cornet, tuba, and four drums—and the opening movement (a brief flourish without the soloist) is the most original and the most striking. In its free dissonances and hard-edged textures it's possible to envisage a composer who was once regarded as the most rabid modernist, but that passed, the more familiar Hindemith takes over: a solo part replete with baroque figurations, the contours of the melodies fitted to apparently approximate pitches, the rhythmic pulse four-square and predictable.

The violin *Kammermusik* recovers some of its self-respect in a brief wisp, skittering finale but the organ concerto has no such redeeming features, neo-baroque in every particular, stately and ceremonial in its outer movements (it was written in 1927 for the installation of the organ at Frankfurt Radio), unwinding a plodding

arioso for a slow movement. Interesting that all these seven *Kammermusik* were written before Hindemith set out and adopted his system of tonality: the harmonic working here is free and straightforward, but no more and no less interesting for that.

The series was to have been conducted by the young Italian Riccardo Chailly, but his sudden indisposition last week brought Sunday's concert shared between two conductors. Richard Pittman conducted the two Hindemith works, extracting acute performances; the soloists, equally expert and precise, were György Pauk and Gillian Weir.

Oliver Knussen took over the rest of the programme. Each of the three concerts will contain a world premiere; the first was Newton *Variations* by Luciano Chailly, father of the intended conductor. It proved to be a neat, cogent piece, based on concepts in Isaac Newton's *Opticks*; for all its intricacies, however, it lacked a decisive impact. To close the evening Mr Knussen produced the most interesting item of all: Kurt Weill's *Kleine Dreigroschenmusik*, done absolutely straight, with measured tempi and no attempt to jazz things up, and producing a biting, disturbing effect. The series continues on June 29 and July 7.

ANDREW CLEMENTS

Theatre writing bursaries

The Arts Council has approved theatre writing bursaries of £4,000 to Nicholas Wright and £1,000 to John Antrous, Shirley Barrie, Patrick Carter, Mike Dorrell, James Forsythe, Dusty Hughes, David Maitrovitz, Colin Sell, Chris Speyer, Timberlake Wertenbaker, Ken Whitmore and Sheila Yeger.

Zurich June Festival

by ANDREW CLARK

The arts in Zurich are at a cobb. The annual June festival, once the focal point of a year, now seems desperately in need of atmosphere, originality and co-ordination.

Having won its fight for a £20m grant for renovations from the city authorities last year, the opera house is losing out at the box office, the result of repetitive repertoire and high prices. Concert life fares little better. The Tonhalle Orchestra is in a sorry state, without a principal conductor since Gerd Albrecht's departure last year and with rapidly falling standards. Problems have been compounded at this year's festival by the sudden cancellation of four main attractions—Arjerich, Arrau, Berganza and Böhm—reducing the already depleted number of guest artists.

There have, of course, been some fine individual performances. A strong international cast including Margaret Price and Boris Christoff was held for a gala revival of Zurich's old Don Carlo production and the festival opened with a vintage account of two Mozart piano concertos from Sir Clifford Curzon accompanied by the lively Zurich Chamber Orchestra.

But with nothing of outstanding merit in the city's theatres,

it is becoming more and more apparent that Zurich needs someone to act as a guiding and binding force on the festival—if it is not to disintegrate altogether.

If you were looking for a theme for this year's events—and you would have to look pretty hard—it would be the music of Alban Berg, which has found its way into a couple of concert programmes and provided some of the more stimulating moments in two opera productions.

Zurich's *Lulu*, which Götz Friedrich staged last year before his Covent Garden production, has been revived. Understandably it reveals common ideas as well as a similar cast, the main exception being Lulu herself, powerfully and sympathetically sung here by Ursula Reinhardt-Kiss. Wozzeck is a natural sequel, though Friedrich's new production, first seen in June 14, is by no means as compelling.

He paints it more in historical and realistic terms than allegorical, cushioning the stark brutality of Wozzeck's world. Most of the characters are too normal to evoke a sense of horror, and our identification with Wozzeck's plight is compromised by a weakly-defined relationship with Marie, by his

robust appearance and threatening posture, and by the sympathy he receives from his comrade Andres after his brawl.

The experiment seems further underlines the tenuousness of the production. There is little sign of anything medical or experimental, and Günter Reich's portrayal of the Doctor misses the callousness that makes a man treat humans like animals.

These were not the only disappointments. What were first-time viewers to make of a drowning where there was no sign of a pond? What was the significance of Wozzeck's role-reversal with the doctor at the end of his examination? And why, throughout the final scene, give the children's taunts to adults and leave the last word to the Fool?

The merits of the production could only partially compensate for its defects. The performance developed with a strong sense of momentum, aided by economical sets, and the absence of an interval. There were many intelligent observations of detail, such as the little drum kit given to Wozzeck's child, the split scene where Marie reads the Bible while Wozzeck's bloody face stares out into the audience, and the Captain's reluctance to submit him-

self as a patient after the doctor deserts a wounded soldier.

The dramatic intensity and eerie transparency of Berg's score was vividly brought to life by the theatre orchestra under Ferdinand Leitner, and as the Captain, Horst Hiestermann evoked the most compelling stage picture—all pig-eyes, bald head, perfectly-pitched voice and clockwork gait.

The other performances were

not so convincing. Karan Armstrong's Marie was vocally unsure and a shade too sophisticated. She made a better case for the more lyrical sound of Berg's vocal score, a characteristic she had in common with Christian Boesch's unaffected portrayal of Wozzeck. But—unfortunately—a Wozzeck in which *sprechstimme* and crazed paranoia are submerged tells only half the story.

Weill and Gershwin featured in South Bank Summer Music

South Bank Summer Music, presented for the first time under its new artistic director Simon Rattle, will open in the Queen Elizabeth Hall on August 9 with Kurt Weill's *The Seven Deadly Sins* and the suite from *The Threepenny Opera*. Soloist will be soprano Elise Ross.

Other singers appearing during the season include Elisabeth Söderström, marking the centenary of the death of Mussorgsky in a song recital on August 12; Jill Gomez in Cante-loube's *Songs of the Auvergne* on August 17 and Thomas Allen and Alfreda Hodgson in

Mahler's *Des Knaben Wunderhorn* on August 13.

Jazz pianist Oscar Peterson returns to the Elizabeth Hall for two concerts on Saturday, August 15.

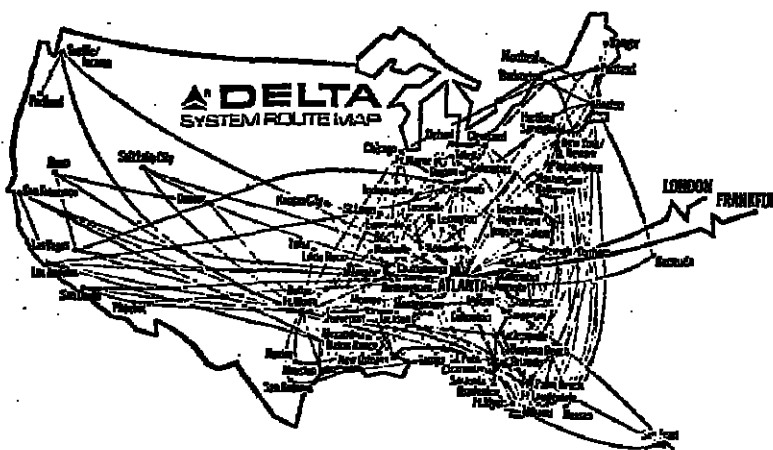
A complete concert performance of George Gershwin's *Forgy and Bess* will be given in the Royal Festival Hall on Sunday August 16. Simon Rattle will conduct the City of Birmingham Symphony Orchestra. Soloists will include Willard White as Forgy, Laverne Williams as Bess and John Fryatt as Sportin' Life.

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Tuesday June 23 1981

Reforming the trade unions

THE TWO recurring themes in the long debate about British trade unions have been, first, the disorderly nature of industrial relations in the UK, and, second, the unique freedom of trade unions from the social or legal controls which restrain other monopolistic organisations.

Employers have looked enviously at other countries where strong, centralised unions impose tight discipline over their members and this discipline is reinforced by the law. The trouble is that, except in a few sectors, the UK no longer has unions of this kind. In most industries bargaining power has shifted irrevocably to the shop floor, with national union officials often having little influence on the outcome of negotiations. Even if it were possible to re-create authoritarian unions at the centre, the economic gains would be dubious. Decentralisation of collective bargaining has the advantage that settlements are more likely to reflect the circumstances of the employer. There are several practical problems in making trade unions legally responsible for what goes on at the level of individual companies and plants.

Immunities

The Confederation of British Industry recognises these problems in its response to the Government's Green Paper on trade union immunities, but still recommends, as a long-term objective, that a trade union should be made liable for unlawful acts of its officials and members undertaken on its behalf and that procedural agreements between employers and trade unions should in certain circumstances be legally enforceable. These proposals would involve major changes in the legal position of trade unions and in the framework within which collective bargaining has been traditionally conducted. They reflect a widespread feeling that behaviour by trade unions or trade union members is too often irresponsible; it inflicts damage on other people at little cost to themselves. But whether new laws are the right way to elicit more responsible behaviour is very much open to question.

Some employers may hope that changes in the law designed to reduce trade union immunities will make the task of management easier, but past experience does not support the use of penal sanctions as a means of enforcing industrial peace. Bad labour relations, leading to unofficial strikes and other forms of disruption, do not stem from shortcomings in the law; indeed they are often the fault of management as much as of the Communists. Illogical wage structures, poorly designed grievance procedures, lack of consistency in management behaviour — these are weaknesses for employers to put right. Employees take unofficial action because they think it

pays them to do so. The question is whether the employer can, by his own actions, disabuse them of this idea and gradually establish a more orderly relationship. Ideally the employer should be able to secure by negotiation a system of incentives and penalties which encourages employees and their union representatives to stick to agreed procedures. But, as Ford's recent experience shows, this is easier said than done. A gradual move towards legally binding contracts has its attractions, but it would have to be accompanied by a much greater formalisation of collective agreements — a process which many employers as well as unions might be reluctant to undertake.

There are other proposals for discouraging strikes, including the suggestion (not contained in the CBI document) that an employer should have the right to lay off all his labour force without pay when his business is disrupted by a group of his employees. The proposed changes would certainly strengthen the employers' ability to resist selective strikes, but the issue seems more appropriate for negotiation between the parties than for legislation.

The CBI is right to argue that fundamental changes in the legal framework can only be brought about gradually: there is no point in passing laws which turn out to be unenforceable and are in any case repealed after a change of Government. It is right, too, to be sceptical about legal remedies in the case of "national emergency" strikes in industries providing an essential service. It is in these sectors where the monopoly power of trade unions is most objectionable, since it reinforces the monopoly power of the industry itself. Wherever possible the union's bargaining power should be reduced by making the industry more competitive. In other cases it may be necessary to rely on the restraint of the employees and the force of public opinion.

Closed shop

In industry as a whole there is little support among employers for an immediate, root and branch attack on trade union immunities. There is support for action to curb specific abuses, notably those relating to the closed shop. The CBI rightly urges that further safeguards should be introduced to protect individuals affected by the closed shop, that union-labour-only clauses in commercial contracts should be declared void, and that immunity should be withdrawn from all industrial action intended to force the employees of another employer into trade union membership. Wider changes in trade union law have to be judged against the test of practicality and of their effectiveness in promoting good industrial relations.

The socialist landslide

THE prospect of a Mitterrand victory in the French presidential elections legitimately gave rise to several anxieties, both inside and outside the country. The first was that he might fail to secure a political majority in the National Assembly and thus be exposed to the constitutional conflicts built into the Fifth Republic; the second was that he might secure a left-wing majority in parliament, but only at the price of having to make major policy concessions to the Communists; the third anxiety was that his social policies would open the door to inflation.

Anxieties

The first two of these anxieties have now been swept away. Not merely has Francois Mitterrand secured a parliamentary majority, it is one which does not depend on the Communists; and if they are offered any places in the government, due to be announced today, it will evidently only be in exchange for quite stringent Communist pledges of adherence to socialist policies.

Only time will pass judgment on the third anxiety, about inflation. The pre-election giveaways on the minimum wage and social security benefits and the pledges to increase public sector employment are not entirely reassuring. On the other hand, the new team is clearly very sensitive to charges of financial laxity.

While it is impossible to deny the completeness of the socialist landslide, it is more difficult to explain it. No doubt it is in part a mirror image of the Reagan landslide in the U.S.: a protest against the outgoing government's failure to solve problems over which it had little control, and in the case of France a protest magnified by resentment at the hubris of the Giscardian

Attitude

As with the Reagan landslide, it will take the French Socialists some time to work out the full implications of their victory, or to present a fully-articulated policy to the country and to the world. But the early indications are that the new team will be more open-minded and more constructive in its approach to the problems of the European Community, and more forthright in its attitude to the Soviet Union. On both counts, it should be welcomed both in western Europe and in the United States. In any case, it is reassuring to discover that there is no necessary truth in the Gaullist's old adage that the only choice lay between them and chaos.

Why Hongkong can't bank on it

By William Hall, Banking Correspondent

MR Michael Sandberg, the 54-year-old ex-Cavalry officer in charge of the Hongkong and Shanghai Bank, first heard the news of Standard Chartered's bid for the Royal Bank of Scotland while he was in New York.

His immediate reaction was that the price was too low and he caught the next plane to London where he went to tell the Bank of England that his bank wanted to throw its cap into the ring.

His move has posed the first real challenge to the Bank of England's moral authority over City affairs for over a decade. By referring the two bids to the Monopolies Commission, the Government has won a breathing space, but there is a good chance that it will have to discuss the affair in Cabinet since none of the Ministers involved seems able to agree on a common line.

The arguments revolve around a number of issues. But the central one is whether the fifth largest clearing bank in the UK should pass into the hands of a bank which is not directly supervised in London. The Bank of England admits that Hongkong and Shanghai is a British bank. But it draws a distinction between British banks regulated in the UK and those of which Hongkong and Shanghai is by far the most important, regulated elsewhere. What is at issue is the number of wholly foreign banks who would like to make a bid for a major UK clearing bank and are watching the proceedings very closely.

Three Government bodies are now concerned with the question and their views differ considerably.

● The Bank of England is worried because the Hongkong bid was made without its approval. The Bank's gentlemanly system of "nods and winks" was ignored, which in itself must say something about the relative decline of the Bank's authority in the City.

● The Foreign and Commonwealth Office is concerned lest the findings of the Monopolies Commission raise questions about Britain's long term relationship with Hong Kong. It appears to be more in favour of the Hongkong bid than the Bank of England.

● The Scottish Office is sensitive to the accusation that both bids will lead to a reduction in the importance of the Scottish financial community. There is a strong Scottish lobby which is against both bids and committed to the continued independence of the Royal Bank.

A number of predators have been stalking the Royal Bank for some time (see panel). With 800 branches, it is the largest bank in Scotland and its English subsidiary, Williams and Glyn's is the fifth largest London clearing bank, with 315 offices mostly located in the north west of England and London. Its main weakness is its lack of a large overseas branch network. This and the growing number of banks showing interest in acquiring it, led the board to seek an agreed merger with a "UK bank with a strong



SIR MICHAEL HERRIES, the 58-year-old chairman of the Royal Bank of Scotland, has come in for strong criticism for agreeing to the initial low bid from Standard Chartered and allowing Lloyd's Bank to win majority control of its affiliate, Lloyd's and Scottish. Under the proposed merger three quarters of the Royal Bank's board would join the Standard Chartered board and Sir Michael was to become a senior deputy chairman, which has given rise to complaints that the Royal Bank board was more interested in preserving their jobs than shareholders' interests.



MICHAEL SANDBERG, the chairman of Hongkong and Shanghai, is very much a career banker unlike the other two chairmen. A 54-year-old ex-Indian Army cavalry officer, he has worked his way up the bank taking over the chairmanship in 1977. Under his command the bank has become much more aggressive, the aim being to transform it from a purely Far Eastern bank into a truly international bank. After a long fight (and some unconventional tactics) he won control of Marine Midland, and acquisition of the Royal Bank of Scotland is now seen as the key to the bank's European strategy.



LORD BARBER, the 61-year-old chairman of Standard Chartered, has played the game strictly according to Bank of England rules and is above reproach, although his shareholders could become restive if he is forced to increase the price for the Royal Bank once again. As he proved at the time of the abortive bid for Bank of California, Lord Barber only likes to proceed in a bid if the other side agrees, which perhaps explains the number of jobs being offered to Royal Bank directors.



JOHN CLAY, deputy chairman of the Bank of England, has been thrust into an embarrassing position as a result of the bid for Royal Bank of Scotland. Although not directly involved, his bank acts as advisers to Hongkong and Shanghai, which has floated the Bank of England's 1977 memorandum on bank takeovers. As an accepting house, Hambros was party to that memorandum. The Bank of England put discreet pressure on Clay to dissuade Hongkong and Shanghai from pressing ahead with the bid, but to no avail.



BERNARD ASHER is the Hongkong and Shanghai's secretary. In an unprecedented move for the bank, Asher was hired from I.T.I. last November, to establish a planning department. He joins the handful of general managers on the top of the bank all playing a key role in formulating the strategy of the Royal Bank of Scotland acquisition. Aside from his experience in international corporate planning, he also knows Whitehall having been seconded first as industrial sector, and then acting director general of the UK's National Economic Development Office.

presence overseas."

Standard Chartered was the obvious choice. It had a relatively small and unsuccessful UK business and a very large and profitable overseas business. The marriage of the two banks looked a natural defensive partnership which would strengthen the UK banking system.

The Bank of England, which gave its blessing to the original merger between Standard Chartered and the Royal Bank, appears to have misjudged the affair on two counts. First, the price and second, the fact that any bank would dare challenge its views.

The Bank of England argues that price was not its province. It says it was concerned purely with the principles of the merger and on those grounds the Standard/Royal deal made a lot of sense. However, it appears to have underestimated the uniqueness of the position of the Royal Bank. This and the fact that the original proposal carried such a low price, led to the Hongkong and Shanghai bid. Mr Sandberg acknowledges that if Standard Chartered had made its second much larger bid first, his bank would not have entered the fray.

The Bank of England's position relies heavily on tradition backed by a memorandum published in November 1972. The latter says "it is understood that banks will consult the Bank on all proposals for participation exceeding 15 per cent as early as possible and before any formal negotiation is undertaken; and that they will accept

the Bank's ruling in each case and take no irrevocable steps in the meantime."

The normal course of events is that a prospective bidder consults the Bank before taking any precipitate action and abides by the Bank's informal ruling. This probably explains why Lloyd's Bank never proceeded with a formal bid for Royal Bank and the various foreign suitors never revealed themselves. The Bank's word is final. Or it was, until the Hongkong and Shanghai Bank came along.

Its challenge to the Bank was not mounted lightly. Mr Sand-

berg and Hambros, the bank's advisers, met the Governor and Deputy Governor several times in the three weeks before Hongkong put in its bid. But the Bank continued to oppose its proposal and tried to persuade Hambros to dissuade its client from proceeding.

The Hongkong and Shanghai executives became increasingly frustrated by what they saw as the Bank's obstinacy. In the past they had obediently followed the Governor's "nods and winks" regarding their three UK registered banks, Anthony Gibbs, British Bank of the Middle East and the Mer-

cantile Bank. However, this time they felt the Bank was making no real attempt to understand their bank's position.

Finally, Hongkong and Shanghai decided to face the Governor's displeasure and bid for the Royal Bank.

The bid has thus become a very important test of the Bank of England's authority in the City. The Hongkong and Shanghai Bank is at pains to stress that it is not a foreign bank but a truly British bank with four fifths of its shares held by British citizens (mostly in Hongkong).

The Bank of England argues that whereas the Standard Chartered deal was straightforward, the Hongkong and Shanghai bid raises a number of questions of banking policy which need to be answered before the bid is allowed to proceed.

For example the Bank fears that contested bids of this kind could conflict with a bank's overriding responsibility to safeguard its depositors' interests. If banks become involved in a "Dutch auction" for other banks they could overstretch themselves which could weaken them over the longer term.

The Bank is more worried about questions of control and supervision. The Bank's difficulties in coming to terms with the Hongkong bid are made no easier by the fact that the bank has important allies in Whitehall who do not share all the Bank's reservations. The Foreign Office, in particular, is anxious

to ensure that nothing would take place which might jeopardise the UK's political and trading links with the colony and China.

The question of the expiry of the lease on The New Territories in 1997 is a sensitive issue and the Foreign Office would be happy to see any action taken which might discriminate against the colony and distance it from the UK.

The Scottish Office and Edinburgh financial community have also voiced their concern. Their interests run counter to those of the Bank of England in many respects, and add another variable to the official equation. Lord Clydesdale, the retiring Governor of the Bank of Scotland, summed up many Scots' feelings recently, when he stated that the proposed takeover has "implications for the future of the whole Scottish financial community, perhaps even for Scottish industrial and commercial life as a whole."

The Monopolies Commission now has the job of sifting through the conflicting opinions of the various interested parties. Its verdict will be awaited with unusual interest both inside and outside the UK, since the implications of its findings will have important ramifications for both the way Britain's financial community is policed and the future structure of British banking.

At the end of the day the issue is clearcut, the Government has to decide on whether it wants control of a British clearing bank to pass overseas, albeit to a bank with traditional strong British ties.

THE STALKING OF THE ROYAL BANK

1979-80: Lloyds Bank, the biggest shareholder in Royal Bank of Scotland (RBS) with 16.2 per cent, shows informal interest in acquiring the group. Several foreign banks also show interest.

Late 1980: Royal Bank decides to seek a "merger with a UK bank with a strong overseas presence."

March 17: Standard Chartered, after consulting Bank of England, makes an agreed \$320m bid for RBS. As part of the deal, RBS conditionally agrees to sell its 39.3 per cent stake in Lloyds & Scottish to Lloyds Bank who, in turn, agrees to support the bid. The latter immediately buys stock in the market and gains effective control of Lloyds & Scottish.

March 20: Hongkong & Shanghai Bank informs Bank of England of its interest in acquiring RBS. First of several meetings over the next three weeks between the Bank, Hongkong & Shanghai and its advisers, Hambros. The Bank refuses to give its blessing to the proposed bid.

April 7: Hongkong & Shanghai makes a \$500m bid for RBS, which shows no support for the new offer.

April 23: Standard Chartered makes new agreed offer, roughly matching the rival bid.

May 1: Both mergers referred to the Monopolies Commission.

MEN AND MATTERS

Money for old Rose

The visit by Prince Charles to New York last week appears to have had at least one cheering consequence. Apart from a well-reported meeting with Mayor Ed Koch, the Prince also encountered the ubiquitous chairman of Occidental Petroleum, Armand Hammer.

As a consequence of their chat, Hammer, seemingly in competition with the late Nubar Gulbenkian to be remembered as the century's most impish philanthropist, has agreed to donate \$100,000 to the Prince's set project, the raising of the Mary Rose, a Tudor battleship which sank in the Solent in 1545.

But Hammer gave the project's chief U.S. fundraiser, headhunter Russell S. Reynolds Jr, a knotty qualifier. Before the Hammer cheque is cashed, nine similar donations must be secured.

The Prince, who made his fourth underwater visit to the wreck yesterday, was reportedly

delighted to hear of the Hammer offer, strings and all. Like sentiments were echoed on terra firma at the Mary Rose Trust's Portsmouth offices. But can Hammer's horror terms be met in these recession-squeezed times?

"A dramatic challenge" replies Ian Dahl, former Marks and Spencer administrative executive now leading the treasure hunt for \$2m to salvage and restore the vessel. He has already reached the halfway mark with the help of donations from companies including British Petroleum, Barclays Bank and the Hong Kong and Shanghai Banking Corporation. Dahl also points up the importance to the local Portsmouth economy of the Maritime Museum in which it is hoped to place the Mary Rose. As the Royal Navy is cut back, Portsmouth still hopes that at least some of its prosperity will continue to come from ships, dead or alive.

Returned again

Lady Mary Donaldson tomorrow becomes the first woman ever to be elected a Sheriff of the City of London. At a ceremony known as "Common Hall" held annually at midsummer since 1475, she takes up the City's oldest office, references to which date back as far as the seventh century.

Lady Donaldson was confirmed in 1975 as the City's first woman alderman, serving the Ward of Coleman Street. She rejected at that time suggestions that she was winning a victory for women's liberation, declaring that she did not believe "in that sort of thing."

Nine years previously, Lady Donaldson started her task of rolling back the City's frontiers of masculinity by securing election to the Court of Common Council, the legislative body. She now appears well-placed to become the first Lord (Lady?) Mayor.

Lady Donaldson is a veteran of several hospital governing bodies, and is a member of the

Cities of London and Westminster Disabling Advisory Committee. Her husband, Sir John Donaldson, is a Lord Justice of Appeal and presided over the National Industrial Relations Court during the years of the Heath Government.

Elected alongside her tomorrow will be Anthony Eskenazi, Common Councilman for the Ward of Farringdon Within. The two will take on a variety of duties including the presentation to Parliament of petitions from the City, and overseeing procedure at the Central Criminal Court, whose sessions the Sheriffs attend.

Nick of time

The rest may now be silence for the Old Vic Theatre Company. But while the liquidator pursues the debts and credits, the former home of the National Theatre Company is about to be occupied by its traditional rivals from over the water, the Royal Shakespeare Company.

Prime Time Television, a new production company backed by Mobil Oil and the German company RM Productions, is using the theatre to film a television version of the RSC's celebrated dramatisation of Nicholas Nickleby.

Colin Callender, managing director of PTTV, says the company has imported the production intact from the Aldwych, and will be spending eight weeks and up to £2m on a full eight-and-a-half-hour version of the show—the largest production, he says, so far sanctioned by the emergent Channel Four. And what of the theatre itself? Andrew Leigh, former administrator of the Old Vic Theatre Company, and now retained by the trustees of the building, points out the difficulties of the position — "It has been proved that there is a market for classical theatre at the Old Vic, and it has also been proved that it cannot be done without a subsidy."

To add to his problems, both the Theatres Trust Act and preservation orders prevent a

change of use or redevelopment of the site. Leigh is therefore struggling to pay the rates and overheads while searching for the thespian occupants.

And if it cannot be made to pay? "Frankly I do not know," says Leigh, "but I think it goes back to the Charity Commissioners."

Growing pains

There is now hope for those whose gardens are choked with dandelions. The best way to get rid of them, it seems, is to kill them with love.

Such is the lesson learnt by a plucky American entrepreneur at the height of the dandelion season this spring, prompting the New York Times to disseminate what must be the most important gardening tip, of the season.

Adrian Wells, who lives in the rural north-eastern state of Maine, decided to try supplying what is apparently a lively market in dandelions, catering not only to rabbit owners but also to epicures who consider the long leaves a spring delicacy.

Reckoning that dandelions thrive almost anywhere, Wells foresaw little difficulty raising a three-acre crop with the help of a little fertilizer. He was wrong.

The dandelions proved unaccustomed to such luxury, and quickly developed a variety of decadent complications. Ravaged by blight and mildew, they lost their weedy will to live. The young shoots were choked by other weeds, which posed Wells the dilemma of whether to intervene with weed-killer and risk killing the very crop which he was trying to raise.

In the end, Wells conceded defeat. But what really upset him was the sight of feral dandelions pushing up magnificent 18-inch leaves on his lawn, his vegetable patch, and among his flowers.

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FINANCIAL TIMES SURVEY

Tuesday June 23 1981

التمويل

WEST GERMANY BANKING, FINANCE AND INVESTMENT

Signs that the worst of the economic recession may be over will lend encouragement to West Germany's financial leaders in their efforts to adjust to a changing world. This survey reviews the potential ahead.

Opportunities to grasp

BY STEWART FLEMING in Frankfurt

WEST GERMAN banks have had to learn a painful lesson over the past year about the implications of the increasing interdependence of the world's financial markets and the growing importance of equity capital and profits. Dr. Johannes Volkmann, chief executive of Westdeutsche Landesbank is not the only German banker who has been forced to admit ruefully that "we have learnt our bitter lesson. Growth is no longer the top priority, profitability is our goal."

As the West German currency has plunged by 25 per cent against the dollar in the past 18 months and the Bundesbank (the central bank) has helped to push interest rates to record post-war highs to help defend the currency, both bankers and investors have been licking wounds.

Today faint signs that the worst may be over are appearing. The cyclical recession seems to be bottoming out, the decline in the value of the D-Mark appears to be paying off through the stimulation of exports. The fall in oil consumption and prices is also helping the trade account. The financial and industrial base of the country has demonstrated its resilience. There are still fears in the Bundesbank that the inflationary impulse which has been imported from abroad through the fall of the D-Mark has yet to be extinguished. For this reason alone the long-

awaited easing of West German monetary policy may emerge more slowly than the optimists are hoping. There have, moreover, already been two false dawns on Wall Street in the past year, so the latest decline in U.S. rates, which cast a reassuring glow over the Frankfurt markets, will be greeted with caution.

Farsighted

The earlier and steeper reductions in U.S. interest rates last year, coupled with what have proved to be the ill-judged expansion policies of the past, have cost German bankers and investors dear. In what has been by common consent the worst year for the German banking industry since World War II a major commercial bank, Commerzbank, for the first time in this period has had to tell its shareholders it cannot pay a dividend. Similar sad tidings have had to be conveyed to the owners of a group of Landesbanks, including the Westdeutsche Landesbank, the third largest banking institution in the country. Only a small and select group of banks, interestingly enough led by the largest bank in the country, Deutsche Bank, appear to have been nimble and farsighted enough to duck before the barrage began.

In one of its last monthly reports published before Dr. Otmar Emminger handed over

the Presidency of the central bank to Herr Karl Otto Pöhl at the beginning of 1980, the Bundesbank warned, in a discussion of the emerging reserve currency role of the D-Mark, that "the reserve role of a currency is incompatible in the long run with deficits on the current account... sustained large-scale current account deficits would very soon lead to a loss of confidence."

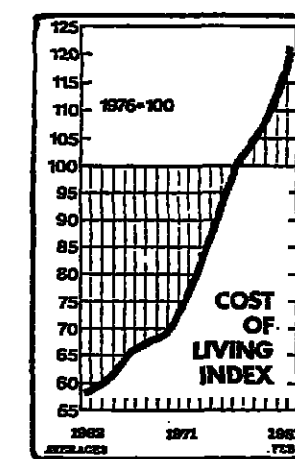
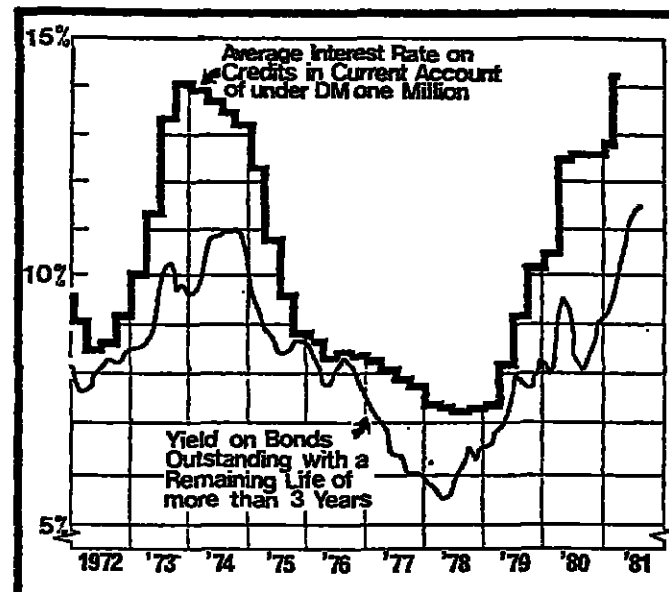
By that stage, with the D-Mark already holding on 11 per cent share of world reserves, the arguments presented against allowing such a build-up to continue were already being overtaken by events. Over the past year the final barriers to foreign ownership of D-Marks erected initially to check the constant appreciation of the currency in the 1970s, have been dismantled in the face of the problem of financing the biggest current account deficit in the industrialised world. West Germany plunged DM 28bn into the red in the year after this—now proved prophetic—warning was written.

It was not just the bankers, however, who failed to pay sufficient attention to the potential problems which the central bank had pointed out. In Bonn too the Government was slow to recognise last year that the economy was making inadequate adjustment to the second oil price "shock." Accustomed to a generation of economic

success shielded from world-wide inflation by a rising currency, with the experience of an "automatic" adjustment to the first 1973-74 oil shock behind them and with an election looming ahead (in October, 1980) the Bonn authorities also failed to grasp the scale of the problem and displayed instead a degree of over-confidence.

It would be unfair to put all the blame on the policymakers however, for as is often the case when things start going wrong at home, bad luck began to play a hand in making the situation worse. As the currency came under pressure last autumn (forcing the central bank, reluctantly to abandon the easing in monetary policy it signalled with September's cut in the Lombard rate from 9½ per cent to 9 per cent) the pressures caused by the current account deficit were aggravated by the mounting political crisis in Poland. This intensified an outflow of funds from the Federal Republic which was already becoming as big a problem as the current account deficit.

The Polish crisis has continued to leave some holders of D-Marks with wobbly knees. Similarly, political developments in the U.S. and the election of a new President who was being greeted as a more effective leader than his predecessor even before he took office, coupled with the unpredictable swings of U.S. interest rates,



have tempted holders of international funds to pour them into the dollar.

Too many Germans are still falling foul of the temptation to overlook the underlying strengths which have played a part in buoying up the dollar, including a current account moving into balance, a huge base of natural resources and a powerful export-earning, agri-

culture sector. The structural weakness of the German economy, an inadequate energy policy and a Government only belatedly giving sufficient priority to the admittedly daunting task of curbing public spending have tended to be overlooked. Instead too much emphasis has been placed on West Germany's "stability advantage."

For the foreign holder of D-Marks "stability" means more than the Federal Republic's impressive success in holding down the inflation rate. The investment value of the currency in the short run is measured by its international value and its rate of return. The fact remains, however, that West Germany has so far continued to keep inflation under control in difficult circumstances; its wage earners have accepted a modest 5 per cent pay rise for 1981. This is of course of fundamental longer term significance and another reason why Germany's markets have been performing more strongly in recent weeks.

The unaccustomed array of forces ranged against them has

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undoubtedly left German bankers and investors groggy. The policies many of the banks pursued in the past, of expanding their balance sheets as fast as possible in the face of narrowing margins in order to keep profits growing, have been proved misplaced. The bankers, it has to be said, had their warning of the potential dangers inherent in high interest rates in 1974-75. Most of them chose to ignore it.

When rates fell in 1976 and corporate loan demand was weak too many of the banks pumped long-term fixed interest loans out to their public sector and private customers, loans which made their shareholders rich and their shareholders, this year, angry. Early last year, when the writing was already appearing on the wall after the losses of 1979, too many bankers, instead of shifting back and putting asset growth before profits, bet wrongly on interest rates playing double or quits, and got burned twice.

It is already clear that the banks which made those mistakes are now adopting policies which put capital and profits first. This is a response in part to expectations that a forthcoming reform of German Banking Law will in practice require German banks to increase the capital backing behind their loans in part to the experiences

of the past year and the implications of coming competitive pressures in the marketplace.

A number of banks have already moved with determination to equip themselves for an era of increasing risks when in the space of a few weeks a change of government or a shift in monetary policy can reverberate around the world, transmitted through volatile and uncontrollable foreign exchange markets and the Euro-credit markets.

Several of the major banks have once again approached the generous and patient band of shareholders who have been regularly pumping new equity capital into the institutions they own. Dresdner Bank and Commerzbank, in addition to restricting their dividends, have disposed of a few big shareholdings in industrial and commercial companies. Most banks appear to have launched an attack on internal costs.

There is evidence too that they are fighting to expand their lending margins. Borrowing charges to customers range between 15 and 18 per cent (a many forms of shorter term and consumer credit, and the banks have already shown that they will only follow market rates down slowly when rates peak).

Moreover, in view of the severity of the domestic profit squeeze they have faced at a

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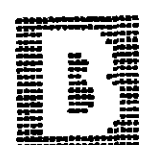
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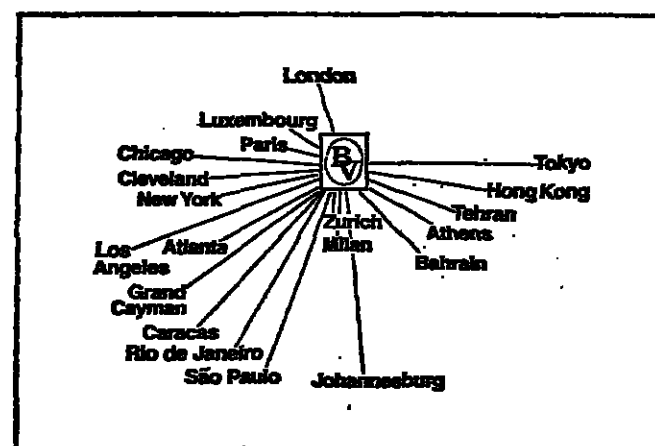
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Total Assets	91,595
Due to Customers and Banks	37,721
Due from Customers	22,279
Bonds Issued in Long Term Loan Sector	48,807
Lendings in Long Term Loan Sector	49,373
Capital Resources	2,069
Consolidated Profit	101
Staff	12,330
Branches	479

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WEST GERMAN BANKING II

World as well as domestic pressures are forcing West Germany's financial community into a reappraisal of strategies. Articles on this and the following two pages of the survey review developments in the banking sector—headed by the Bundesbank, or central bank—and reactions of the leaders of the main divisions.

Strong policy at the top

BUNDESBANK AND ECONOMY
STEWART FLEMING

AS A hundred of the world's top commercial bankers streamed into the conference room of Lausanne's lavish Beau Rivage Hotel earlier this month to hear a speech from Britain's Mr Roy Jenkins the President of the Bundesbank, Herr Karl Otto Pöhl was seen heading in the opposite direction.

Accompanied only by His Excellency Abdul Aziz Al Quarashi, Governor of the Saudi Arabian Monetary Agency, Herr Pöhl slipped discreetly away for a serious talk with the head of the central bank of perhaps West Germany's most important international investor.

The scene summed up the growing importance of West Germany's financial and political relationship with Saudi Arabia following last year's decision to turn to the international markets to help finance Bonn's DM 28bn (£5.9bn) budget deficit and the Federal Republic's similarly enormous current account deficit. During the year public authorities imported a total of DM 23bn

(£4.9bn) of long term funds "mainly from Opec countries"—which means mainly from Saudi Arabia.

But it also illustrated the central role which the independent Bundesbank has played in tackling both the domestic and international problems which have beset the country in the past two years and which only now are showing the first tentative signs of easing.

Few would challenge the contention that in the past twelve months Bundesbank monetary policy has been the most important single domestic element influencing the banking and financial markets in West Germany. The Central Bank has frequently lamented this fact, claiming that in Germany as elsewhere too much weight is being put on monetary policy in the attempts to come to terms with slow growth and high inflation.

In Herr Pöhl's first eighteen months the Central Bank has as a result of its choice of policy priorities, never been far from controversy. Those who predicted that the former Social Democratic Party State Secretary for Finance, Herr Pöhl, would end up compromising the Central Bank's independence, have been disappointed.

Indeed in April his former political boss, Chancellor Helmut Schmidt, sharply

criticised the Bundesbank's high interest rate policy in what turned out to be a not very private dispute with Herr Pöhl in the company of Bundesbank vice-president Dr Helmut Schlesinger.

While the Federal Chancellor has subsequently switched the line of attack and has been complaining that high German interest rates are threatening to plunge the world into depression, Herr Pöhl has kept up the pressure on Bonn to bring public expenditure under control. Already this year it has become clear that the public sector borrowing requirement will rise about DM 10bn to DM 70bn (£14.9bn): the Federal Government's share of this has gone up to around DM 34bn in spite of initial plans that it would be no higher than last year's level (DM 28bn).

The evidence of the failure to get budget spending under control has been one of the factors which, in May and early June, hit the longer term bond market which is faced with the problem of financing part of this growth.

The controversy over the weight the Bundesbank has been giving to meeting the twin external challenge of a depreciating mark and imported inflation has been running for most of the past six months with

many economists (including members of the influential German economic institutes) attacking the Bundesbank.

The main problem has been that the Bundesbank has felt itself constrained to tighten its monetary policy and force interest rates higher even though economic growth has been petering out. After real growth of 4.5 per cent in 1979, and a strong start to 1980, real growth petered out through the rest of the year to 1.8 per cent. In the fourth quarter GNP declined amidst fears that 1981 would also see no growth.

It was against this background that towards the end of 1980 the Bundesbank abandoned its policy of permitting interest rates to fall and switched the emphasis towards defending the mark on the foreign exchanges, trying to ensure that the fall in the mark did not stoke up the inflationary fires at home and stemming the outflow of currency.

Having previously moved cautiously in pursuit of these goals, on February 19 the Central Bank moved dramatically in the face of speculation which had sent the Mark plunging to DM 2.25 against the dollar and to the bottom of the European Monetary System. It suspended the Lombard rate through which banks automatic-

ally obtain funds from the Central Bank (it had been 9 per cent) and replaced it with a "special Lombard" set three percentage points higher at 12 per cent.

Its critics complained even more vocally that tight money and high real interest rates would choke-off the capital investment which it is agreed the economy needs as a foundation for future growth and export success. Instead they argued, it would be more sensible to let the exchange rate slide and take advantage of the accompanying devaluation of the Mark, which would help to make German exports more price competitive.

But with the inflation rate on a year on year basis moving from 5.1 per cent in October 1980 to 8.8 per cent in January, and the three month moving average threatening to break out to a level which would send warning lights flashing through the exchange markets, the Central Bank has stuck to its course in spite of the criticisms and the charge that the policies it has adopted have failed to stabilise the currency on the international markets.

THE MAIN BANKING GROUPS *

	Number	Offices	Per cent share	Business volume Per cent	Enterprises and self-employed Per cent	Individuals Per cent	Housing Per cent	Government Per cent
Commercial banks	246	6,140	14	554	24	171.0	31	31
Central Giro Institutions (Landesbanks)	12	225	2	282	16	78.0	14	2.2
Savings banks	599	17,499	39	519	22	120.0	22	49
Credit co-operatives	4,225	19,878	44	257	11	77.6	14	31
Mortgage banks	38	69	2	219	14	40.0	7	2.4
Banks with special functions	17	92	2	150	6	21.0	4	2
All banks	5,335	44,666	100	2,391	544	544	132	436

* Rounding up and omitting smaller banking groups including central institutions of credit co-operatives, instalment sales-financing institutions and postal giro and postal savings banks offices—with business volume of DM 70bn. † Excludes Treasury bills, security holdings and housing (shown separately). ‡ Negligible. Note: Building and loan associations excluded because not classified as banks. Some mortgage banks are controlled or partially owned by commercial banks.

Challenges as pace of change quickens

STRUCTURE
STEWART FLEMING

THERE ARE too many banks in West Germany with too many offices. Under the impact of modern banking technology, in particular "electronic" funds transfer, that situation is going to change.

Indeed, as statistics covering the past 10 or 20 years amply illustrate, the structure of the industry has already been undergoing change. What will happen now is that the pace of change will accelerate. The domestic challenge for German bankers today, whether they are commercial banks or savings banks, private banks or co-operative banks, will be to try to ensure that they are not the ones to be left behind.

That technology should be picked up as the catalyst likely to have the most dramatic impact on the German banking market may appear to be a brave assumption. After all there is little doubt that the German retail banking customer, in particular is a conservative creature who may have to be pulled, pushed and cajoled into accepting new forms of banking service.

It is already clear, however, that some of the banks see in the shifts already taking place in the market place an opportunity to seize a competitive advantage. Others are desperate to improve the profitability and efficiency of their operations. Others again are worried that unless they adopt new policies they will be left behind, perhaps by foreign competitors.

Innovation

Over the past few years, but particularly during the recent period of high interest rates, the structure of the liabilities side of the banks balance sheets has begun to alter as customers have moved deposits away from low interest savings accounts into short-term instruments offering higher rates. This too is altering the structure of competition and has helped to convince bankers that this decade will be a period of innovation and that, in the words of the American song writer Bob Dylan "you'd better start swimming or you'll sink like a stone, for the times they are a-changing."

A look at the banking structure of West Germany as it is today provides some indications of just how complex are the

possible lines along which it could develop. The accompanying table shows, though it does not encompass all permutations. The commercial banking sector, for example, is split into the big banks, regional banks, foreign banks and a large number of private banks. Building and loan associations are excluded and the postal giro and postal savings banks which some bankers fear could have a big impact in the future with changing technology, are omitted.

Perhaps the most important characteristic of the German banking structure, which is illustrated in the table, is its diversity, not just in terms of the number of different banking groups but also in terms of their market share.

The commercial banks—Deutsche Bank, Dresdner Bank, Commerzbank, Bayerische Vereinsbank and other large privately-owned institutions such as the Berliner Handels- und Bank (BHB)—are running neck-and-neck with the savings bank in terms of total business volume. Perhaps more surprisingly, when one looks, for example, at the breakdown of lending, the savings banks have in the past 20 years built up a very substantial (22 per cent) share of lending to enterprises and self-employed individuals, against 31 per cent for the commercial banks, and have a commanding 37 per cent share of lending to private individuals.

Even more dramatic again is the performance of the co-operative banks. In 1980 they accounted for only 5.6 per cent of the total assets of the German banking industry. By 1980, according to an article by Herr Ernst Otto Sandvoss, chairman of the managing board of the Deutsche Girozentrale-Deutsche Kommunalbank in the March issue of the savings banks monthly journal Sparkasse, their share had doubled to 11 per cent.

Moreover by last year the credit co-operatives had a 23.5 per cent share of the private consumer lending market and a 14 per cent share of corporate and self-employed lending.

In part the splintering of the lending business in the German banking industry reflects the strength of the smaller entrepreneur—who plays such a major role in the German economy. (The big commercial banks are still without question dominant in the business of lending to giant companies.) But the strength of the savings and co-operative banks also

owes something to the importance of branch networks in the banking industry during the 1950s and 1960s for serving both private and corporate customers. It can be no accident that the savings banks and credit co-operatives, whose strength has been growing, have by far the most extensive branch networks, or that between 1957 and 1980 the commercial banks expanded their branch networks more aggressively than any other banking group (from 2,381 offices to 6,166 offices) in their efforts to compete.

Adamant

Today of course that expansion by the commercial banks is over—only 17 new branches were opened last year and the banks themselves are quite adamant that the era of rapid expansion of branches is past. Partly they want to save costs, but partly also they can see, like other bankers around the world, that with modern technology banks do not need so many branches any more.

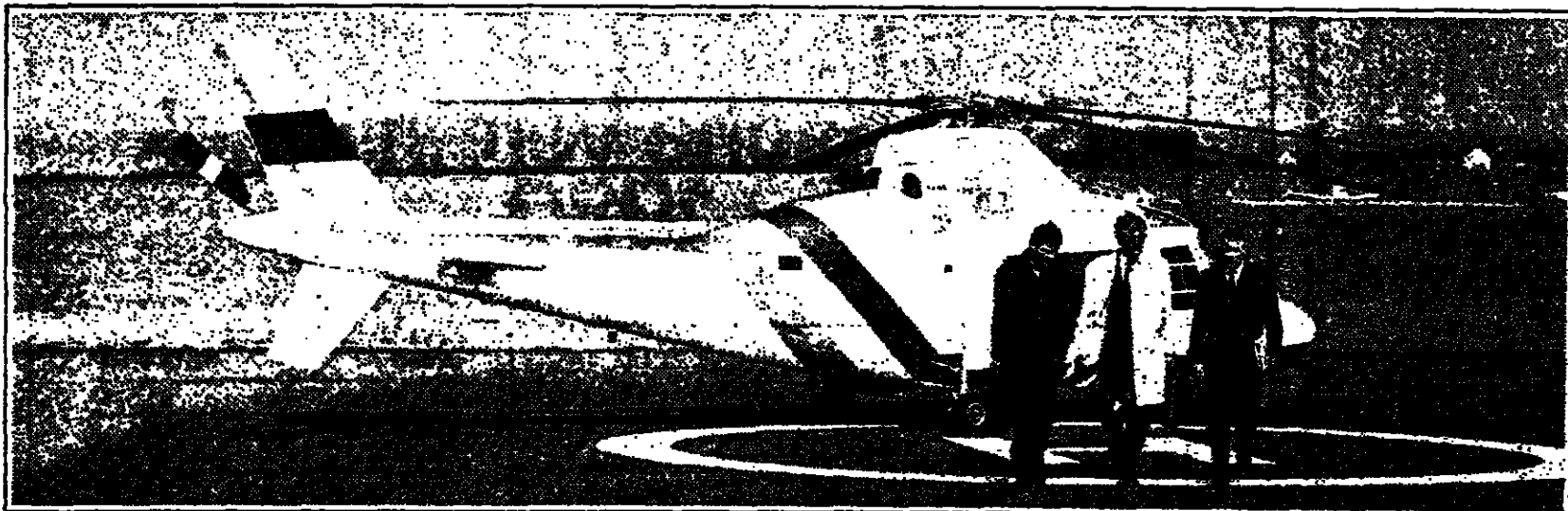
The overall question to be answered is what does the shift of policy now beginning mean for the structure of competition. Will the three big commercial banks be able to halt the decline in their share of the total assets of the banking industry which has fallen from just over 24 per cent in 1950 to just over 9 per cent in 1980? Will they be able to reverse the trend which has seen their share of the lending business in Germany similarly decline from 32 per cent to 15 per cent over the same 30-year period, as the savings banks, co-operative banks and mortgage banks (some of which are, it has to be said, owned or partially owned by commercial banks) have expanded?

How will all the banks address the question of the now marked shift away from cheap (for the banks) savings deposits by their customers, a shift which is adding to both the costs and the problems of liability management? Much depends here of course on the interest rate outlook.

But it would be surprising if German bankers were not looking at the impact which high interest rates and competition have had on the structure of the U.S. banking industry's deposits and asking themselves what the implications might be for West Germany, where their customers have already shown that interest rates do not need to reach much beyond double figures before old habits begin to change.

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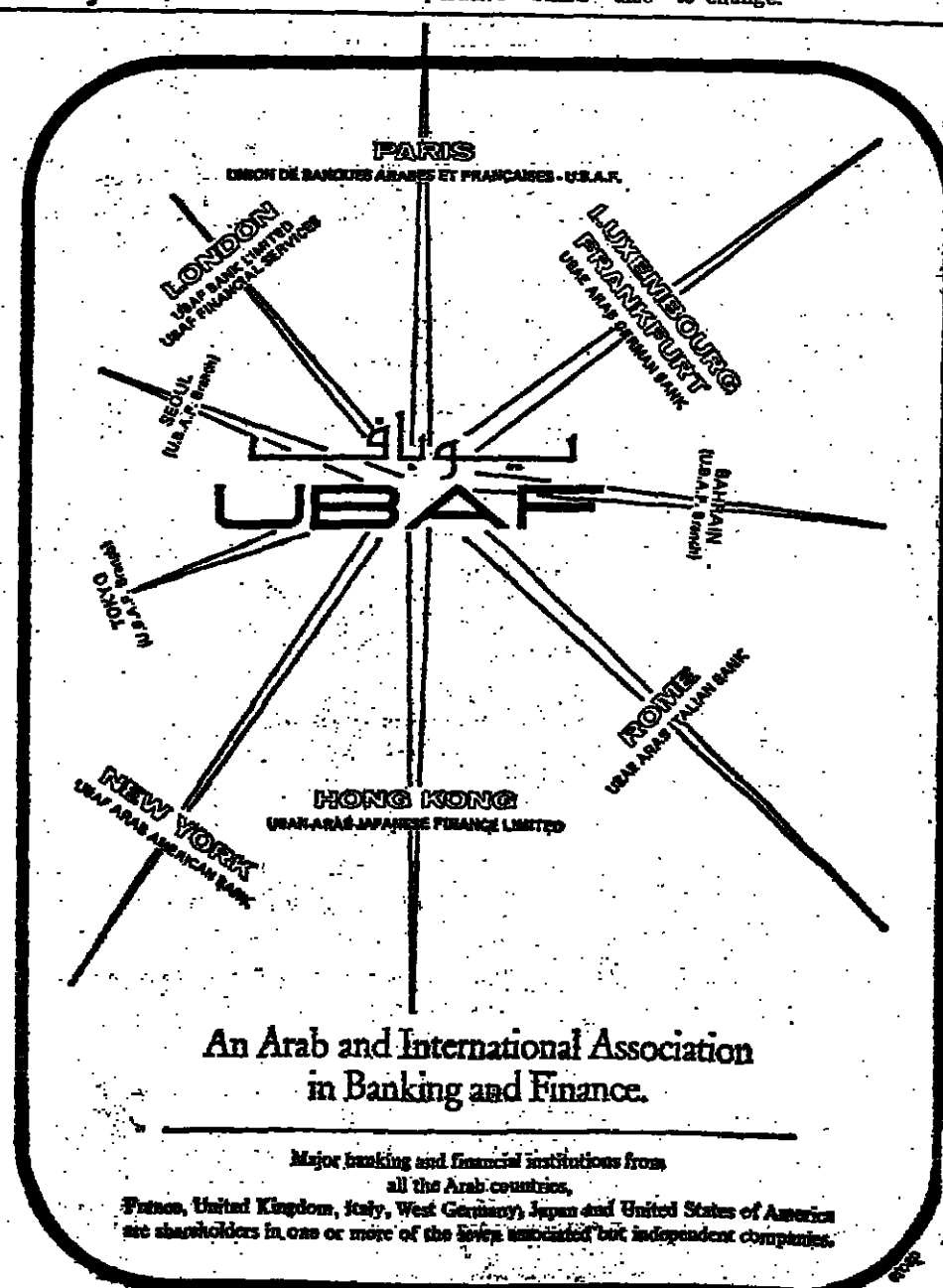
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WEST GERMAN BANKING III

Hard lessons taken to heart

COMMERCIAL BANKS
STEWART FLEMING

WHILE MOST of the world was watching the dynamic international growth of the West German commercial banks in the 1970s not much attention was being paid to the fact that domestically their business was shrinking — not absolutely of course, but relative to other banking groups in the Federal Republic. Profitability was nothing to write home about either.

Bundesbank figures show that as a percentage of their average volume of business the big three commercial banks have on average been less profitable throughout the past decade than most of their competitors. It has to be borne in mind of course that these figures exclude much of the international operations of the banks which as yet do not report on a consolidated basis and for which therefore the central bank does not have satisfactory statistics.

So far as profitability is concerned the Bundesbank's figures show that operating results as a percentage of business volume slumped to 0.43 per cent in 1979, lower than that of all other banking groups except the foreign banks (0.29 per cent). In terms of overall market share the banks' slice of the industry's total assets was down to 9.4 per cent (1980 11.3 per cent), as too was the share of the savings banks. The co-operative banks and the Landesbanks in particular were performing faster. In the latter case partly because of their changed business policy and the rapid growth of public debt.

These comparisons are made in order to lay the foundations for the argument that the

big commercial banks, both national and regional, are headed inexorably for a diminishing role in the German economy. Nothing seems more unlikely. They have close ties with industry through their leading board memberships and shareholdings, as well as through their role as universal banks trading shares and issuing securities. They have a strong position in the consumer market as lenders and (through the post-war building of their savings accounts in competition with savings banks) deposit-takers.

Coupled with the additional strength their international links have brought there can be little doubt that the commercial banks, both the national giants such as Deutsche Bank and the stronger regional institutions, have a breadth of coverage which no other single banking group can match. It may be too that their management is better, although after the events of the last two years such a statement can only be made with confidence about two or three of the larger banks.

Context

The point of this description, however, is to put into a broader context the performance of the banking industry and the commercial banks in particular.

It is already clear that no matter how poor the earnings of the banks were in 1979, last year was worse. For the first time in the Federal Republic's history one of the three largest banks, Commerzbank, paid no dividend and another, Dresdner, suffered the indignity of having to ask its shareholders for new capital at the same time as it was announcing a cut in its dividend for the first time since World War II.

Only Deutsche Bank was able to go to its shareholders for more money without any apologies — the surge in its

earnings reflecting better judgment over the past three years or so of the economic environment in which it was operating and a more efficient management of management policy throughout the organisation. It had some inherent advantages too stemming from its market leadership position, including a stronger base of cheap deposits than its rivals.

Perhaps only Bayerische Vereinsbank among the other leading banks managed to come through the year relatively unscathed and is clearly emerging to challenge Commerzbank for the number three spot in the banking hierarchy.

Behind the plunge in profits, which would have looked even worse but for the strong commission earnings of the big banks, lie a variety of factors, but judgment of trends in interest rates being one of them. Too many banks assumed that interest rates were going to fall when they did not. The problem went back to the post-1975 period when weak corporate loan demand and too much concentration on asset growth led the banks to make fixed rate loans on terms which, as short-term interest rates rose, became unprofitable.

The problems created by increasing losses on the financing of past loans were compounded by misjudgments on interest rates which last year led to both losses on the financing of fixed interest securities port-

folios (particularly public debt) and capital write-downs on bonds. When prices recovered, however, the latter will bolster hidden reserves. Added to these setbacks was of course the continuing rise in operating costs stemming in part from wage increases but also from the over expansion of branch networks.

Internationally of course profits were under pressure too. Narrowing spreads in the Euro-markets and the realisation that the combination of increasing risks, shrinking capital bases and perhaps changes in German banking law were bringing to an end the days when volume growth equalled profit, even if profitability was declining.

All in all it is not a pretty picture, and most bankers are agreed that unless things suddenly and unexpectedly start going better in 1981 this year will not see a significant improvement and that in some cases results could be worse.

Profitability

It is already clear, however, that some hard lessons have been learned. Profitability is now the goal the bankers are focusing on. Those that were first making the loans and then worrying about financing them later are now paying more attention to liability management, an aspect of banking in Germany which is becoming more important as customers become more interest rate sensitive. Even Deutsche Bank last year, for example, reported that the share of sight deposits in total customer deposits has continued to fall since 1975.

The concentration reflects in

part the realisation that with a reform of the Banking Law looming more capital is going to be needed to support a given volume of loans and probably that more of it will have to be raised internally. Equity issues can be an expensive source of finance and unless profitability improves shareholders may begin to wonder what they are getting for their money. The impact of capital requirements has already left its mark on the balance sheets of several large banks, including Dresdner and Commerzbank, both of which found themselves cutting back the total assets of their German parent companies last year in order to employ limited equity most profitably. It was the first time since the war that the assets of either bank had fallen during a year.

The cutting of costs, the running-off of older unprofitable loans, the growing proportion of new profitable ones and management's awareness of the risks of "maturity transformation" when interest rates rise should all benefit the banks in the future — but not as much as a fall in interest rates would. In addition, however, there is likely to be greater selectivity in doing business, greater pressure on customers to pay for services and some hard thinking about business strategies, most notably in the retail banking area. Technology and shifting consumer preferences are opening up opportunities in this business. If the commercial banks are better managed and more flexible it could pay off in the German retail banking sector in the coming decade.

COMMERCIAL BANKS' PERFORMANCE

	Assets DM bn			Profits DM m			Dividend		Last capital issue DM m
	1979	1980	change	1979	1980	change	1979	1980	
Deutsche Bank	158	175	+10.7	427	457	+7.0	9	10	472 (1981)
Dresdner Bank	153	159	+4.0	227	204	-10.0	9	6	275 (1981)
Commerzbank	100	100	nil	143	34	-76.0	81/2	nil	281 (1979)
Bayerische Vereinsbank	83	92	+11.0	146	151	+3.4	9	9	190 (1981)

SHARES OF DOMESTIC MARKETS
(Per cent)

	Sight and deposit accounts				Loans to non-banks		
	1960	1970	1980		1960	1970	1980
BIG COMMERCIAL BANKS*							
Sight and time deposits	18.4	19.4	14.6	short-term	28.2	20.0	15.1
Savings deposits and bonds	9.0	9.5	9.4	medium and long	3.7	6.7	7.6
CO-OPERATIVES							
Sight and time deposits	4.7	7.4	13.7	short-term	17.2	17.1	20.3
Savings deposits and bonds	14.1	17.7	22.3	medium and long	3.4	7.1	10.3
SAVINGS BANKS							
Sight and time deposits	16.3	17.4	18.2	short-term	17.6	21.4	25.9
Savings deposits and bonds	—	59.2	54.7	medium and long	24.4	27.1	23.9
*which savings deposits	63.5	57.4	43.4				

*Three big reporting banks — excludes regional, private and foreign commercial banks.

Increasing threat to capital base

SAVINGS BANKS
STEWART FLEMING

WEST GERMANY'S credit co-operatives are making ever increasing inroads into the market shares of the other major banking groups. In the past the big banks and the savings banks have been suffering from the intensifying competition, it is the savings banks which must now be judged more vulnerable because the problems they face if they are to reinforce their capital base in order to continue expanding.

Both the savings banks and the credit co-operatives have immense branch networks which in the past have been a vital element underpinning their growth. About 39 per cent of the banking offices in the Federal Republic are operated by savings banks and savings banks account for around 22 per cent of the banking industry's business volume. Credit co-operatives account for about 11 per cent of business volume and 44 per cent of banking offices.

But whether these branch networks will be the marketing advantage in the future that they have been in the past is questionable. Already some savings banks are moving rapidly in the direction of installing expensive capital intensive automated banking equipment. If this is indeed the direction in which the retail banking market in Germany is developing and if the pace of development accelerates, then the restructuring of branch networks presents a major challenge for all banking groups.

The savings banks also face a competitive challenge on the liability side of their balance sheets. High interest rates have produced a marked change in the savings habits of retail banking customers who have been cashing in their savings deposit accounts as little as 4 1/2 per cent interest, over the past year. They have instead

bought savings bonds (Sparbriefe) with interest rates of between 7 and 9 per cent and bearer bonds (Inhaberschuldverschreibungen) issued by Landesbanks and mortgage banks in particular which are offering yields of 12 per cent.

This competition has already caused turmoil in the savings banks associations, since the savings banks cannot generally offer the bearer bonds, and are finding themselves selling their institutions' securities to their customers who are withdrawing the funds from their savings bank accounts to pay for them. Beyond the pressures of the moment however are some long term trends which have been hitting the savings banks. Thus the annual report of the Bundesbank shows that there has been a steady erosion of the capital resources of the savings banks reckoned in terms of German Bank Law regulations. Dr Helmut Geiger, president of the Savings Bank Association, has warned that one third of the nation's savings banks are approaching legal lending limits.

Aggravation

A number of factors account for this problem. Savings banks are publicly owned by the local authorities in the regions in which they operate. By tradition they do not call on their local authorities for new capital. Some savings bankers say they seek to avoid this because they also want to avoid the political aggravation such requests for public funds could create, particularly at a time when banking profits are low.

The result is that the banks must generate their own capital from profits and at the same time seek to pay their owners dividends. At a time of weak profits their ability to do this is reduced. Moreover the savings banks are faced with the removal of their corporation tax privileges. The association has claimed that the extra taxes could lead to serious capital problems for some savings banks. These complaints must be seen as part of the lobbying the savings banks have launched

for concessions under the proposed Banking Law reform, which would allow them to count their public guarantee as a form of equity capital when calculating Banking Law capital ratios.

The position of savings banks in different regions varies. Some savings banks, particularly those in inner cities which have suffered from outward migration of population, have been worse hit than others. But since loans to public authorities do not require capital backing, the savings banks like the Landesbanks have considerable opportunities for expansion.

The savings banks also complain about other disadvantages which they have in relation to their competitors. Their local base, for example, means that each bank's equity capital is relatively small and this restricts their ability to make large loans since the Banking Law puts limits on the relationship between the amount of capital and the size of individual loans.

As the savings banks have increasingly built up their corporate lending, and have come into competition with commercial banks and indirectly with Landesbanks, some of the larger savings banks have become more and more frustrated with these restrictions.

There is evidence that some of the bigger savings banks, as they evolve more and more into direct competitors with universal banks, are finding their relationship with the Landesbanks — both those they jointly own and those in other states — deteriorating. The Landesbanks too, in some cases, feel they are getting little in return for their long standing agreement not to compete directly for the business of their savings bank shareholders.

If as it appears, high interest rates and greater concentration on liability management, leads to the continued erosion of the savings banks' greatest strength, access to a stable and cheap deposit base, then the understandings of the past will come under increasing pressure from the competitive realities of the present.

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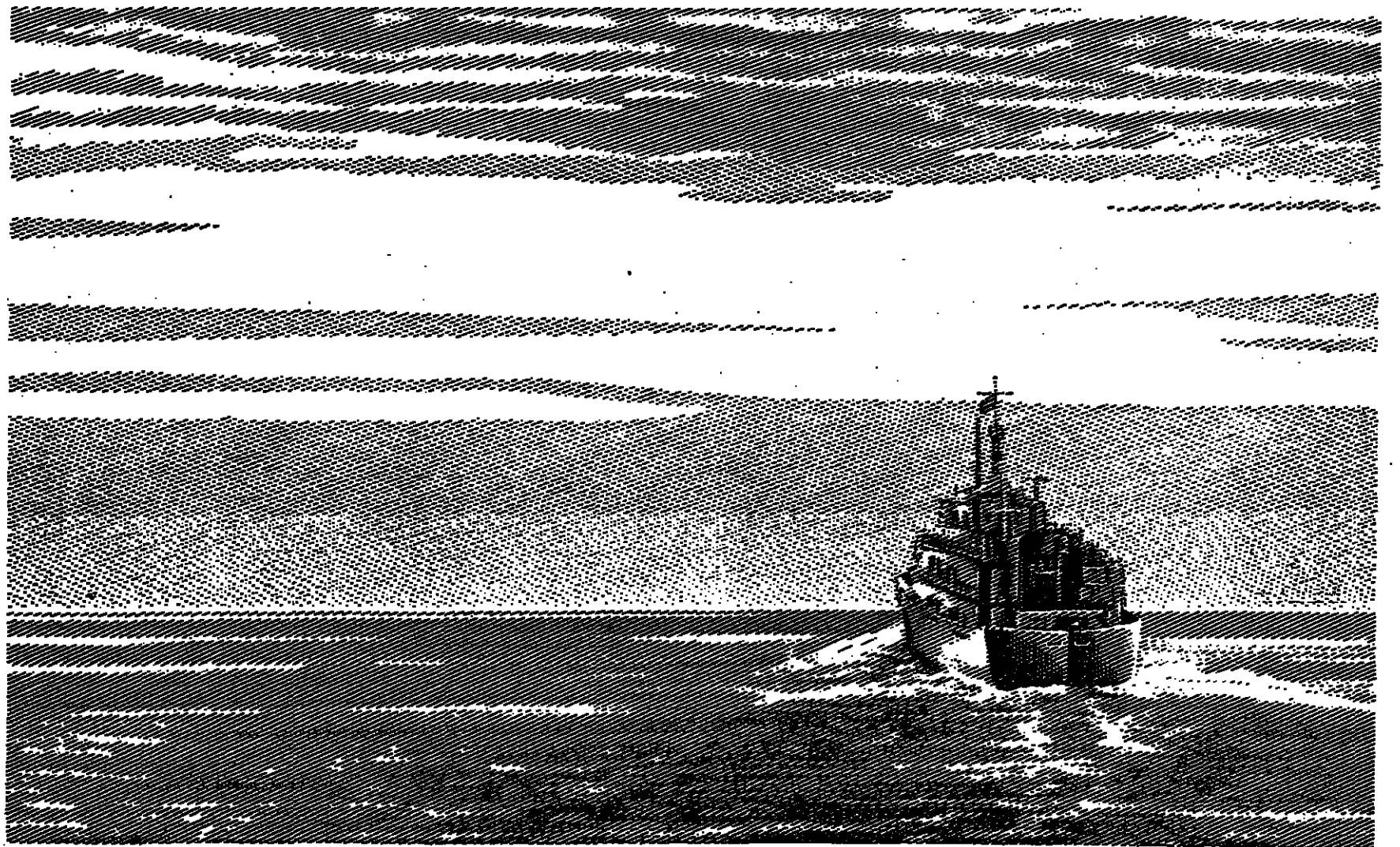
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"Hessische Landesbank is a government-backed regional bank which derives the first part of its name from Hesse, one of Germany's foremost federal states with its financial capital Frankfurt. The second part points to our activities as banker to the State of Hesse where we also perform clearing functions for the state's 52 Sparkassen."

What are the bank's main activities?

"Hessische Landesbank is fundamentally a wholesale universal banking institution. Our services cover the full range of commercial and investment banking. We concentrate on medium to long-term lending, which means that our main clients are large corporations, government entities and financial institutions."

And short-term transactions?

"We are also an attractive port of call for substantial deposits. Combining the obvious advantages of a government-backed Frankfurt-based bank and the capabilities of our dealing rooms in London, New York, and Luxembourg, the bank has expanded its money market operations considerably, serving central banks, other financial institutions and corporate clients."

Naturally, we also conduct extensive foreign exchange transactions, primarily on behalf of corporations and Hesse's Sparkassen."



What about your overall position in interbank business?

"Size, of course, is important. With total assets of more than DM 53 billion, we are Germany's 10th largest bank."

We also issue our own bonds and SD Certificates - the total outstanding is over DM 22 billion - which means that our own funding capacity is quite substantial. At the same time, these fixed-interest securities are an attractive DM investment for institutions."

What are your strengths in the securities market?

"We are particularly active in domestic bond trading. Here our clientele includes institutional investors as well as financial institutions. Moreover, we provide our foreign clients with information and research on both German fixed-interest securities and shares, and act as depository bank for them. The bank participates regularly as underwriter in foreign DM issues and other publicly offered Eurobond issues."

Where do you put your emphasis in international financing?

"In addition to our traditional strength in the medium and long-term sector, we are increasingly providing internationally active corporations with working capital and financing international trade."

And your commercial banking activities?

"We have an excellent record in documentary business where our correspondent network is of special value. Also worth mentioning is our membership in S.W.I.F.T. Foreign clients appreciate our advice and guidance on German business activities."

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WEST GERMAN BANKING IV

Poor results intensify debate over role

LANDESBANKS

STEWART FLEMING

AFTER Westdeutsche Landesbank (West LB) revealed its 1980 profits to a crowded press conference in Dusseldorf last month the bewildered reporters at the meeting found themselves invited to down champagne before dinner with the bank's top executives.

There was nothing much to celebrate in reality in the performance last year of West Germany's second biggest banking organisation. Indeed it results were so disappointing that the chief executive Dr Johannes Völling found himself having to deny rumours that he was likely to be asked to step down as a result of the errors the bank had made.

West LB's figures were among the worst in the banking industry. Despite another surge in assets to DM 114bn, group profits had plunged from DM 138m to DM 61m and the parent bank had only managed to avoid reporting a loss as a result of the substantial profits of its building society subsidiary. The bank's owners were told that they would receive no dividend for the year and on top of that warned that the current year's dividend would probably not be paid either.

Predictable

Public reaction to the disclosure was perhaps predictable. The debate about whether the Landesbanks are more accident-prone than their commercial bank rivals has been resumed, along with questions about the role of the banks and their business strategies.

It has to be said that West LB has only itself to blame for part of the furore. Back in December the bank had moved - perhaps foolishly - to quell speculation about its profitability by denying that earnings had slumped dramatically and predicting a maintained dividend. The latter was a particularly reassuring piece of information for West LB's owners who were being asked to chip in another DM 200m of equity capital. Not surprisingly when they learnt that things were in fact rather worse than they had been led to believe one or two of them muttered about being "deceived."

That the public debate about the role and future of the Landesbanks does not die down owes something to a number of expensive and well publicised errors which have accompanied the development of the Landesbanks over the past decade as they have broadened their horizons to compete with the big commercial banks both domestically and internationally. It also reflects the fact that the Landesbanks are publicly owned and that the political careers of politicians as well as taxpayers money can be at stake when a Landesbank hits trouble.

The Landesbanks are in most cases owned jointly by the state in which they are located and the savings banks associations in the state (the savings banks in their turn are also publicly owned, thus West LB for

example is controlled by the State of North-Rhine Westphalia and the savings banks associations in the region. The public ownership and the public guarantee that goes with it inevitably brings the Landesbanks into the spotlight, particularly at times of distress and when they are asking their owners for new capital. Both situations have been common.

West LB, even before the publication of its latest earnings figures, has never been far from controversy. In the early 1970s it disclosed some DM 270m of foreign exchange losses. Then in 1977 Herr Ludwig Poullain, chairman of the bank and the man credited with fostering the expansionist policies which took many of the Landesbanks into competition with the big commercial banks, resigned and is currently standing trial accused of fraud, corruption and breach of trust, charges stemming from his connection during the 1960s and 1970s with a finance broker, Herr Franz Josef Schmidt.

Other Landesbanks too have suffered embarrassing losses. Hessische Landesbank, for example, had to ask its owner to pump over DM 2bn of equity capital into the bank in 1976 in the wake of losses resulting partly from property speculation. That such a huge sum of money was put into the bank is perhaps the most convincing demonstration of the strength of the public guarantee.

Some Landesbank executives concede that, with hindsight, the problems that have been encountered were perhaps predictable. Some of the problems are attributed to the difficulties the banks' managements have had in reconciling their traditional role as liquidity managers for their savings bank shareholders and as house banks and issuing houses for their state governments with the policies which have led the Landesbanks into competition with the big commercial banks. It is suggested for example that political influence has in the past at times played too big a

THE LANDESBANKS - 1980

	Assets (DM bn)	Profit (DM m)	Percent change in profit
Westdeutsche	114.9	61.6	-87.3
Bayerische	83.3	115.7	+2.5
Hessische	84.4	65.0	-84.0
Norddeutsche	45.3	15.0	+14.0

role in the selection and promotion of executives or in business judgments.

More generally perhaps it can be said that inadequate attention was paid initially to the implications of the growth policies of the Landesbanks for the traditional relationships between the banks and their owners. It is suggested too that in some cases the Landesbanks initially lacked the management depth and experience to carry out successfully the evolution into commercial and international banking which they were undertaking.

Weaknesses

Perhaps there was a tendency too to try and go too far too fast and a failure to recognise just how important some of the structural weaknesses of the Landesbanks vis-a-vis their commercial bank rivals were. The aggressive expansion, it is suggested, was in part aimed at compensating for these weaknesses.

Thus the Landesbanks have no extensive branch networks through which to take deposits or make consumer loans and are thus limited to the wholesale banking market - their savings bank shareholders would have it no other way. In the wholesale market however, they lack the close, long-standing ties with industrial companies such as leading commercial banks like Deutsche Bank or Dresdner Bank possess.

The Landesbanks' strengths are in raising medium and long-term funds as issuing houses and in making medium and longer term loans. Over the past two

years demand for such finance outside the public sector has been low. In addition, the structure of their balance sheets - and the big bond portfolios they tend to hold - have made them vulnerable to the sharp increase in interest rates of the past two years and in particular to the long period during which short-term interest rates have been higher than long-term.

Some of the Landesbanks seem to have coped with these problems more successfully than others, which suggests that senior management has been able to offset these difficulties.

The obvious example is the Bayerische Landesbank - although the Hessische Landesbank too, once it put its problems of the early 1970s behind it, has successfully followed a conservative expansion policy. There are those who would argue that the development of the Landesbanks into international competitors - with commercial banks has gone too far now to be reversed and that as financial conditions change and interest rates fall their role as providers of medium and long-term finance for business will revive.

It seems likely, however, that the Landesbanks - like other German banks - will be approaching their development with an eye more firmly fixed on profitability and not just growth. The successful pursuit of such policies will tend to make for smoother and clearer relationships between owners and management, something which would seem to be vital to the successful operation of the Landesbanks.

Opportunities to grasp

CONTINUED FROM PAGE 1

regime of the past two years, moving funds from savings accounts into higher earning deposit accounts and bonds. Electronic banking is booming on the horizon. There is intensifying competition on both the assets and the liability sides of the banks' balance sheets.

As in the U.S. so in Germany, albeit to a lesser extent, high interest rates, inflation and changing banking technology have begun to accelerate the process by which the demarcation lines dividing different banking groups have been steadily fading away. There are already, for example, mounting tensions between the Landesbanks and the savings banks, which are in most states joint shareholders in the Landesbanks. Both sides feel that the long-standing partnership between them is serving the interests of the other party better.

The evolution of the banking structure is presenting new

opportunities and challenges to the bankers. The experience of the past two years, however, shows that those with the stronger management will be able to grasp these opportunities more successfully.

The wider question, however, is to what extent will this process of evolution in the banking structure contribute to the efficiency and stability of the economy of what is still predominantly an industrial trading nation.

The financing of what has been called the necessary "re-industrialisation" of the West German economy to meet the challenge on international markets still lies ahead. Anxieties remain about how this will be accomplished. Thus in its latest annual report the Bundesbank again laments the weakness of the West German share market as a source of the equity finance which would help to stimulate industrial innovation and expansion.

Midland bid highlights hopes

FOREIGN BANKS

STEWART FLEMING

EARLY LAST year Midland Bank, the big London clearing bank, stunned the Frankfurt banking community with the announcement that it was proposing to buy control of the German private bank Trinkaus and Burkhart from Citibank, the second largest U.S. bank.

The news came as a shock for a variety of reasons. For one thing, Midland has not been among the more aggressive of the world's large banks in its international expansion plans, although its moves in the U.S. had clearly indicated that this attitude was changing. (Its bid for the Californian bank Crocker National is still awaiting U.S. regulatory approval.)

There was inevitably a feeling too that if Citibank wanted to sell then Midland might be in danger of picking up an organisation which did not have a future. This assessment probably overlooked the growing incompatibility between Citibank's own extensive (by the standards of foreign banks in Germany) operations in the federal republic and the Trinkhaus concern.

But perhaps the fundamental feeling was that around \$100m was an awful lot of money to pay for a not very large stake in a German banking market which has probably been the burial ground of the ambitions of more foreign banks than any other of the advanced industrial nations where foreign banks have established operations. The Bundesbank's statistics

and its annual report on the profitability of foreign banks in Germany underline the point. The branches of the foreign banks have been able to build up no more than a 2 per cent share of the total German banking market, whether one measures their stake by total assets or, for example, their share of total lending to the German corporate sector. In total their lending to private individuals is virtually non-existent, although Citibank has a separate consumer credit subsidiary.

Difficult

Like their German counterparts moreover, the banks - judging from published data - have not been especially profitable in recent years. It would of course be surprising if they had been in view of the difficult conditions that have prevailed over the past two years in particular.

Behind the problems of the foreign banks is a variety of factors. Including of course the cost pressures which have been generally felt and the special factor that some of the foreign banks, in hindsight, probably went too far setting up branches in a number of German cities, branches which have really not proved their worth and are now being cut back in some cases.

In addition, of course, foreign bankers have tended to complain of discrimination. The fact that they have not had the close industrial links, through shareholdings and board memberships, of the domestic banks has clearly been a significant disadvantage. Whether this has led to active discrimination is unclear, however. Without a

domestic deposit base, and in competition with German banks whose lending has often been medium- and long-term, it is easy to see why the foreign banks increased their lending to German domestic corporations and self-employed individuals only from DM10bn to DM10bn in the five years 1975-1980. Moreover, as interest rates have increased the disadvantage of not having access to a cheap deposit base have clearly become greater.

So far as discrimination is concerned, however, even German bankers concede that the banking industry in the Federal Republic still contains a streak of chauvinism which tends to exclude foreign banks from domestically based lending consortia. Indeed, Midland must be hoping that Trinkhaus membership in some of these groups will smooth its passage into sections of the domestic market. It is notable too how many foreign banks have German-born executives.

Some bankers see fleeting signs that attitudes with respect to including foreign banks may be changing, if slowly. Thus in April Morgan Guaranty Trust became the first non-German bank to participate in a leading position in an export-financing package for a major German company.

Branches

But if conditions in the German banking market are so tough why do so many foreign banks stay? The latest Bundesbank figures suggest that around 56 foreign banks have branches in the Federal Republic, but including subsidiaries and representative offices the number of foreign banks operat-

ing in Germany is over 200. One answer to the question is that the Bundesbank's data probably underestimates the strength of the foreign banks' position in the German market. Business which is being done with some of the bigger international German companies may well be booked outside Germany - German banks, it is argued, may be taken elsewhere.

In addition of course foreign banks operating on an international scale clearly feel that a position in the important Frankfurt foreign exchange market - the D-mark is after all the world's second largest reserve asset currency - is an important and potentially profitable commitment.

Some foreign bankers maintain that because of the D-mark and of Germany and its corporations in world trade it is important too to have a "listening post" in the Federal Republic. Other banks, however, use their German (and particularly Frankfurt) bases as jumping off points from which to cover other areas of Europe.

But perhaps hope plays a part too in keeping the foreign banks on German soil. The hope that the commitment will earn time pay, higher and higher rewards as the integration of the world banking and financial market proceeds. The last few years have been particularly tough ones for German banks as well, and now some foreign bankers are saying that no doubt telling their head offices that under the umbrella of a more prominent German banking institution their operations will become more profitable - and hence more successful - than they could be right now.

WEST GERMAN BANKING V

PROFILE: Heinz Sippel

Leading mind in the Landesbank sector



Dr Heinz Sippel

"I WAS the first banker to be chairman of the management board of the Hesseische Landesbank," says Dr Heinz Sippel, casting his mind back to his appointment in 1975 to what must have been one of the most daunting challenges a German banker has faced.

In 1974 it had emerged that the bank, like most other Landesbanks jointly owned by the state of Hesse and the savings banks associations in the state, had lost in the region of DM 2bn (the precise sum has never been disclosed) as a result of ill-judged banking decisions and property speculation. The scandal led to sweeping changes in management of the bank, including the resignation in 1973 of Dr Wilhelm Hankel, its president.

Dr Sippel was brought in to straighten out the bank's affairs and put it on a solid and professional footing. Born in 1922 he began his career in 1951 after a period as a POW in England and university education in Cologne) with the Kreditanstalt für Wiederaufbau, the agency through which Marshall Aid funds were channelled into the reconstruction of German industry. In 1957 he moved to Commerzbank and then in 1961 to a private bank in Düsseldorf before joining one of the banks which eventually became the Westdeutsche Landesbank (West LB).

He became a managing board member of West LB in 1969. It was about this time that Herr Ludwig Poullain was in the process of helping to transform the outlook of the savings banks and Landesbanks in Germany, adopting policies which would bring them into the international banking marketplace and into direct competition with the commercial banks.

Dr Sippel clearly agreed with the general thrust of these initiatives. One of his conditions in moving to the Hesseische Landesbank in 1975 was an assurance that the owners did not want somebody whose prime responsibility would be to curb the bank's expansion and lead it back in the direction of becoming again merely the manager of liquidity for its savings bank owners on the one hand and of the public financing of the state on the other.

Dr Sippel is conscious, however, that the Landesbanks "should not make the mistake of trying to service everybody" — that they are wholesale banks and should seek to compete

with the commercial banks only in areas where they have competitive advantages and not merely by cutting margins. The most obvious area of course is longer term commercial lending financed by the bank's bond issues.

When he took over at Hesseische Landesbank his first task was to re-organise the management and make sure that the bank was run by professional bankers with the experience and training to do the job — both at management board level and the next level down.

It was not until 1977, two years after joining the bank, that he was able to start developing its business — having brought in, among others, many executives from foreign banks. Dr Sippel's characteristic caution and his firmness in asserting that management, not the two shareholders, exercise day-to-day control of the bank have been important factors in its development. He thus took a cautious (and correct) view of interest rates in 1978/79 and did not bet on the early downturn which other banks (to their cost) anticipated.

The protracted period of high rates has still left its mark on the bank's operations, however, and he has warned that 1981 will be a more difficult year than 1980. But the foundations have been laid for a solidly based expansion of the bank, whose assets now total DM 54bn. Dr Sippel can say confidently "we are accepted as partners by every big German bank."

Stewart Fleming

PROFILE: Manfred Meier-Preschany

Skilled in rescue work

"COMPANY RESCUES are not a matter for gentlemen. The business is tough," Dr Manfred Meier-Preschany should know. As Dresdner Bank's specialist in retrieving corporate failures he has been in the business for a long time. He cut his teeth in his first attempt to save a company from going to the wall in the late 1950s — he joined Dresdner Bank in 1953 — when an ailing bicycle and motorcycle concern in Nürnberg, Victoria-Werke, was close to collapse.

In the early 1970s he led the German banks' search for a buyer for Zimmer, then a failing process plant engineering company and today one of the most profitable parts of Britain's Davy Corporation where Meier-Preschany is still a non-executive director. More recently he orchestrated the rescue of Regulan, a West German carpet maker with an annual turnover approaching DM 1bn.

A member of the board of Dresdner Bank since 1971, Meier-Preschany (52) is still in the midst of his biggest corporate rescue to date, the attempt to take the most prestigious casualty of post-war German industry, AEG-Telefunken, from the intensive-care unit to the outpatient department.

It is too early to judge whether the treatment prescribed in this case will effect a lasting cure. It seems likely that West Germany's second largest electrical and electronics group is still in need of very careful nursing and probably a transfusion of a lot more money if it is to avoid a relapse. But the case has provided a fascinating example of "West Germany AG" in action trying to save one of its most prestigious companies.

At the same time it has illustrated well the style of one of Germany's leading bankers, as he has sought to corral, cajole and persuade members of the German and the international financial community this pouring more than DM 1bn — up to now, and the rescue is not yet over — into a company which some believe has still only a doubtful future.



Dr Manfred Meier-Preschany

American and some other foreign bankers who did not take to his approach describe the Meier-Preschany tactics as being one of collecting the target bankers in a room and locking the doors, with no one having permission to leave until a deal has been done. He did not want to be the president of U.S. bankers' financial projections that would chart in nicely drawn graphs the recovery path AEG would follow.

Harshly realistic, Meier-Preschany maintains that such forecasts are not worth the paper they are written on. The figures change from day to day. He admits that the American system demands figures, the Chrysler rescue being a leading example, but he clearly believes in the principle, of when in Rome do as the Romans do. Corporate rescues he insists, are a matter of trust and depend on

people. The most important piece fitted into the AEG recovery programme was the choice of Herr Heinz Dürr, a charismatic industrialist and entrepreneur from Baden-Württemberg, as the new chairman, charged with the task of motivating a demoralised management.

The German system is different from the Anglo-Saxon, says Meier-Preschany forcefully, a belief he outlined in a recent speech to Harvard Business School.

"The U.S. system focuses on the shares market, where short-term performance looms large, while the German system is more likely to give greater weight to shop-floor and long-term considerations. In industrial relations there is a strong awareness that high and profitable output is in the interest of management and labour alike. The participation not only of workers but also of bankers in management leads to a greater emphasis on human and technical considerations, as against a stock exchange-oriented concept of 'performance.' Social policy is considered to be the pace-maker of economic and industrial progress."

Such a philosophical approach to the far-reaching role the German banks play in German industry goes at least some of the way to explaining repeated Anglo-Saxon bafflement when confronted with the German banking system. Involvement with industry is an important part of Meier-Preschany's role at Dresdner Bank and he is present on numerous company boards. But he is too the board member responsible for Dresdner's domestic banking business in Frankfurt and the region of Hesse, as well as being responsible for the bank's \$500-\$600m banking interests in North America and for activities in Latin America. The day that Dresdner Bank announces it is bidding for a U.S. bank — its ambitions are clear — it is probable that the candidate will have been selected by Meier-Preschany.

Kevin Done

PROFILE: Helmut Geiger

Savings banks' champion

THE REPUTABLE West German weekly Die Zeit gave him credit for skilful manoeuvring. It even said he caught the Federal Finance Minister in his net.

The man with the "net" is Dr Helmut Geiger, 52, president of the Federation of German Savings and Giro Banks. He has been fighting mightily for the members of his organisation. He argued that with the unlimited guarantee of the Laender, the provincial states and behind them the savings banks, should be allowed to count as part of their capital an extra 50 per cent above their actual reserves. This argument — pushed by the Laender — seems to have won Bonn Finance Ministry support. It agreed to make the necessary legislative proposals in connection with the impending banking law reform.

Herr Geiger and his powerful federation appear also to have decisively influenced the intense battle in the international traveller's cheque market. It is now highly likely that ETC, the European banking group which includes all German banks with the exception of the savings banks, will sever its ties with Mastercard and reunite with the savings banks to form an alliance with American Express. Above all, however, Herr Geiger is dedicated to the pro-

motion of the task-oriented philosophy of the German savings banks which he describes as including solidarity and excluding competitiveness within one's own banking group. As president of the Geneva-based International Savings Bank Institute, he has ample opportunity to propagate this philosophy on an international scale.

Competition for the personal sector between the savings banks and the commercial banks in the cities, on the one hand and with the co-operative banks in the countryside, on the other, is strong and broad-based, Herr Geiger says. He uses the metaphor of a pyramid to give an impression of his banking group's range and volume of activity. The savings bank's services for the private customer form the wide bottom and the Landesbanks and corporate business the apex.

By definition and tradition, he explains, the German savings banks have since their inception catered for modest private households, small businesses and artisans. From the beginning they have been involved in housebuilding financing. Reconstruction in the post-war period boosted this activity. The savings banks and Landesbanks together now have a 50 per cent market share in this field. And they have always refinanced the public sector — though the Federal States' de-

mand for this service has declined slightly since the late 1970s.

Herr Geiger sees this role of the savings banks as fundamentally unchanged. He attacks the reduction in Government-sponsored savings incentives passed by the Bundestag recently, because it affects people with small salaries rather than big income earners.

Although the savings banks subscribe to the Eurocard system and sell travellers cheques, their customers — who travel primarily inside Europe — are happiest with the Eurocheque service, Herr Geiger notes.

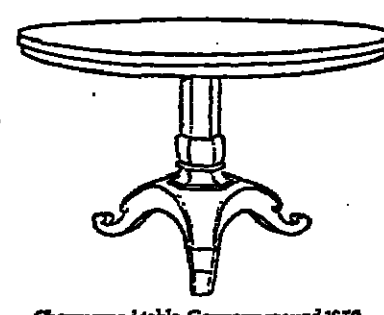
Herr Geiger believes that bank automation is the central issue of the 1980s. He recalls that in the 1970s central computers were introduced which considerably helped the work of the 17,000 German savings bank branches. This decade, he feels, is bound to bring banking self-service — an inevitable development comparable to that which took place earlier in the rest of the retail trade. The use of ATMS and Viewdata may result in a closure of smaller savings bank branches, but it is the customer who, in the last resort, will benefit from branch cost cuts by being offered cheaper services.

Elgin Schroeder

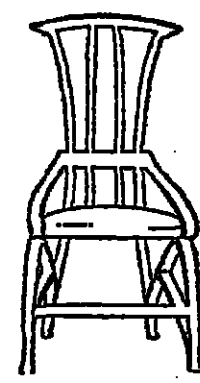
Kunst und Kultur

Whatever you need to know about Germany - we are right here to help you find out.

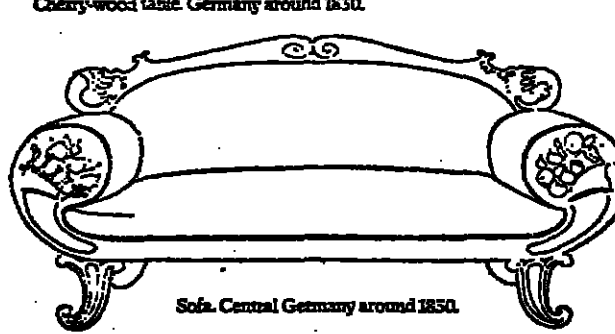
Take furniture for instance... Germany may have none to compare with Chippendale, whose pieces are therefore as much sought-after there as here. But she does, like others, possess distinctive styles of her own, a few examples of which are illustrated below:



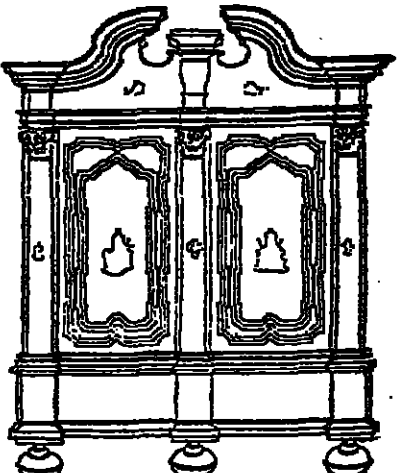
Chippendale table, Germany around 1830.



Armchair by Van der Velde, Germany around 1893.



Sofa, Central Germany around 1850.



Late Baroque cupboard, Northern Germany around 1720.

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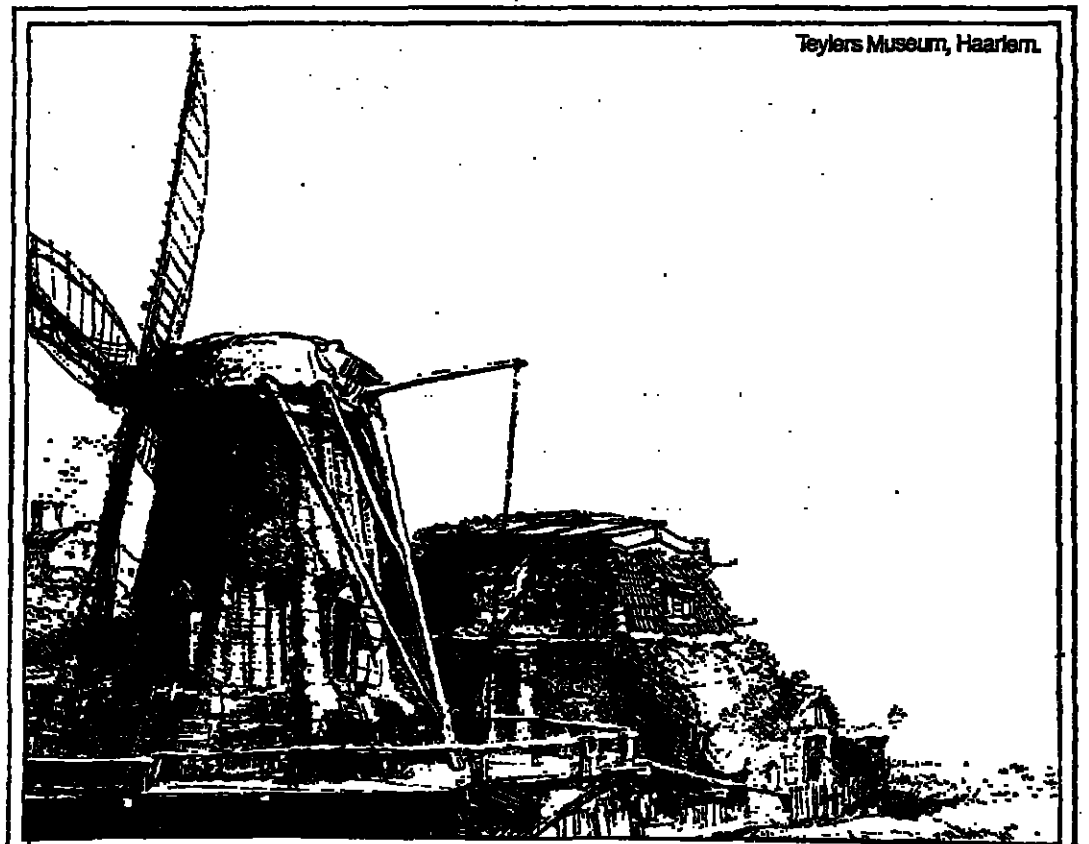
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WEST GERMAN BANKING VI

The remainder of the survey discusses some of the more general aspects of finance, ranging over international operations, stock markets and the like.

INTERNATIONAL OPERATIONS

STEWART FLEMING

"FOREIGN BANKING continues to be one of our most important pillars. So long as Germany is an important trading nation banks have to stay in this business."

It might appear that this remark by Herr Englebert Dickin, a managing board member of Commerzbank, is a statement of the obvious, underlining as it does the clear connection between the dramatic growth of the German banking industry over the past decade and the international role of the German corporate sector through exports and direct investment.

It is already clear, however, that the coincidence of a variety of factors ranging from two years of plunging profits at many banks to the prospects of a far-reaching reform of German banking law, the weakness of the D-mark on the foreign exchanges and the bankers' own perception of the higher risks they now face in international lending at a time of low lending margins, are creating a much more cautious attitude towards international expansion in the German banking industry. That is quite an abrupt change of tack.

Leaders

The hectic expansion of the German banking industry's international operations in the 1970s was one of the salient features of the world's financial markets. Giants such as Deutsche Bank and Dresdner Bank spread their foreign branch networks to the world's major financial centres, they became leaders in the development of the Euromarkets, partly because of the strength of the D-Mark and low German interest rates in the issue of international bonds.

Statistical data on the banks' international expansion is not readily available because they are not yet required to produce consolidated accounts or provide a breakdown of domestic

and foreign business. But there are a number of indicators of the pace at which the banks have been growing internationally.

According to statistics from the Bank for International Settlements foreign lending by banks out of Luxembourg increased between 1977 and 1980 from \$44bn to \$87bn. Luxembourg of course is just one of the international centres from which German banks in particular have been conducting a substantial proportion of their foreign lending. Banks from a wide range of countries are responsible for the expansion of the Luxembourg-based lending but a significant proportion of it will have been accounted for by German-owned banking subsidiaries. The assets of the Luxembourg subsidiary of the Deutsche Bank alone increased from DM 4.1bn in September 1973 to DM 12bn in 1977 and to DM 19.3bn in September 1980.

It is evident now, however, that the tempo is changing, as one senior banker put it: "The development of our international network has reached saturation point and we have started a period of consolidation." Another conceded that a much more cautious and selective business policy is likely to be the hallmark of the German banking industry's international operations in the years immediately ahead. Asset growth in particular is likely to be slower for most banks.

In part of course changes in the pace of international growth are a normal response to bankers' perceptions of risk and reward. Last year, for example, there was a period when it was clear that the U.S. banks were restraining their international expansion under the influence of narrow interest rate margins and the feeling that risks had become too great. German bankers are perhaps more worried than some of their U.S. competitors about the international risk/reward relationship.

Some suggest that a number of their competitors have reached the point where the future of the bank is too closely tied to the continued creditworthiness of a particular borrower. They would sympathise with the recent remark of U.S.

Federal Reserve Board Governor Mr. Henry Wallich that "in some cases one wonders whether for some banks their in-home country limits are not more nearly marketing objectives."

As a result the banks are already beginning to pay more attention to employing their capital to back the more profitable forms of business and to paying closer attention to the internal creation of capital.

Some German bankers suggest that one of the reasons why they have been attracted to export financing-business and have not been so heavily involved in straight balance of payments loans has been that this business tends to be more profitable. It also helps of course to build customer relationships and

often carries government export credit guarantees.

But it is equally clear that such financing is not trouble-free. The German banks are currently, along with other international banks, struggling with the rescheduling of their heavy commitments to Poland. Dresdner Bank has estimated that German banks have some DM 4.8bn lent out to Poland—of which DM 1.8bn is covered by export credit guarantees. This commitment to Poland in part reflects German trade relationships, including for example imports of coal and copper. There is little doubt either that certainly last year the banks came under a certain amount of political pressure to make new loans. That said, however, it is equally clear that the banks

themselves are so committed that they feel their commercial interests are compatible with Bonn's political interests.

These pressures to satisfy political priorities, the demands of their customers and their national responsibility to support export business will also mean that, barring a radical shift in policy in Bonn on the issue of gas imports from the Soviet Union, the German banks will provide the finance for their portion of the proposed 5,000 km gas pipeline from Siberia to Western Europe. The total financing could come to DM 10bn; much of this will be in financing German equipment used in the construction of the line.

The terms on which this huge credit is financed has become

a much more sensitive issue because of the volatility of interest rates and the banks' own profit-consciousness. Finalisation of the deal has already been postponed because rising interest rates have made the terms initially discussed unattractive to the banks.

Rising interest rates and the pressure which the D-mark has come under on the foreign exchanges have also hit another important aspect of the banks' international business—D-Mark denominated bond issues for international borrowers. Late last year under a "gentleman's agreement" with the Bundesbank the banks called a halt to this business, which was putting additional burdens on the D-Mark. Now domestic interest rates and exchange rate uncer-

ainties have risen to the point where foreign borrowers have lost interest in tapping the market.

Thus even though the "gentleman's agreement" was allowed to expire in February, the D-Mark bond issue market has been slack and no new issues are scheduled for June.

Determined

While the banks are clearly determined to put greater emphasis on profitability and intend to be more cautious and selective in their international operations, this attitude should not be interpreted as implying that they are intending to pull in their horns. Having spent considerable effort building international networks and with their home market, by most estimates,

perhaps the most competitive and heavily overbanked in the world, there are plenty of incentives for them to continue to look for growth abroad. In this context it is clear that intensive lobbying will be going on in the coming months to try and ensure that the burden of the reform of Banking Law on their international operations is not too heavy.

Already it is also clear that German bankers are watching closely the development of the U.S. and Canadian banking industries, where changing laws and the breakdown of traditional divisions between the various types of financial institution are clearly being followed closely in the expectation that fresh opportunities will be opening up for the foreign banks too.

Anxiety over final framework of proposals

REFORM OF LAW

STEWART FLEMING

HERR HELMUT Haeusgen, chairman of the supervisory board of Dresdner Bank, warned earlier this month that if plans for the reform of West German Banking Law went ahead according to the proposals initially outlined by the commission of inquiry into reform, then German private commercial banks alone could be forced to reduce their total loans by between DM 70bn and DM 90bn.

Few, of course, are now anticipating that such a drastic reform of the Banking Law lies ahead. Already one set of draft proposals has been set aside in Bonn and work has begun on revised regulations. Not many bankers are expecting the status quo to remain, however. Indeed most would agree with Herr Haeusgen when he said "I personally, and I believe that this applies to all German banks, am in favour of a greater degree

of transparency in international markets, and a consolidation of a banking group's balance sheet is one step in this direction."

But the terms on which reform is finally put through are of vital concern to the banks and have already become a source of anxiety. In part this is because of fears, particularly in the private banking sector, that proposals which have been discussed could weaken their position internationally. "Care should be taken that national regulations do not burden national banks with discriminatory barriers," Mr Haeusgen commented, adding that there is also the danger that changes in the law could in practice give the government effective control over the ability of the banks to grow.

But there are other factors worrying the bankers. One is that in the lobbying now underway in Bonn, some of the banking groups (particularly those which have more political muscle and a broader popular base) will be able to secure concessions which will give them a competitive advantage. The German Banking Law

applies equally to all the banking groups—the private banks, the savings banks, the Landesbanks and the co-operative banks. But there is little doubt that one of the key proposals—the requirement to consolidate banking subsidiaries based both in Germany and (more important for the private commercial banks) those based abroad—could hit the commercial banks hardest.

The issue of consolidation is complex. Strict German banking laws require among other things that a bank's loans and equity participations do not exceed eighteen times its equity capital—i.e., capital plus reserves plus retained profits.

Complicated

This general requirement hides complicated detail, however. For example, bank loans to the German Government and Government bodies do not need any equity capital backing at all; loans with Government guarantees require only half the full capital support; interbank loans to domestic banks require only 20 per cent of the full equity capital backing.

Outside this area of lending

to the Government—and one reason why Government and local authorities have been able to increase their debt so rapidly and easily—the capital ratio is a constraint on a bank's growth—partly in order to get around this constraint the banks set up subsidiaries in Luxembourg and elsewhere which were not consolidated and not subject to the German Banking Law, and which have been able to expand more rapidly, with capital loan ratios that have been as high as 28 times.

Apart from the implications of new consolidation requirements in themselves, there are other factors which are causing the banks anxiety.

First, the proposed reforms are coming at a time when the German banking industry has just gone through its worst profits experience in the post-war period. This has of course weakened the banks' ability to generate new capital internally to back expansion and made it more difficult to keep asking shareholders for new equity funds. The latter are more willing to put money in and the funds are cheaper for the banks when share prices are not depressed—as they are

currently. There is no doubt, however, that one of the reasons for the spate of new equity issues from banks at the end of 1980 and the beginning of 1981 was partly to strengthen capital bases in anticipation of changes in the Banking Law.

Beyond the implications of consolidation, however, lie other aspects of the proposed reform which are worrying the banks. Chief among these are the implications of change for the competitive balance—between different groups of institutions.

The savings banks, for example, which have also been suffering from falling earnings and an eroded capital base, have been lobbying for concessions which would enable them to strengthen their public guarantees (the savings banks are publicly owned by local authorities) to be counted as if it were a form of equity capital. Thus, for example, a savings bank might be able to increase its financial capital by a fifth on the grounds that the extra 20 per cent was the implicit value of the guarantee when it came to calculating the equity/loan ratio. The co-operative banks

want uncalled capital to continue to count.

Some banks have raised the question of whether, as in other countries, subordinated loan capital should be introduced into Germany as a form of equity.

A variety of factors lie behind the pressure for reform and the priority which is being given to different aspects of it. Unquestionably the collapse of Bankhaus Herstatt and the insights which emerged from dissecting the reasons for the bank's failure are one motivation.

Indeed in the wake of the Herstatt failure a number of amendments to the Banking Act dealing in particular with foreign exchange trading and large loans, were rushed through. Subsequently, a Finance Ministry commission of inquiry under Professor Ernst Gossler, undertook a wide-ranging inquiry into banking industry issues, including questions about the industry power which the banks have through their major shareholding in corporations and their representation on the boards of companies.

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GERMAN DECISION TOOL.

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Sources: M.A. '80 and L.A.E.

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WEST GERMAN BANKING VII

Rising rentals attract foreign interest

PROPERTY
KEVIN DONE

FOREIGN INVESTORS looking for the first time at the West German property market have a right to be more than a little nonplussed. The country lacks a highly developed sophisticated residential property market, with the result that the newcomer will find no easy way of getting an overview of market trends.

The problem is made greater by the fact that the federal system of government has led inevitably to the creation of a number of regional markets, often of similar importance, but where local conditions may vary widely.

Equally, West German property agents or brokers tend to be active only in their local markets rather than on a nationwide basis.

Whatever the problems of gaining a comprehensive overview might be, however, interest from international investors led by the British and Dutch is nevertheless high and they do not appear to have been deterred by the well-publicised difficulties that have overtaken the West German economy in the last two years.

Indeed the principal office and retail property markets are showing "signs of robust health" in the words of a recent report by Jones Lang Wootton (JLW), the UK international property consultancy group, which has offices in Frankfurt, Hamburg and Düsseldorf. It expects rental growth to continue for prime offices and prime retail property in spite of the short-term economic problems.

The chief reason for such optimism is the looming shortage of prime office accommodation in the major conurbations, which means that there is a dwindling supply available to meet a continuing strong demand. The amount of office space coming on to the market in the major city centres is seriously limited by the lack of development undertaken since the mid-1970s. In the central areas of Frankfurt,

Düsseldorf, Hamburg, Munich and Stuttgart, the most important commercial property centres, there are few office buildings under construction. According to Mr Robert Campbell, a senior partner of JLW in Frankfurt, "even if demand falls slightly in 1981, rental values are likely to continue to increase in these areas given a limited and diminishing supply."

The most important office property centre is Frankfurt, where there is estimated to be an office stock of more than 4m sq metres, perhaps twice the size of the amount in the second most important centre, Düsseldorf. In cities such as Hamburg much of the property development has been undertaken by owner occupiers, but the Frankfurt area—including the two decentralised office suburbs in Niederrad and Eschborn—has seen a much higher degree of speculative development.

The state of the Frankfurt property market has clearly been shaped by events in the early 1970s. In that period a great number of speculative buildings were constructed, far in excess of market demand. The over-supply was the exaggerated, however, by the economic recession which followed the 1973-74 oil crisis. By 1977 there was a surplus of around 516,000 sq metres of unlet office accommodation and inevitably under this pressure rents declined sharply.

Whereas modern air-conditioned office accommodation in prime locations had been attracting rents of up to DM 30 per sq metre in Frankfurt in 1973-74, rents had tumbled to only DM 20-DM 24 per month by 1976-77 for corresponding properties.

The steady recovery of the commercial property market in the city and surrounding areas in the last three years has served to boost rents back to the early 1970s levels and in many cases they have moved well ahead. The latest estimates from the Ring Deutscher Makler (the German Estate Agents Association) place Frankfurt office rents within the broad band of DM 20-DM 33 per sq metre, well ahead of the rental levels in other major German cities.

Increasing rental levels in the

city centres are also bringing up rents in the decentralised office suburbs of the big cities. Large companies that had no pressing need to be located in prestige city centres have already found these sites an attractive way of avoiding the highest land values. They have also offered some of the few sites available for large-scale development. On the Kennedy Damm in Düsseldorf JLW suggests that rental levels have reached up to DM 22 per square metre; similar rentals are also being taken in Niederrad/Eschborn around Frankfurt and in Hamburg's City Nord. The amount of office space taken up in such areas is likely to accelerate further as new office developments are squeezed out of the city centres.

The general favourable market trends of the last two to three years are again becoming attractive in West Germany and a number of new schemes should get under way this year. The often wild property speculation of the early 1970s has led to far tighter planning controls in city centres, however, and the number of prime sites that are still available for development are at a premium.

According to JLW an acute shortage of office accommodation could develop within the two years in prime locations. No substantial new speculative schemes are likely to come on to the market in the traditional banking and West End central areas of Frankfurt, for instance, where no more than 25,000 sq metres of new office space is likely to be completed. The surplus of 516,000 sq metres of office space hanging over the market in 1977 had been reduced to only 185,000 by last year. With the annual take-up of new accommodation approaching 150,000 sq metres in the past two years, the growing squeeze on the market is obvious.

Interesting opportunities exist for investors outside the office sector, particularly with the growing competition for the best retail locations in city centres. The widespread development of pedestrianised areas in many German cities in recent years means that many town and city shopping areas have had their values enhanced, with good locations able to de-

mand corresponding increases in rents.

The supply of first-class department store locations in German cities is probably almost exhausted, and the big stores groups, such as Karstadt, Kaufhof, Hertie and Herta, have clearly come up against the limits of expansion in these areas. But opportunities still exist in smaller cities and towns, and local and regional retail groups are still keen to expand in such locations.

The retail sector has performed more steadily than many other areas of the German property market over the last 10 years, with rents increasing by around 10 per cent a year over the period. The market shows some flattening of rental levels according to the German Estate Agents Association, although privately financed flat developments are still demanding rents up to 17 per cent above last year's levels. In 1980 such rental levels rose by no less than 25 per cent. By contrast the inflation in rental levels for old flats, particularly those in secondary locations, was kept in many cases to below 4 per cent last year.

The historically high interest rates prevailing in West Germany are also making the financing of private house purchase or construction extremely expensive, which has resulted in price increases for detached properties under the rate of inflation in the past year.

For investors in the general commercial property market yields fell slightly last year, but they still compare well with those available in other parts of Western Europe. The major problem is perhaps the shortage of prime investment opportunities. According to JLW demand from local and international investors has remained high. "In the face of a limited supply of prime investments, investors are increasingly showing a willingness to acquire properties of a marginally lower quality. This attitude is no doubt influenced by the general perspective of continuing strong letting market." Yields for prime office investments are put at 5.25-5.75 per cent, for prime retail premises at 5.5-5.75 per cent and for first class warehousing at 7.25-8 per cent.

مركز العمل

Landesbank Rheinland-Pfalz

Balance Sheet 1980

	in millions of DM		
	1980	1979	+ %
Volume of business	26,402	25,043	+ 5.4
Total assets	25,576	24,431	+ 4.7
Due from banks	5,560	5,908	- 5.9
Loans and advances to customers	12,272	11,550	+ 6.3
Securities	2,433	2,323	+ 4.7
Deposits	9,347	9,159	+ 2.1
Bonds	11,120	10,824	+ 2.7
Capital and reserves	510	505	+ 1.0
Building society	1,871	1,423	+ 31.5

For further information please write to our annual report. Marketing and Public Relations Department, Landesbank Rheinland-Pfalz, Grosse Bleiche 54-56, D-6500 Mainz.

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Britain leads in sharp revival of inflows

DIRECT INVESTMENT
KEVIN DONE

THE DISCOVERY that mass redundancies are not in keeping with the principles of the Islamic revolution must have come as a surprising stroke of serendipity for the workers of Krupp's steel-making subsidiary fighting attempts by the management to cut around 5,000 jobs by the end of 1982.

Both Krupp's steel-making arm and the main holding company are owned 25 per cent by the state of Iran, giving their representatives on the supervisory boards an important veto power in strategic decisions affecting the concern's future, and, in this particular case, opening the way to an unusual alliance between workers' representatives on the board and a part at least of the shareholders.

The controversy at Krupp over job cuts is an exotic example of the way foreign investors can bring an unexpected influence to bear on affairs in German companies, but it is also a reminder of the considerable capital that has been invested directly in the Federal Republic from abroad in the post-war years.

Significantly, in contrast to the 1950s and 1960s the West Germans, since the early 1970s, have themselves been pumping much more finance into direct investment abroad than foreigners have been channelling into the Federal Republic. But after a particularly sharp decline in foreign interest in direct investment in West Germany in 1979, the amount of money flowing into the country in this way picked up significantly last year, accompanied by a clear rise in the number of companies setting up operations for the first time in the Federal Republic.

The level of West German direct investment abroad has advanced from around DM 5bn a year in the mid-1970s to DM 8.2bn last year. By contrast the amount invested in West Germany by foreigners has been falling back steadily from DM 3.4bn a year in the early 1970s to DM 2.4bn last year. In 1979, however, the level of investment in the Federal Republic hit its lowest level for more than 10 years, so last year and Cologne, however,

year's performance brought welcome evidence that the attraction of the Federal Republic as a location for foreign business investment was not in irreversible decline.

Since the end of 1981 foreign investors have put a cumulative total of some DM 57.6bn into enterprises in West Germany; of this the U.S. alone with DM 20.3bn accounts for more than a third. As a source of investment capital in West Germany it has no close rivals, being followed by Switzerland with DM 8.5bn, the Netherlands with DM 7.2bn and the UK with DM 6.7bn.

British interest in direct investment in the Federal Republic was particularly strong last year and at DM 906m accounted for some 37 per cent of the total, far ahead of the Netherlands with DM 574m and France (DM 175m) the U.S. (DM 172m) and Japan (DM 155m).

Two of the close neighbours, the Netherlands and the UK, also provided the biggest single contributions to the formation of new foreign companies in West Germany last year with 103 coming from the Netherlands and 85 from Britain out of a total of 527—the second largest number of new foreign companies setting up business in a single year for more than ten years.

The industrial sector has proved the most favoured target for direct foreign investment, having attracted DM 40.8bn of the DM 57.6bn spent since the end of 1961.

Alongside industrial investment foreign countries have also directed considerable funds towards the services sector in West Germany, with a total cumulative investment since 1961 of DM 16.5bn. Of this some DM 5.8bn has gone into banking and insurance.

Despite the existence of a co-ordinated regional development programme in West Germany aimed at attracting industrial investment to the less prosperous areas of the country, foreign investment has continued to flow stubbornly to the successful established conurbations, concentrating around the major cities of Düsseldorf, Munich, Hamburg, Frankfurt and Stuttgart.

The most populous federal state, North Rhine Westphalia, has a clear lead over other states, having taken some 28.2 per cent of foreign investment since 1961. The main targets in the state have been Düsseldorf and Cologne, however,

which shows that foreign investment has done little to help to relieve the structural problems afflicting the traditional heavy industry regions of North Rhine Westphalia around the Ruhr.

In relation to their shares of the Gross National Product (GNP) the states of Hamburg and Hesse have been the most successful at attracting foreign direct investment. Hamburg has proved a particular magnet as the country's main seaport; it has been the main centre for British insurance groups and has also proved popular with the Scandinavian countries lying directly to the north.

After North Rhine Westphalia comes Baden-Württemberg, with 17.5 per cent of foreign investment in the past 20 years, followed by Hesse with 17 per cent — Frankfurt and the surrounding Rhine-Main area in Hesse has been particularly popular with U.S. companies — and Hamburg with 15.7 per cent.

Weighed

Throughout the 1970s a number of factors have certainly been working against greater foreign investment in West Germany which have no doubt weighed heavily in boardroom decisions on whether to locate a particular investment in West Germany or in another part of the world.

The weakness of the D-mark over the last year—since the end of 1979 it has lost 28.6 per cent of its value against the U.S. dollar and since the end of 1980 alone the loss has been 19.2 per cent—has certainly made dollar-funded investment in Germany cheaper for the moment, but at a level of around DM 2.40 to the dollar the West German currency still has a long way to fall before it approaches the 1971 parity of DM 3.50 or the 1961 level of DM 4.30—years when U.S. concerns in particular were investing heavily in West Germany.

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WEST GERMAN BANKING VIII

Painful experience for investors for most of year

STOCK MARKETS
STEWART FLEMING

INVESTING IN West Germany during most of the past year has been a painful experience for anybody buying ordinary shares or quoted bonds. Only in the past two months has there been much sign of light at the end of what has been a very long tunnel. Even then until two weeks ago the glimmer of hope has brought some light mainly to the equity market. Previously the bond market had managed to plumb fresh depths of despair, to the point where Bundesbank President Karl Otto Pöhl was moved at the beginning of June to warn of a crisis of confidence in the markets.

The bond markets have without question been the biggest disaster area. Indeed the slump there has surpassed anything in the Federal Republic's post-war history. Traders say that holders of bonds had reached the point of no longer bothering to sell them. They are simply gritting their teeth, holding on and hoping that things will improve. The banks of course must be hoping that the market will turn sharply before the end of the year, otherwise they will be faced with the prospect of further big write-offs on their bond portfolios.

Perhaps the best indication of just how demoralised investors had become emerged at the end of May when the Federal Railways, which along with the Federal Government and the Post Office is the market's top quality issuer, caused a sensation by withdrawing a five-year 11 per cent note issue because the offers it received were unacceptable and inadequate. Dealers could not remember such a flop in the Federal Republic's history.

There are several factors which help to account for the gloom. One quite simply is the scale of the losses which have been run up. Just a year ago yields on domestic public bonds

sank below 8 per cent amid hopes that an easing in Bundesbank monetary policy was signalling an emerging bull market.

By October, however, as the D-Mark came under pressure on the foreign exchanges a growing awareness of Germany's weak external payments position for the domestic money markets began to spread. Hopes of a steady decline in interest rates and an easing of inflationary pressures disappeared and long-term yields began to climb. At the turn of the year top quality bonds were yielding just over nine per cent. Since then the markets have seen an accelerating slide. By May bond yields had reached unparalleled post-war peaks of around 12 per cent for maturities up to six years, surpassing the 10 per cent level record in 1974.

Deterioration

The continued deterioration this year in West Germany's external position—in the first quarter the current account deficit was worse even than in the fourth quarter of 1980—and the aggressive moves the Bundesbank took on February 19 to drive short-term rates 3 percentage points higher with the establishment of the "special Lombard" rate at 12 per cent, had an immediate impact on the bond market, sending yields at the beginning of March through 10 per cent.

The rally that followed was modest and brief. Growing evidence of the Federal Government's failure to control public spending, the realisation that the public budget deficit was likely to rise at least DM 10bn to around DM 70bn this year, and the implications of this for the markets—gross public borrowing will be well over DM 100bn this year, simply tore away the supports from the market.

Simultaneously of course U.S. interest rates began a renewed surge, hauling the dollar to higher levels against European currencies and to a four and a half year high against the

D-Mark of DM 2.4255 at the Frankfurt fixing on June 5. The upward spiral in rates has also been accompanied by marked shifts in investor and borrower preferences which have skewed the yield structure and resulted in even sharper rate increases for maturities in the one-to-four-year range. Thus while rates on securities were also around the 9 per cent level at the beginning of 1981, by mid-year yields had risen to between 12 and 14 per cent.

The concentration of pressure at the shorter end of the market reflects in part the reluctance of borrowers to commit themselves to long-term funding at what are by historical standards peak rates and equally to the reluctance of investors who have already suffered heavy losses to commit themselves long term. The result however is that the weight of short term expensive funds in borrowers' balance sheets is increasing. Investors of course, providing they have timed purchases well have at least had the comfort of knowing that yields have been running well ahead of inflation.

This aspect of the development of the bond market was of little comfort to the foreign investor, however, who was faced rather with the currency risk of a weakening mark. The Bundesbank points out for example that whereas historically foreigners had in the two previous years purchased around four-fifths of the issue volume of foreign D-Mark bonds, interest waned last year and they took up less than half the issue volume. This increased funding of foreign issues by domestic sources adds to the balance of payments problem of the Federal Republic because of the increased outflow of funds and led to the "gentleman's agreement" under which issuing banks refrained from new issues between December 1980 and February 1981.

The Bundesbank also points out that foreign purchases of domestic securities were also low. The limited foreign interest in D-Mark securities at a time when the Federal Government was financing its

budget deficit heavily in international markets added to the upward pressure on rates.

Interest rates and the factors which drove them higher, coupled with the evidence of a slowing in the economy, narrowing corporate profit margins and pressure on earnings have kept share prices under pressure during much of the past year too. After falling 11.57 per cent during 1979 to close at 227.27 the Frankfurter Allgemeine Zeitung (FAZ) share index plunged in the closing days of March 1980 to 212.73, its lowest point since March 1977. A recovery later in the year which took the index to 238.89 petered out and the index closed the year 2.9 per cent down at 220.27.

Within this overall performance the big chemical companies—which have ceased to be regarded as growth issues—iron and steel groups and retail stores all declined more sharply than average, while building

and insurance stocks were relatively strong. In the opening months of this year the link between interest rates and equities remained and as rates rose the FAZ index slumped further to 215.75. Then began a recovery, however, amid speculation that foreign investors, particularly from Opec countries, were buying German stocks and the FAZ index rose to a year's high of 235.99 on June 11.

Attributed

In the markets themselves the rise in equity values and the evident "uncoupling" of the performance of the equity market from the deteriorating trend in the bond market during the first six months of this year was attributed in part to signs that the economic recession was bottoming out. Hopes that an improving flow of foreign orders reflected the first fruits of the benefits to German competitiveness of the

declining value of the D-Mark and the fact that the annual wage round seemed to have concluded with a 5 per cent wage rise—ie, in line with or slightly below the expected inflation rate for the year—also helped the equity market.

Overall, however, the German market has performed much worse than markets in a number of other countries over the past two and a half years. It has demonstrated too much increased selectivity, with strength of demand this concentrated in a few market sectors, including some of those, such as steel, which have been particularly depressed or those like construction which have been performing well because of strong foreign earnings and orders. As one investment banker remarked gloomily, this selectivity tends to reflect the feeling that the German economy overall has ceased for the time being to be a growth economy.

GERMAN EQUITY MARKET

1—Market indices				
	End-1979	End-1980	Per cent change	June 12 1981
Commerzbank	713.70	683.60	-4.2	722.40
FAZ	227.27	220.62	-2.9	237.80
2—Sector indices (source: Börsenzeitung)				
Big chemicals	39.50	79.50	+11.2	94.10
Other chemicals	84.70	92.70	+9.4	100.80
Electricals	84.10	85.10	+1.2	81.00
Utilities	130.30	117.80	-9.6	119.90
Iron and steel	69.40	52.40	-24.5	60.60
Machinery	96.60	91.20	-5.6	104.50
Motors	92.70	91.20	-1.6	108.70
Building	112.30	131.90	+17.5	171.10
Department stores	62.30	55.20	-11.4	56.80
Banks	82.80	80.00	-3.4	77.60
Insurance	126.40	140.40	+11.1	142.20
Consumer goods	78.00	70.40	-9.7	77.80

Awareness of scope proves slow to dawn

RETAIL BANKING

ELGIN SCHROEDER

"AFTER THIS, German bankers at a senior level will have to take retail banking seriously," said Dr Bokart van Hooen, the retail banking supremo of Deutsche Bank, West Germany's biggest commercial bank. Dr van Hooen was referring to the surprising developments surrounding the about-to-be-launched Euro-travellers' cheque—the travellers' cheque designed to secure Europeans a slice of this lucrative payments systems growth market—and Eurocard, the rival to the American plastic monolith.

What he implied was that the German banking industry is still to a great extent focused on wholesale banking. Few executives seem to realise that the international retail banking market presents considerable opportunity in coming years.

It was Dr van Hooen who was largely instrumental in bringing about a new range of European co-operative paper-based payments services in the late 1960s and early 1970s. The Eurocheque Guarantee Card provided customers with the ability to cash cheques all across Europe. It was followed by the Eurocard—a travel and entertainment card to compete with American Express and Diners' Club. Eurocard's American partner became Mastercard, the American mass credit card organisation.

These two payments instruments were to be rounded off this year by a European travellers' cheque to be created by a consortium of European banks (which includes all German banks with the exception of the savings banks), known as ETCL and Mastercard. ETCL also agreed to purchase Midland Bank's Thomas Cook travellers' cheque business. But the Eurocard/Mastercard association has been troubled from the start. Essentially, lack of reciprocity on the part of the American organisation has been at the heart of the matter. Eurocard Deutschland has been most affected by this, since the Federal Republic (contrary to other European nations) is a tourist exporting country with little to show on the tourist import side. The 170,000 German cardholders (of a total 600,000 in the whole of Europe) use their plastic money primarily when travelling abroad. This is attributable to lack of a tradition of credit cards in the Old World.

At home the Germans are happily underwriting the Eurocheque service. The few and far apart Americans touring Germany, however, often even use some of their many other credit facilities to pay their bills, despite being Mastercard holders.

The German savings banks were the first to give warning last autumn that they were not prepared to sustain indefinitely losses in the Eurocard sector. They also decided not to subscribe to the Euro/Mastercard travellers' cheque venture which was announced last March. Instead, they formed an alliance with American Express in the travellers' cheque market.

Some banks think that compared with other countries, especially the U.S., German demand for automated services around the clock may be smaller. These banks maintain that in Germany cash is not only made available by credit institutions but also outside banking hours—by post offices and at supermarkets and shops under the Eurocheque card system.

They also hold that Germans got used to "their friendly banker" around the corner who, under their universal banking system, counsels them on all their financial arrangements (mortgage, personal credit, stocks and shares, payments systems etc.) at virtually all types of credit institutions. Yet the appalling expense of running one branch for every 1,400 inhabitants of the country and the sheer volume of money transactions generated by a nearly fully banked adult population is imposing automation willy nilly. Transactions have nearly trebled since 1970; they have gone up 20 times since 1960. The German credit industry's total annual expenditure on transactions is now roughly DM 9bn of the total; only about DM 3bn is covered by charges. This means that yearly losses amount to DM 6bn.

The banks argue that while the central computers introduced in the 1970s considerably eased work, attempts at rationalisation have not been able to

keep up with exploding costs, especially in the personnel sector. They were thus forced, as they explain, to increase their checking account running charges drastically, as well as charges for standing orders, transfers, deposit deductions, etc. Dresdner Bank was the first last year (four months before the other banks followed suit) to raise charges for personal services to be more in line with its full costs.

Rationalisation

Realisation is dawning, however, among representatives of all banking groups that under the present system rationalisation has a limit. Herr Adolf Friedrich Jacob, who administers charges at Dresdner, says: "Cost management must, therefore, mean one has to think about structural changes, about new production methods. First steps in this direction have already been taken: through introduction of terminals, of cash dispensers, through cable television and videodata." German bankers are watching with great interest two Videodata pilot projects underway in Berlin and Düsseldorf in which the credit industry is participating.

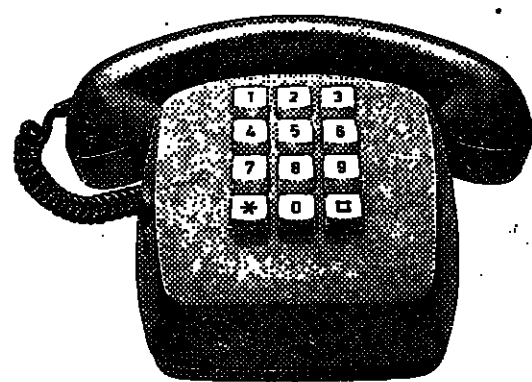
The savings institutes which took the lead in installing ATMs are dedicated to automation. By the end of this year the Stuttgart-based Landes Girokassas, for instance, will have 30 banking machines. Herr Helmut Geiger, head of the Federation of German Savings and Giro Banks, rates banking self-service as the central issue of the 1980s.

Some regional banks have also recognised the signs of a new era. Bayerische Volksbank is already into its second generation of equipment and has some 15 automatic cashiers operating.

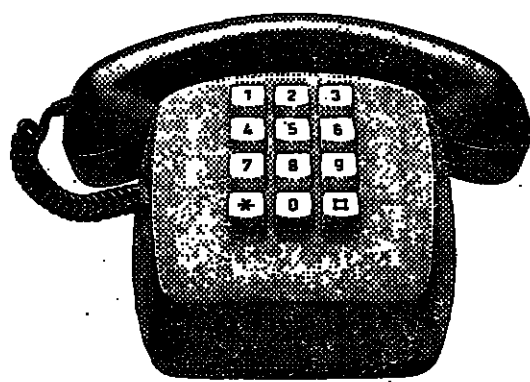
The co-operatives, for their part, are also putting their trust in the future of electronic banking. Although they were not fore-runners in automation, they are thinking far ahead. Dr. Paul Zellborn, member of the board of Westdeutsche Genossenschaftsbank, maps out the not too distant day, judging by the two current Videodata trials, when any customer can make all his transactions sitting in his armchair by using his central computer and bank-linked specially equipped television set.

The big commercial banks, however, seem to prefer a middle-of-the-road course. They know that they cannot afford to cut costs. In fact, Dresdner is about to implement a three-tier branch network consisting of automated bank lobbies, quick service stations with ATMs and one separate bank counter and service station offering the full range of banking facilities. But as Herr Christian Seidel, board member of Dresdner, puts it: "We will keep the individual the central point of our market strategy." He adds that customer and bank should continue to have human contact.

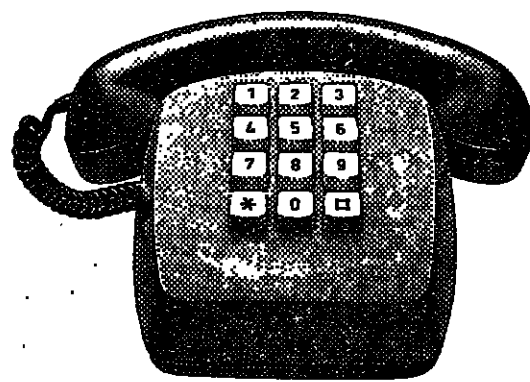
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Syndicated loans



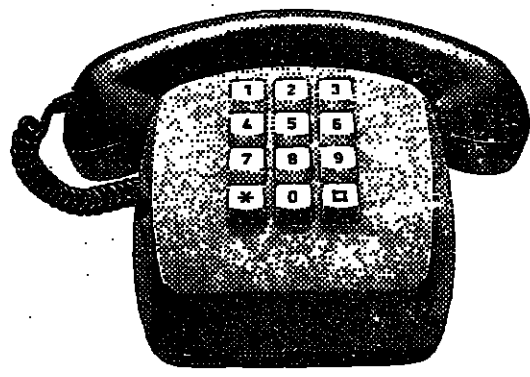
Foreign exchange and deposits



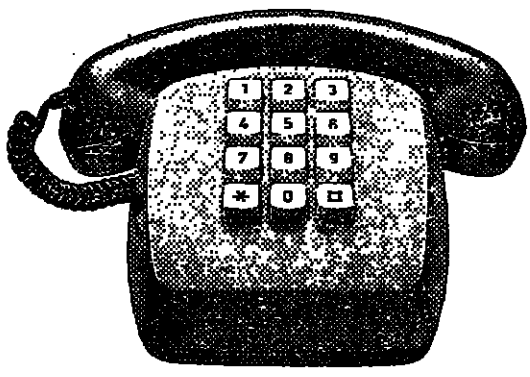
Trade financing



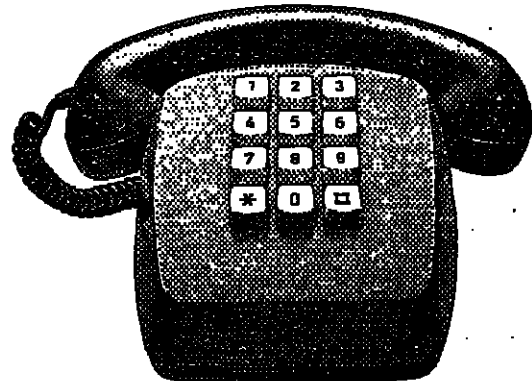
Euro currency financing



Bullion and foreign currency trading



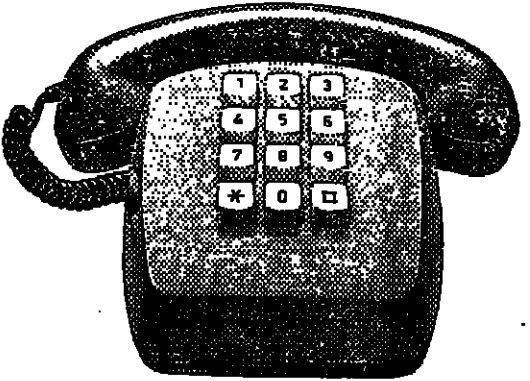
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هكزامل الشفيل

Michael Cassell reports that the Government is set to take punitive action against authorities which delay council house sales

Pressing on with the 'sale of the century'

OVER 250,000 British council tenants have now lined up to buy their homes and the Government is stepping up its fight to prevent Labour-controlled local authorities trying to stem the tide of potential sales.

Ministers now appear more determined than ever to deal firmly with any housing authority which tries to prevent tenants from buying their homes. Their right to do so is enshrined in the Housing Act 1980.

The quarter of a million applications to buy were all lodged between October 1980 and March this year, after a somewhat shaky start, the Government now appears to be well pleased with the progress of a central part of its housing policy.

But there is evidence that large numbers of tenants are still being deliberately frustrated in their attempts to take advantage of their legal rights and Ministers look set to take punitive action against what they see as the most blatant ring-leaders in a political conspiracy to ruin the so-called 'sale of the century'.

Six housing authorities — Barkings and Dagenham, Greenwich, Newham, Sheffield, Stoke-on-Trent and Wolverhampton — were earlier this year given a 'May deadline' to satisfy the Department of the Environment that they were co-operating with tenants wishing to buy their homes. The next step could be for the Government to step in and sell houses owned by the 'offending' councils over their heads.

Another twelve local authorities have been asked to explain why they have not sold more houses, with the clear threat that they might also face the threat of enforced sales.

Altogether 39 local authorities have so far come in for

scrutiny by central government. Only one — Camden in London — has managed to get itself removed from the DoE list, by promising to pursue an active sales programme.

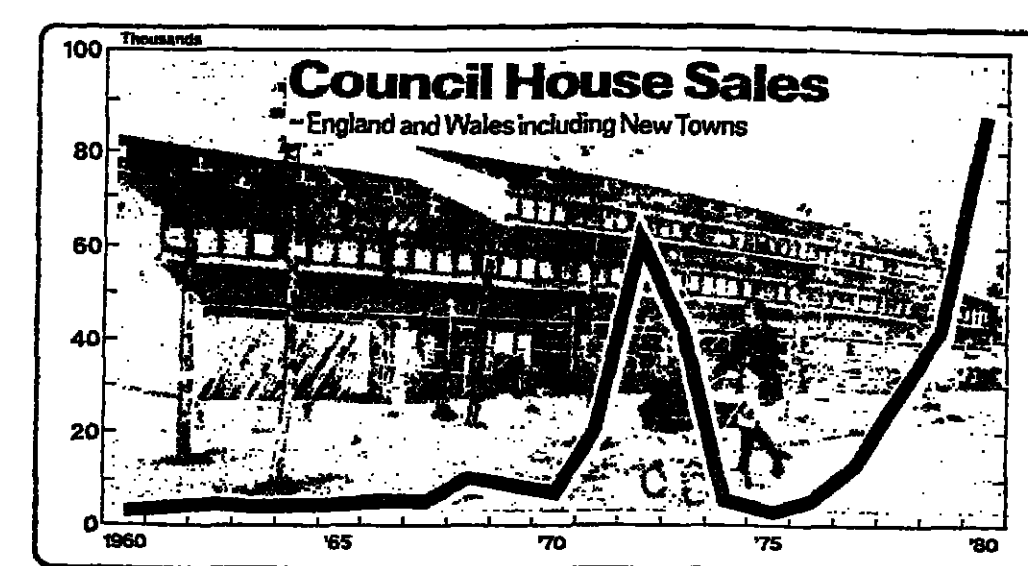
The Government's determined stance comes at a time when critics of the sales programme, regarded by the Conservatives as a certain vote winner at the 1979 general election, claim that it is failing miserably.

Ministers can now point to figures suggesting that around 60,000 tenants have, in two years of Conservative Government, either bought or applied to buy their council homes under voluntary or 'right to buy' procedures. But their opponents heap scorn on the policy for heightening the housing crisis. Many doubt whether anything but a very small proportion of initial applications will result in firm sales.

The Labour housing authorities' open contempt for the spirit of the legislation and remaining within the law, to remain totally unco-operative, is mirrored in official Labour Party policy. The Opposition is committed to removing the tenants' legal right to buy.

Mr. Michael Heseltine, Secretary for the Environment, and Mr. John Stanley, his housing minister, meanwhile, are in no mood for compromise. They describe the 'right to buy' provisions as the single biggest post-war leap forward towards a property-owning democracy and intend to ensure it takes place with, or without, the support of the local housing authorities.

In a recent speech, Mr Stanley reminded councils that they had no option but to sell to those eligible tenants who wished to buy and he went so far as to say that the pattern



Marion Sedger

emerging in some authorities was one of obstruction 'and even intimidation' of tenants trying to exercise their legal rights.

He has accused Sheffield, for example, of 'bully boy tactics' by sending letters to applicants pointing out that having bought their home, they might be left with a property they could not sell, because neither building societies nor the local council might allocate funds. Sheffield council, which last week put its case to the DoE, is unrepentant and has blamed delays in processing applications on 'internal problems'.

In Greenwich, east London, the council is violently opposed to sales and last November voted not to implement the relevant legislation, a decision later rescinded on legal advice. The Council now says it is surprised to find itself on the Ministers' blacklist as it is now processing right to buy applications.

In Lambeth, nearly 200

application forms were at one stage impounded by members of NALGO, the local government workers' union, it has said that it will support members who refuse to implement sales policy if they feel there is insufficient staff to do the job. Lambeth has agreed to comply with the Act but says the work must be done by existing staff.

But nowhere is the conflict over sales more pointed than in the case of the Greater London Council, now controlled by the Labour Party.

In four years of Conservative rule, the GLC sold about 18,000 of its properties but the new Labour administration has placed a temporary ban on the sale of empty homes and left hundreds of potential purchasers out on a limb. Some were within days of completing purchases. Others, who have bought their homes, now fear the value of their properties will plunge because estates destined to move into the hands

of owner-occupiers will remain at least partially in the public rented sector.

It is also clear that, although GLC leaders may not so far openly defy the law, they will exploit every available measure to reduce sales to tenants to an absolute minimum. To the annoyance of the new leaders of County Hall, however, they only retain direct control over about 54,000 properties, following the Conservative-inspired transfer of nearly 200,000 GLC homes to the London boroughs.

The remaining properties too are due to be passed on next year to the relevant local authorities but the GLC is intent upon fighting a rear-guard action to keep them within its control. At the same time, it is likely to call on London's Labour-controlled housing authorities fully to endorse its anti-sales policy.

In fact, despite the claims and counter-claims, it is still too early to judge the success

of the programme.

In the first two years of the Government, completed council house sales reached 140,000. During calendar year 1980, sales — boosted by an increase in available discounts — amounted to a record 87,311 against 42,473 in the previous year. The Government has set a sales target of 120,000 for the present financial year. Ministers also claim that over 250,000 purchase applications were received by local authorities in the first six months of the right to buy legislation.

But these were almost entirely sales arranged on a voluntary basis since the Tories came to power in May, 1979. The only statistics on sales under the right to buy legislation were recently announced in the House of Commons. They show just 49 houses were sold to tenants in the first three months. This has been seized upon by the opposition as evidence that the number of bargain hunters attracted by the Government's sale was 'pitifully low'. Figures for the first six-month period are due shortly.

Mr. Gerald Kaufman, opposition spokesman on the environment, who portrays the sales as a 'looting of community wealth' and describes the Government's threats to individual authorities as 'vicious and discriminatory', admits it is too early to make a definitive judgment. But he says he is astonished at what he sees as a remarkably low level of tenant response.

'The number of people showing even an initial interest in the prospect of buying is only one quarter of the level I was expecting. There are 5.3m council homes and applications amount to a tiny percentage of that figure. About 1.6 per cent have actually established the



MICHAEL HESELTINE
No mood for compromise

right to buy," he says.

Mr Kaufman expects another upsurge in inquiries when council rents rise again later this year but he claims existing evidence suggests that while many millions of people may wish to become home owners they do not wish to buy a council house.

The Labour Party, he says, remains strongly committed to the concept of home ownership but is determined, given power, to restore the role of the public housing sector and devote enormous resources to reviving building output.

'We do not, like the Tories, believe that to own your home is virtuous and that to rent is to shirk. There is no special merit in either tenure. When we are re-elected, we will repeal the compulsory sale provisions of the Housing Act 1980 and bring in a perpetual pre-emption

clause which will compel the owner, at the time of the first resale, to offer the property back to the local authority. We would not permit such enormous discounts and would prevent the situation in which the tenant of a nice house and garden can, after one day's occupation, apply to buy if he has spent the rest of the pre-qualification period in a tenement elsewhere.'

Mr Kaufman says the next Labour government would, like previous ones, permit sales by local authorities who wished to sell and that in order to maintain the growth of owner occupation, Labour is formulating a plan to boost incentives for home buyers.

Mr Kaufman, like the party, supports any local authority which delays sales within the law.

Mr Stanley responds that such tactics only underline the resolve of tenants to buy and claims that their new rights have led to a rush of applications in traditional Labour areas where purchase has never before been possible.

'We believe the sale of council houses is proving to be one of the Government's success stories. We know some tenants cannot and will never want to buy but we believe people should have the choice. The initial response has matched our expectations and many people are still waiting to complete the three-year qualification period.'

'If Labour councils think they can spin out the right to buy until the end of this Parliament, then they are sadly misguided. The right to buy has been running for nine months and councils have had long enough to organise themselves properly. As far as we are concerned, their time is running out.'

Nationalised investment

From the chairman of the National Coal Board.

Sir, — I would like to support what Lord Caldecote wrote about investment in public enterprises (June 16). He has done much to help in removing some of the misconceptions.

What he said about the currently fashionable 'expanding out' theory is particularly worthy of note. It is indeed difficult to see how investment in a viable public enterprise project can do other than provide increased opportunities for the private sector. Investment in a large new coal mining venture, for example, would undoubtedly generate investment in the construction and engineering industries who successfully tender for the job.

Only at times of high economic activity, full employment and scarcity of resources could investment in public enterprise be regarded in any way as 'crowding out' the private sector. At times such as the present it has the reverse effect.

National Coal Board,
Hobart House,
Grosvenor Place, SW1.

The Thatcher legacy

From Mr Frank Whitehouse.

Sir, — Mrs Thatcher is still seemingly sticking to her belief that the voters at the next election will flock to greater numbers to the Tory camp for lower inflation, lower taxes and lower public spending than they will for lower unemployment.

The wets in the Cabinet would have her hedge her bets in case she can't collect that winning hand for the next election, and show a little more public sensitivity to the poverty and bleakness of life on the dole. It would cost little and could bring in a lot.

They fear that her impetuous pursuit of honest money and a rejuvenated industrial base to our economy could become so impersonal as to put Britain back on its feet at the expense of the Tories' electoral chances.

But Mrs Thatcher is not that fast. She has no wish to be a one-term woman Prime Minister, elevated from the roundabout of politics by a fluke and steered or forced from her eminence at the first official point of exit. She wants that second trip.

What's more she has a thousand reasons for thinking her chances good. The official Labour opposition is in complete disarray and devoid of credibility even on the shop floor. The Social Democratic Party she can dismiss as the short-lived froth of socialist intellectual dissent.

But she won't win just on her opponents' shortcomings. She will win because she is picking up the messages that come from below about what wants doing to put us back on the right track. Call it pragmatism if you like, but ordinary people don't quiver as they once did about the very mention of unemployment. They are as interested, or more so, in what's in life for the rest of them. And on this Margie is making all the right sort of noises. At bottom they are as fifty-hearted about what matters most as she is. No wonder she claims to be able to read the underlying mood.

True there could be a great switch back to being tender-hearted liberals with a social

Letters to the Editor

conscience about unemployment and a readiness to lay out the good works at public expense. But at the moment it's yesterday's thing. A lost job has become a misfortune rather than a calamity. That tempers the outcry. Everybody knows it's not the Thirties.

Sure in this socialist enclave of South Yorkshire her name is publicly mud. But in the privacy of their houses it's surprising how many see her as a 'bottle-axe' they can admire, and in her aims to put the country back on sound lines like her to some relative or other who once worked wonders in making their families successful and prosperous even in bad times. There's more than a chance that Maggie will become a legend even in her lifetime and among her erstwhile enemies. Which should make the dithering 'wets' hush their mouths' when they stop to think. Frank Whitehouse, 135 Ecclesfield Road, Chapelthorpe, Sheffield.

Compromise at Lloyd's

From Mr Leonard Black.

Sir, — It has become apparent from the recent informative articles of Mr. John Moore, that there are serious differences between Lloyds and Parliament relating to the two issues of divestment, of brokers controlling underwriting agencies and preclusion of Managing Agents acting as 'Managing Agents'.

Would it not, therefore, be the time and place to bring about the classic British compromise, where the Lloyds Bill would be accepted by Parliament with the exclusion of the two divestment clauses and Lloyds allowing Parliament to amend the present Insurance Companies Act by the following restrictions. It should become an offence for any broker company to place an assured risk into any syndicate, insurance company, underwriting agency line slip/binder, where the said broker company or any associated companies have common shareholdings, directors, management or any other pecuniary interest.

The Act should restrict any broker company or associated company from reinsuring any business that it had already placed on behalf of its clients, the assured. It would restrict Managing Agents from receiving consideration from more than one party in respect of similar services carried out.

The inclusion of this into the Insurance Companies Act would bring under control those brokers, Lloyds and otherwise, who have their own underwriting agencies, insurance companies etc. This would effectively curb one of the anomalies of the London Insurance market of dual representation created by acting for the assured and the underwriter at the same time.

The method of regulating would be simple, as Lloyds and the various company markets each have their own processing systems and all that would be required would be a programme to match identifying numbers of the parties concerned.

The object of these recommendations is threefold. To allow the broker barons and others to retain control of their agencies, as any other method would be hopelessly lost within a morass of technical accounting and legal difficulties which would continue long after divestment had taken place.

Secondly to allow brokers to rediscover the lost art of brokering and an opportunity to create new brokering companies where individuals can work to the benefit of the market as a whole. Thirdly to allow underwriters throughout the market a greater choice without the burden of unfair reciprocity.

The present conditions within the London insurance market, where there is now an excess capacity of insurance, would permit these regulations to be carried out without too much disruption to the market and effectively be put into operation far sooner than the recommended five year divestment.

It would be interesting to know what objections there will be to this proposed compromise. Leonard Black, Managing Director, Scott Hayes Associates, 8 Burgess Terrace, Thorpe Bay, Essex.

Poor little dicky bird

From Mr Peter H. Troy.

Sir, — Dr. Scotney may possibly find the explanation for the poor little dicky-bird's apparently peculiar behaviour in the following old Russian fable:

One winter's day, a priest walking through the forest found a poor little dicky-bird frozen stiff. So he picked it up, hoping that cupped in his hands, it would revive. Alas, no such luck — but then he espied a newly-deposited cowpat. Ah, he thought, perhaps that would do the trick? So he carefully deposited the poor little dicky-bird therein, and went on his way.

Sure enough, after a while, he did revive. Stretched his legs, wings and indeed started singing. Only to be heard by a passing fox, who promptly devoured him.

Now, this story has three morals. First — those who drop you in it do not always mean to do you harm. Second — those who extract you therefrom do not always have your best interests at heart. Third (and most important) — when you are in it, do not sing about it! Peter H. Troy, Victoria House, Southampton Row, W.C1.

From Mr P. W. Thorne.

Sir, — With reference to the ornithological extravaganzas of the Warden of Glasgow University, isn't it amazing how different the world looks from within the walls (ivory towers?) of a university?

The reason, Dr. Scotney, that senior men in industry have stopped 'wheezing and groaning' is because they no longer have any breath left to spare for preaching to the unconvertible; indeed most are at their last gasp keeping their heads above water while supporting the biggest proportional level of public expenditure ever experienced in peacetime.

I suppose one's view of the present situation depends upon the point from which you are observing it. But most people would appear to have very little to be chirpy about. M.L.R. is indeed down by five points, but it is still as high as it was when the present Government came to office. The £ has devalued from its grotesquely high level of nine months ago against the dollar, but it is still, give or take a little, 10 per cent above its value at that time against the major European currencies. There has been an opportunity

to slim down excessive manning levels, but many now feel close to anorexia nervosa, and the prospect of three million unemployed is not exactly something to sing about. As if that were not enough, taxes have just gone up with precious little prospect of them reducing, inflation is still above the rate of our major competitors and looks as though it may well turn up yet again, and the standard of living of the majority of the people in this country has now started to fall, and if the Bank of England is to be believed is set to fall a great deal further.

In these circumstances, anyone who went in for anything other than whistling in the dark would indeed be a cuckoo. P. W. Thorne, 17 Fallowfield Drive, Barton under Needwood, Burton on Trent, Staffs.

Unexpected fallout

From Mr Jonathan Mettiss.

Sir, — I have read with interest the various letters printed in your columns and your editorials in connection with the recent Israeli air attack on the Iraqi nuclear power plant near Baghdad.

However, it seems very strange to me that at this stage no positive statement in support of Israel has yet to be uttered by the normally aggressive anti-nuclear lobby in this country. They apparently do not feel it worthwhile congratulating Israel in reducing the prospects of nuclear conflict in the Middle East.

Amongst all the criticism that has fallen upon Israel, that fact surely is to be applauded. Jonathan Mettiss, Flat 2, 67 Haverstock Hill, NW3.

Loan covenants

From Mr Anthony Ashplant.

Sir, — I read with interest your paper's reply to a letter about Deposited/Loan Covenants which appeared on Saturday June 13.

In essence your information was correct, but it may interest you to know that since 1974 the Inland Revenue has no longer required a physical exchange of cheques, if a separate loan account for deposited covenants is kept correctly, which adequately shows the set-off between the covenant and the repayment under the loan.

This 'book-keeping' exercise saves the administrative cost and trouble of physically exchanging cheques. Anthony Ashplant, Assistant Company Secretary, Craigville and Company, The Grove, Harpenden, Hertfordshire.

Don't call me I'll call you

From Mr T. W. Major.

Sir, — I don't think Sir Denis Rooke's constructive letter of June 19 defending his attitude of strong support for British Gas retailing outlets applies to the City of Cardiff, where the main Gas Showroom in St. Johns Square, is the only retail store in the City, selling household appliances, whose telephone number is 'ex Directory'. T. W. Major, 87 Celyn Avenue, Llanedeyrn, Cardiff.

Today's Events

GENERAL
UK: Confederation of Health Service Employees conference opens, Bridlington (to June 26).
Unions at ICL meet to consider industrial action over pay and redundancies, London.
Church Commissioners annual meeting, Lambeth Palace.
International World Processing Exhibition and Conference opens, Wembley Conference Centre (to July 1).
Institute of Housing conference and exhibition opens, Brighton (to June 26).
Mr. Reginald Eyre, Trade Parliamentary Secretary, speaks at National Television Rental Association lunch, Savoy Hotel, WC2.
Mr John MacGregor, Industry

Parliamentary Secretary, speaks at International Rubber Study Group reception, Savoy Hotel, WC2.
Transport and General Workers conference continues, Brighton.
Overseas: Mr Peter Walker, Agriculture Minister, speaks on Europe and the Atlantic Alliance to the World Affairs Council, Washington.
Organisation for African Unity begins three-day summit conference, Nairobi.
EEC and India sign five-year commercial and economic co-operation agreement, Brussels.
EEC Foreign Ministers discuss

Japanese car imports, and multi-fibre agreement, Luxembourg.
Opening of fifth session of Supreme Soviet, Moscow.
PARLIAMENTARY BUSINESS
House of Commons: Supply day debate on RAF.
House of Lords: New Towns Bill, second reading. Acquisition of Land Bill, second reading. Licensing (Alcohol, Education and Research) Bill, committee.
Atomic Energy (Misc.) Bill, second reading. Education Bill, second reading. Debate on EEC fruit and vegetable policy.
OFFICIAL STATISTICS
June provisional figures for

unemployment and unfilled vacancies. New vehicle registrations.

COMPANY MEETINGS
Bardsey, 24 Portland Place, W. 11.0. A. and C. Black, 34 Bedford Row, WC. 4.30. Brixton Estate, 22 Ely Place, EC. 12.0. English National Inv., 11 Austin Friars, EC. 12.0. Estate Duties Inv. Tst., Skinner's Hall, EC. 12.15. Helene of London, Great Eastern Hotel, EC. 12.0. Joseph Holt, Woodthorpe Hotel, Manchester, 12.0. James Neill, Napier Street, Sheffield, 12.0. Ottoman Bank (Br.), 14 St. Mary Axe, EC. 11.30. Walter Runciman, 52 Leadenhall Street, EC. 12.0. Silentsnight, 100 Old Broad Street, EC. 12.0. UDS Group, Churchill Hotel, W. 12.0.

Some exporters think Bank of America only handles U.S. based trade



So how did we help Land Rovers get to Kenya?

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Companies and Markets

UK COMPANY NEWS

No marked uplift on Courtaulds' UK side

THERE HAS been no marked uplift in trading results of Courtaulds' UK operations to indicate that a real recovery in UK demand is on the way and the evidence of this in order books is inconclusive so far, says Mr. C. A. Hogg, the chairman, in his annual statement. However, ahead, the year has started well for the group's overseas interests and an increasing and valuable contribution is anticipated from these.

For the year to March 31, 1981 group pre-tax profits divided from £88.1m to £51.5m on lower external sales of £1.71bn (£1.82bn) as reported May 29. A token dividend of 1p net is being recommended for the year, against a total of 8.562p previously.

A substantial programme of closures of loss-making units was carried out in the year at a cost of more than 30,000 jobs and extraordinary charges of £97.6m.

Mr. Hogg says the board remains confident that the group's financial position is under firm control and that action taken and in hand will greatly improve its international competitiveness.

Reductions in capacity have been predominantly on the textile side and in the UK. As a result, the balance of capital employed as between the UK and overseas has shifted from just under 2:1 to less than 2:1 and between textile and other from 4:1 to nearly 3:1.

While these trends are seen as probably continuing, they will not necessarily do so at the same pace, the chairman adds.

Meeting: Europa Hotel, W. July 16, 10.45 am.

SHARE STAKES

While Faber - Mrs Bowes, wife of Mr R. N. Bowes, has disposed of 75,000 ordinary shares.

Leopold Joseph - Mr Robin Herbert, director, has acquired an interest in 25,000 ordinary shares.

Corah - Mrs P. A. G. Corah has disposed of 50,000 ordinary shares.

SPAIN

June 18	Price	Change
Banco Bilbao	332	-
Banco Central	408	-2
Banco Exterior	330	-5
Banco Hispano	330	-2
Banco Ind. Cat.	125	-7
Banco Santander	383	-3
Banco Urquijo	228	+3
Banco Vizcaya	228	+4
Banco Zaragoza	287	-4
Degredos	250	-4
Espanola Zinc	91	-
Fecsa	77	-1.3
Gal. Preciados	57	+1.5
Indal	86.5	-4.2
Iberdrola	143.5	-7.5
Petroler	102	-
Segispa	82	-
Telefonos	88	-
Union Elect.	76	-4.5

Anderson Strathclyde 7.8% advance

A 7.8 PER CENT increase in pre-tax profits and a maintained dividend are reported by Anderson Strathclyde, mining and industrial equipment manufacturer, for the year to March 31, 1981.

The 12 months profit advance from £5.7m to £6.3m follows a turnaround from a loss of £1.44m to a profit of £2.82m at mid-way. The directors said then that the level of 1979/80 second half output was exceptional, after strikes during the first six months, and it would not be repeated in the second half of 1980/81.

They now say that, during the second six months of the year, manufacturing facilities were much under utilised, with consequent higher unit costs. It was necessary for extensive short-time working to take place and for a considerable number of redundancies to be implemented.

For the year, an exceptional redundancy cost took £840,000 from trading profits of £8.22m (£8m). However, this was more

HIGHLIGHTS

Lex features the big losses from the French group Peugeot. At home Courtaulds' annual report gives further balance-sheet details but adds little to recent cautious statements on the outlook. Lex moves on to explain Unigate's reasons for venturing into the New York commercial paper market. A nasty hic-cough is reported in the growth rate of high-flying Applied Computer Techniques, which highlights the risks in this sector. Finally Lex looks at the circular on the BFC rights issue from the three sponsoring brokers. As expected the BFC rights has closed with a low level of acceptance—applications for 27 per cent of the issue were received.

than offset by a fall in interest charged from £2.13m to £1.05m. The reduction of interest was mainly due to lower levels of bank borrowings.

Turnover for the 12 months improved from £72.3m to £84.2m. Tax took £1.6m (£1.25m), leaving the net balance ahead from £4.62m to £4.73m and

earnings per 25p share at 10.4p (11.4p).

The final dividend is 3p net, holding the total payment of 4p at a cost of £1.9m (£1.53m). The retained balance amounted to £2.85m (£3.1m).

comment Anderson's results illustrate an

Second half loss for Cropper

A PRE-TAX loss of £125,000 in the second six months ended March 31, 1981, against profit of £474,000 last time, cut the full year taxable surplus of James Cropper and Co. from £887,000 to £100,000. Turnover of this paper manufacturer, however, rose from £13.72m to £15.02m over the 12 months.

The directors say the company has returned to profit in the current period and prospects for the rest of the year are better than last year. It has a full order book, but the recent fall in the value of the pound against the dollar will affect margins until raw material cost increases can be recovered in selling prices.

The year's dividend is being reduced from 4p to 2.5p net per 25p share with a final of 1.5p (2.5p).

Tax took £17,000 (£27,000) and net profits came through at £83,000, compared with £860,000.

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Aberdeen Invests. share dealings to resume on Friday

DEALINGS in the shares of Aberdeen Investments, to be renamed Aitken Hume, are to resume on the Stock Exchange on Friday.

The shares of the small investment company—in which members of the Aitken publishing family won control last year—were suspended on May 27 when the proposed acquisition of the banking group Hume Corporation for £5.3m was announced.

Hume, with net tangible assets of £5.1m at March 31, 1981, is much larger than Aberdeen, which had net tangible assets of £1.8m at that date.

Aberdeen raised most of the necessary funds by way of an underwritten offer of 1.3m ordinary shares and £2 in convertible unsecured loan stock. The offer was taken up as to 78 per cent.

In addition, 37,500 new shares and £800,000 in convertible loan stock were issued to certain of the vendors.

A pro-forma balance sheet based on the accounts of both groups at March 31 and adjusted for the issue of £2.57m of convertible loan stock, shows combined net tangible assets of £3.9m.

Advances to customers amounted to £19.9m and current deposit and other accounts stood at £14.49m. Total assets were £27m.

Since Aitken (English) acquired a controlling interest in

Aberdeen last October, the policy of Aberdeen has been to expand into financial services which can be linked with investment management. It acquired SCH Financial Services in January, 1981.

Hume provides a wide range of banking services which will in future be introduced to the investment management clients of Aberdeen. The board believes there will be a significant improvement in Hume's current account and deposit base as a result. In due course, Hume is expected to acquire investment intelligence.

The group also seeks to expand in the smaller companies sector where Aitken believes there is a demand for low cost corporate advisory services and opportunities for rewarding investments.

Aberdeen is losing its investment trust status.

Aberdeen had profits before tax in the year ended on March 31, 1981, of £159,000 (£107,000) on gross revenue of £1,820,000 (£1,710,000). Hume's profit in the nine months ended on March 31, 1981, was £105,000 on gross revenue of £1,100,000. Its profit in the year to June 30, 1980, was £482,000 on gross revenue of £4.2m.

Aberdeen shares were suspended at 240p and they are expected to return on Friday at about 225p. Brokers to the company are J. Messel.

Applied Computer ahead 5% at year end

A DROP in second-half profitability at Applied Computer Techniques (Holdings) meant that although mid-term pre-tax profit showed a 32 per cent rise to £407,000, the full year figure to March 31, 1981, was ahead only 5 per cent at £786,036, compared with £770,083 previously.

The directors say that, as anticipated at the interim stage, the rate of profits growth would

have been much higher had it not been for the continued high expenditure on developing the Nebula integrated business software to be used with the ACT Series 900 micro-computer system.

Also the second half result was affected by the closure of several marginal activities inherited with the Computer-proof acquisition.

Although the directors continue to sound a note of caution for the first half of the current year, medium term prospects are very good with the group involved in most of the high growth areas of the computer industry.

Turnover for the year increased from £5.7m to £7.15m, but after higher tax of £255,351

(£168,145) net profits were down from £553,938 to £500,685.

Stated earnings per 10p share fell from 6.36p to 5.07p, while the dividend is effectively unchanged at 0.5p net with a final of 0.33p.

The group's financial position is extremely strong, with net cash balances of over £500,000, the directors state.

Lex, Back Page

Change Wares rights issue response low

The rights issue that formed part of the financial reconstruction of Change Wares, the steel shelving and stockholding group, has attracted acceptances of only 8.4 per cent.

The issue consisted of units of 1.1m new 20p ordinary shares with detachable warrants at 60p per unit.

The 1m rights units not taken up have been subscribed by Page Mill, a New York investment partnership that already had a 10 per cent stake in the company, and Samuel Montagu.

Page Mill now has a 34 per cent stake and has undertaken to exercise or procure the exercise of not less than 500,000 warrants at 60p each so as to ensure an additional 50.3m of equity share capital. The warrants are exercisable after the accounts for the year ended on December 31, 1981 have been published.

Near £740,000 by Property Partnerships

PRE-TAX PROFIT of Property Partnerships, the Norwich-based property and hotel group, advanced from £697,000 to £737,000 in the year ended March 31, 1981, and the earnings per 25p share are stated at 9.2p as against 8.7p.

At the half year stage the company produced revenue before tax of £365,152 (£343,016) on turnover of £1,25m (£1,14m).

The final dividend is raised to 2.75p (2.5p) per share making a total of 5p (4.5p).

The group's investment and hotel properties were revealed by Weatherall Green and Smith as at the year end. The total value shown—which takes into account net additions to the portfolio since the last independent valuation carried out three years ago—is £14,05m (£6,72m).

The net assets attributable to each ordinary share, before deducting the potential liability to capital gains tax of 71p per share, are stated at 361p.

Tax for the year took £387,000 (£358,000).

30 companies wound up

Compulsory winding up orders against 30 companies were made by Mr Justice Dillon in the High Court yesterday. They were: Sanjorner, Nautical Engineering, D. J. Palacios, Palacios Instalaciones, Co. Deroff and Rubenstein, Dikko Engineering (Import and Export), S. G. Saunders, Hudson and Church, Theatrical (Doors and Windows), Scythian Construction, El Nile and Arcconestha.

Gibson Traction Services, Michan Builders, Justakin (Services), A. H. S. (Lifting and Offshore), Sunliner Marine, and Speartram.

Gairloch, A.M.P. Management, D. Zimmond, Parver-Rotson, Intermeko Chemicals and Ono, Gale Records, Spa Estate Agency (Bath), Bartlett Christie and Co. (Cambridge), Etanline and Kirkrow.

Walker and Staff profit setback

On turnover of £2.93m against £3.2m, taxable profits of Walker and Staff Holdings, distributor of engineering supplies, fell from £198,000 to £70,000 in the year to March 31, 1981. On a current cost basis the surplus is £50,000.

Tax took £17,000 (£55,000), leaving a net surplus of £53,000 (£14,000) or 2.34p (6.37p) per 5p share.

The single net dividend is maintained at 1.35p.

Beer market continues to decline—Whitbread

CURRENT levels of trade in the brewing industry are again significantly below those of the previous year, to such an extent that over the two year period the beer market could decline as much as 8 to 9 per cent, says Mr Charles Tidbury, chairman of Whitbread in his annual statement.

In these circumstances the company is continuing to adjust its levels of activity to these reduced volumes, while protecting margins. "We shall then be ready to take advantage of the upturn in trade when it comes," he says.

The company is continuing its search for suitable overseas business and the directors want to increase the earnings from abroad by about 30 per cent.

Towards this end the company has set up Whitbread Technical Services to handle its international beer and soft drinks business.

Scotbury, the Californian Scotch whisky business and the company's most recent overseas subsidiary is doing very well and beer interests in Belgium show good volume growth, although

profitability was held down by government price controls, the chairman says.

Whitbread's development of its head office site at Chiswell Street is not completed though the two office blocks have been let to BP which has moved into part of them. Mr Tidbury anticipates that the rest of the development will be not less than £28m between 1980 and 1982.

As reported on May 20, Whitbread was comfortably ahead in the year to February 28, 1981 with pre-tax profits of £86,39m (£81.1m) and turnover of £782.15m (£720.38m). As at the year-end shareholders' funds had increased to £780.52m (£431.1m) and fixed assets to £798.44m (£491.86m).

Loan capital was £143.5m (£149.14m), and net current assets £49.86m (£48.58m) which included bank overdrafts of £23.41m (£20.99m) and cash balances of £17.99m (£12.99m). There was a net increase in liquid funds of £2.58m (£43.35m decrease) during the year.

Results for the year to March 31, 1981 showed a 10 per cent increase in shareholders' funds from £153.83m (£118.6m). Fixed assets £1.84m (£1,016.5m), net current assets £42.4m (£1,43m), including cash and short term deposits £4.36m (£5.34m). Working capital £17.35m (£17.35m), net assets £17.35m (£17.35m). Directors are confident that company's progress will continue. Meeting, Peterborough, July 13, 2.45 pm.

KRAFT PRODUCTIONS (furniture manufacturer and periodical publisher)—Results for year to March 31, 1981 showed a 10 per cent increase in shareholders' funds from £153.83m (£118.6m). Fixed assets £1.84m (£1,016.5m), net current assets £42.4m (£1,43m), including cash and short term deposits £4.36m (£5.34m). Working capital £17.35m (£17.35m), net assets £17.35m (£17.35m). Directors are confident that company's progress will continue. Meeting, Peterborough, July 13, 2.45 pm.

LONDON AND PROVINCIAL TRUST—Results for year to March 31, 1981 showed a 10 per cent increase in shareholders' funds from £153.83m (£118.6m). Fixed assets £1.84m (£1,016.5m), net current assets £42.4m (£1,43m), including cash and short term deposits £4.36m (£5.34m). Working capital £17.35m (£17.35m), net assets £17.35m (£17.35m). Directors are confident that company's progress will continue. Meeting, Peterborough, July 13, 2.45 pm.

TIME PRODUCTS (watch manufacturer and distributor, retail jeweller)—Results for year to January 31, 1981 showed a 10 per cent increase in shareholders' funds from £153.83m (£118.6m). Fixed assets £1.84m (£1,016.5m), net current assets £42.4m (£1,43m), including cash and short term deposits £4.36m (£5.34m). Working capital £17.35m (£17.35m), net assets £17.35m (£17.35m). Directors are confident that company's progress will continue. Meeting, Peterborough, July 13, 2.45 pm.

BROWNLEE AND COMPANY (timber group)—Results for year to March 28, 1981 and prospects reported June 10, 1981. Shareholders' funds £17.72m (£10.5m); fixed assets £5.1m (£5.01m); net current assets £5.94m (£5.48m). Short-term borrowings nil (£1.8m). At May 30, 1981, the company's timber operations held 20.24 per cent of ordinary shares. Meeting, Glasgow, July 15, 2.30 pm.

HOUSE PROPERTY COMPANY OF LONDON (property investment)—Results for 1980 reported May 4. Fixed assets £48,111 (£47,355), net current

assets £230,844 (£198,132), shareholders' funds £239,959 (£232,429), decrease in working capital £219,450 (£14,092 increase). Meeting, Eagle House, High St, Wimbledon SW19, July 8, 11 am.

VELVETON INVESTMENTS—Results for half year to April 30, 1981, profit after tax £74,22 (£6,651), net assets £1,405,22 (£1,405,22), fixed assets £1,405,22 (£1,405,22), current assets £1,405,22 (£1,405,22). Meeting, Mount Pleasant Hotel, Calthorpe Street, W.C. July 8, 10.30 am.

ROWTON HOTELS—Results for 1980 and prospects reported June 13, 1981. Shareholders' funds £4,72m (£4,57m), current assets £1,405,22 (£1,405,22), fixed assets £1,405,22 (£1,405,22), current assets £1,405,22 (£1,405,22). Meeting, Mount Pleasant Hotel, Calthorpe Street, W.C. July 8, 10.30 am.

DUCKWATER TEA AND RUBBER ESTATES—Dividend 0.35p, payable on July 15, 1981.

CHARLES HILL OF BRISTOL (civil engineer, builder and ship repairer)—Results for 1980 reported May 15, 1981. Shareholders' funds £2,22m (£2,22m), fixed assets £1,405,22 (£1,405,22), current assets £1,405,22 (£1,405,22). Meeting, Mount Pleasant Hotel, Calthorpe Street, W.C. July 8, 10.30 am.

BOOTS COMPANY (retail chemist, drug and agricultural products manufacturer)—Results for 1980 and prospects reported May 22, 1981. Fixed assets £240.9m (£206.3m), net current assets £138.1m (£106.4m), cash and short term deposits £29.8m (£80.9m), investments £50.9m (£18.1m), shareholders' funds £232.8m (£224.3m). Meeting, Chartered Assurance Institute, 20 Aldermanbury, E.C. July 16 at 11 am.

FIDELITY RADIO (audio and tele-entertainment)—Results for year ended March 31, 1981 and prospects reported May 22, 1981. Current cost pre-tax loss £13.0m against historical £2.75m. Shareholders' funds £13.0m (£13.0m). Fixed assets £7.2m (£4.51m); net current liabilities £76,000 (£24.4m) including bank overdrafts £20.0m (£0.71m). Meeting, Curzon International Hotel, W. July 7, 10.30 am.

George Wimpey sees no improvement

Nothing has happened to change the expectation that 1981 would be a difficult year, Sir Reginald Smith, chairman of George Wimpey, told shareholders at the annual meeting.

Although sales of private houses were buoyant in the early months of the year they had been rather less so than in recent weeks.

Steadily rising interest rates and inflation worldwide had created difficult trading conditions for international contractors and recession had led to increased pressure on margins.

Work booked in recent months had been running at a lower level than in the same months of 1980.

MARSH & McLENNAN

Marsh and McLennan Companies has formed Marsh and McLennan World Services, a global insurance broking and management organisation.

The new organisation will co-ordinate the services of Marsh and McLennan's direct insurance brokerage subsidiaries and affiliates throughout the world.

Marsh and McLennan is the world's largest direct insurance brokerage and risk management organisation.

RACAL RESULTS

Results of Racal Electronics are expected to be announced tomorrow morning, in view of the lateness of today's board meeting.

King & Shaxson

52 Cornhill, EC3 3PD
Gilt-Edged Portfolio Management
Service Index 22.61
Portfolio I Income Offer 76.24
Portfolio II Capital Offer 76.76
Bid 147.08

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current div.	Total div.	Total last year
Anderson Strathclyde	3	Aug 7	3	3	4
Applied Computer	0.33†	Aug 14	0.33†	0.5	0.5*
James Cropper	1.5	Aug 12	2.5	2.5	4
Gl. Northern Trst. Int.	2	Aug 12	2	2	6.6
Property Partnerships	2.75	Aug 3	2.5	5	4.5
Walker and Staff	1.35	Aug 3	1.35	1.35	1.95
Whitbread	2.5	Aug 3	5.2	3.85	7.7
Witwaterstrand Gold	2.5	July 3	NIL	2	NIL

*Dividends shown pence per share net except where otherwise stated.

*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡Maintained final of 4.6p forecast. §South African cents throughout.

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

1980-81	Company	Last price	Change	Gross Yield	P/E	Fully Paid
76	30 Alprogs	88	-	4.7	8.5	10.8
82	21 Armitage and Sons	47	-	5.7	10.7	10.7
200	92/2 Bardon Hill	200	-	6.7	4.9	7.5
104	88 Deborah Services	102	-	5.5	5.4	9.6
125	38 Frank Russell	104	-	6.4	5.2	3.5
110	39 Frederick Parker	63	-	3.7	10.7	27.4
110	84 George Blair	64	-	3.1	4.8	-
110	59 Jackson Group	108	-	7.0	8.5	8.4
130	103 James Burrough	120	-	8.7	10.7	10.7
334	244 Robert Jenkins	315	-	31.2	9.8	-
50	50 Schroders "A"	55	-	5.3	5.6	8.5
224	124 Fordy	224	-	15.1	7.6	18.1
23	8 Twinklows Ltd	14	-	15.1	7.6	18.1
80	68 Twinklows 15% UL	78	-	15.0	19.0	-
56	25 Unilock Holdings	48	-	3.9	7.5	6.2
103	81 Walter Alexander	48	-	8.7	5.5	5.7
263	181 W. S. Yeates	263	-	13.1	5.2	14.0

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CORAL INDEX

WHITBREAD

AND COMPANY LIMITED

Weathering the Storm of Recession

The Chairman's Report for the year ended 28th February 1981.

Profits before tax for the year increased by 7.4% over the previous year, on a turnover which has increased by 8.6%. I think these results are satisfactory under the prevailing conditions, but they must be measured against an inflation rate of almost 17%. The CCA figures show that real values have been eroded by inflation, your Company's and the country's number one enemy.

In my last statement I said that the immediate objective for the Company would be to survive recession in the best possible shape, so that it could take advantage of the upturn when it comes, and this remains the position. For over six months or so, we have been experiencing the most difficult trading conditions that any of us can remember. The brewing trade was one of the last to feel the full weight of the recession, and it could be one of the last to come out of it, for we depend very much on the money in people's pockets.

Cutting Costs

By September last year it was apparent that the recession was biting more deeply than we had at first anticipated, and that costs would have to be further reduced and other economies effected. I am sure this policy has been the right one, although it is a painful business, and has inevitably resulted in heavy cost cutting and redundancies. The numbers employed have been reduced by about a thousand, but fortunately partially offset by a large number of full and part-time jobs created by the expansion of our Beefeater operation.

The slimming exercise has touched all levels in the Company, and I have been particularly sad that it has affected people with long service. This is perhaps a sharp indicator, in a company of our tradition, of the depth of the present recession.

We must cut our cloth according to our means, but we are deeply concerned about the impact of these necessary actions and have set up an organisation to help people find new jobs. In the areas where jobs are being reduced we are doing all we can to minimise the burden on people, by providing counselling and help generally at the difficult time of redundancy. We are also starting work in the area of providing jobs through new business ventures, and your Board has allocated senior management and financial resources to this project.

Retraining remains vital, particu-

Profits remain a vital ingredient in keeping our Company healthy in whatever conditions we are trading. They not only provide the cash flow for investment, wages and dividends, but perhaps most important of all, they allow reinvestment in the future of the Company, which keeps it modern and competitive, and so able to give reasonable security of employment to the people in it. I am happy to say that so far we have been able to preserve our investment plans for the future, and more than half of the available funds are now being ploughed back into the trading side of the business, particularly into our pubs.

Although inflation has started to come down this year, it is critical that the battle to defeat it is continued. During the period to which the results refer, however, inflation was running at a little under 17%, and in real terms, therefore, we have fallen behind in our profit performance as a result of recession. If everybody's expectations are to be met, and investment levels maintained, we have to achieve real growth, and for that to happen, present economies and reduction of costs must continue. The Company has responded magnificently, and I am confident that, although we must go on taking the medicine, the mixture is proving effective. It is a continuing and relentless battle that we must win in order to be competitive and profitable.

Prices

Prices have been increased during the year, reflecting those costs which cannot be absorbed by greater efficiency. We have had to ensure that we establish realistic price levels that enable us to go on investing for the future, as we do not want to damage the Company's long term interests by failing to maintain adequate investment. Equally, we have to ensure that prices carry as little as possible of the burden.

Whilst on the subject of prices, I should also add that, although governments are obviously entitled to their policies on taxation, during the

remains paramount, and I am conscious that not everywhere do we achieve it, something on which we are determined to improve.

Revaluation of Properties

During the year, the Company's chartered surveyors carried out a revaluation of the Group's properties. The basis of valuation conforms with the guidance notes issued by the Royal Institution of Chartered Surveyors, and the result has been a surplus of £287m, which has been transferred to reserves.

UK Trade

Inflation, unemployment and generally less money available for non-essential spending made 1980 a difficult trading year. However, our beer sales were roughly in line with the industry's, which were estimated to be about 5% down. This drop in volume occurred across all trade sectors, but within that our local ales continued to perform well. These now include such names as Fremains, Pompey Royal, Strong Country, Wethereds, Chesters, Welsh, Castle Eden and Flowers. Trophy enjoyed another successful year, particularly in the North of England, and is probably the largest brand of draught bitter in the UK.

Our lager sales continue to account for an increasing share of total beer sales. Heineken performed well in all sectors, as did our two new lagers, Royal Kaltenberg and Heldenbräu. Draught Stella Artois, despite its premium price, increased its sales over the previous year.

We are fortunate that we now have a well balanced selection of national and local brands of excellent quality, providing a wide choice for our customers' tastes.

Wines and Spirits

Our wines and spirits interests, through Stowells of Chelsea and Langenbach GmbH, and our Scotch whisky company, Long John International, all showed marked improvements towards the end of the year, as de-stocking in the distribution pipeline finished.

Our Retailers

The expansion of catering continues to be successful and profitable, and our Beefeater chain goes from strength to strength. To support the development of this type of business in the future, a Retail Division is being formed. I would like to emphasise, however, that our more traditional types of retailing are still a vital core of our business. Investment will continue at a high level for the right opportunities, and be managed by the local trading companies.

Once again, I must pay tribute to our retailers. Our trade depends upon them and their wives, and their cheerful ability to keep a good pub or shop. This remains as true as ever under prevailing conditions, and perhaps we sometimes forget the skills, hard work, humour and eye-courage required to run a successful establishment, where people feel safe and secure, and enjoy a meal, their shopping, or a social drink.

In these times the retailer's job is no easy one. He has to manage a business and react to change, while battling with inflation like every other trader. A successful partnership between brewer and retailer becomes all the more important, and it is essential that we meet one another face to face at the appropriate individual level to talk about our business.

Britannia Soft Drinks

We have successfully completed the merger with Bass of our soft drinks interests, together forming a



Drapery Peter Usher (left) and Steven Tuley with Pride and Prejudice, two of the Whitbread Shire horses, in the City of London.

OUR RESULTS

Year to 28th February 1981

£000's

Turnover

Profit before taxation

Ordinary dividends

Retained in the business

Earnings per share

Dividend per share

Dividend cover

Added value per full-time employee

Year to 28.2.81

782,148

66,388

16,885

42,699

22.72p

6.70p

3.39

£12,082

Year to 1.3.80

720,259

61,813

14,648

39,654

21.56p

6.00p

3.59

£9,606

FIVE YEAR RECORD

Turnover (m)

£508.5

£562.2

£645.2

£720.3

£782.1

Profit before Tax (m)

£41.9

£43.5

£54.4

£61.8

£66.4

1977

1978

1979

1980

1981

be complete, however, until we have finished building 138 flats for Islington, a supermarket and other associated developments. Only then will it be possible to calculate the final profit on the whole development, but I anticipate the net cash flow to Whitbread's between 1980 and 1982 will not be less than £25m.

Social Problems of Alcohol

Much has been said recently by a variety of people about the social problems of alcohol, and your Company and the brewing industry take this challenge very seriously. We wish to encourage sensible drinking, and fervently believe that the pub and off-licence are a support to this policy, as places where alcohol is served by people who are trained and properly licensed, and require moderation for the future welfare of our trade. We believe this can only be done by a policy of education.

You may be interested to know that over recent years, a large number of the Company's industrial sites have replaced the traditional

their places. Your Board believes that training for senior management, and management development, are very important to ensure the Company's success in the future.

We are also very conscious of the debt that we owe to those who have worked for the Company in the past, and, with the impact of continuing increases in the cost of living, I am glad to say that we have been able to increase payments to pensioners again this year.

Share Schemes

As you know, a Share Ownership Scheme was introduced in 1980, and the first issue of shares was made in that year to eligible employees. The Directors, having taken into account past performance and future prospects, have decided to issue £100 worth of shares in 1981 to those employees of the Company who are eligible for the scheme.

In continuation of this policy of broadening the base of share ownership we are asking the shareholders to approve the introduction of two new schemes in 1981. One is a Savings Related Share Option Scheme to replace the 1975 Own-As-You-Earn Scheme, which is open to all full-time employees with three years' service. The second is an Executive Share Option Scheme under which senior management will be granted options which may be exercised three years after granting. I hope that these share schemes will be welcomed as we want to establish people who work in the business as shareholders. I believe this will help to make everybody feel more involved in the success of the Company and I hope the Shareholders will vote for the proposals.

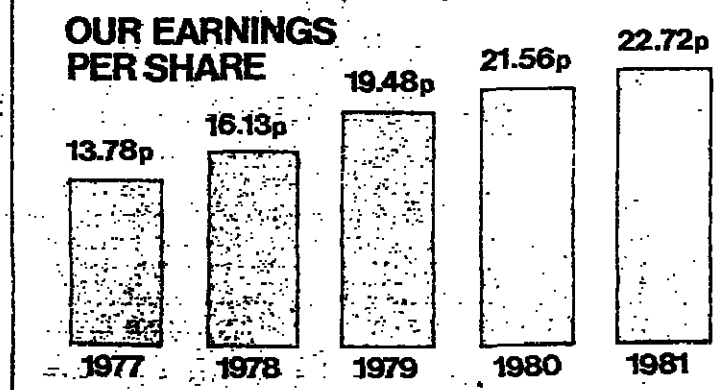
The Future

Current levels of trade in the brewing industry are again significantly below those of the previous year, to such an extent that, over the two year period, it would appear that the beer market could decline by as much as 8-9%. In these circumstances, we are continuing to adjust our levels of activity to these reduced volumes, whilst protecting our margins. We shall then be ready to take advantage of the upturn in trade when it comes.

I believe the strength of Whitbread's has always been the individual people who work in the Company. They have shown great skill, initiative and resourcefulness this year, which gives me confidence that we are coming through the present recession successfully. I hope general trading conditions will have improved by the time I report to you again next year. Meanwhile, I am confident we have a skilful trading team which is becoming fitter and leaner, and which will continue to do its best for the Company.

Charles Tidbury

CHARLES TIDBURY, Chairman



lary as I think it possible that there will be a shortage of tradesmen in industry generally when the upturn in the economy comes. I hope that the unions will help to the full, as they have a lot to contribute.

The problem of seeing that young people, who must be the seed corn of any business, have jobs and working experience is a very serious one for the country. The whole subject of employment of young people and redeployment of older ones, requires an understanding attitude at all levels of the business. Solutions will not come easily, and can only be arrived at through good communications and frank and open discussion.

last two years the Chancellor has added some nine pence of duty and VAT on a pint of beer, which means that around 20p of the price of an average pint of beer now goes to the government.

As far as industrial relations are concerned, I am happy to say that far fewer 'goals' have been scored this year against our own side - some people call them self-inflicted wounds. I believe, however, that realism in negotiation of wage settlements has to continue, because it is going to take some years to establish a truly viable economic base for the future of this Company and the country. Our requirement for first class service to our customers

new company - Britannia Soft Drinks. About 1,000 of our people moved to the new company which will now be handling the R White's and Rawlings brands, in addition to the UK interests of Cananda Dry. Bass is the major partner and will manage the Company. The merger is going well, and we are optimistic for the future.

International

We continue our search for suitable overseas business, and the Board remains determined to increase the proportion of our earnings from overseas to a level of approximately 30%. To this end, we have recently strengthened our senior management organisation on the international side to ensure that the objective will be met. It is already evident that the 'in-house' skills developed by Whitbread throughout its long history are much in demand, and these will be used to build on the international base created by our licensing operations in the Caribbean, Africa, Asia and New Zealand.

from overseas, we have established a new company, Whitbread Technical Services Limited, to handle all aspects of our international beer and soft drinks business. Formed initially by combining our Export and Licensing Division with the Project Engineering Department, the Company has been reinforced by specialist brewing, packaging and financial support, so that complete brewing services can be offered. It is already evident that the 'in-house' skills developed by Whitbread throughout its long history are much in demand, and these will be used to build on the international base created by our licensing operations in the Caribbean, Africa, Asia and New Zealand.

Development of Chiswell Street

The development of Chiswell Street has continued successfully. The Porter Tun Room is now a popular place for banquets and other functions, and is well used. The two office blocks have been let to our neighbours, BP, who have already moved into part of them. Development of the site will not

Annual General Meeting:
12 noon, Tuesday 21st July 1981
Brewery, Chiswell Street,
London EC2Y 4SD.

WHITBREAD ESTD 1742 FOR CHOICE

'Have more fun with your clothes on'—Rhys David, Textiles Correspondent, reports

Clothing industry attempt at the soft sell

AN AMBITIOUS attempt to change the buying habits of the British people may soon be launched by clothing manufacturers if a scheme put forward by the industry's Economic Development Committee manages to win support in the next few weeks.

The scheme is intended to counter perhaps the most disturbing of the problems which the sector has faced in recent years: its failure to hold on to its share of discretionary spending by consumers after they have paid the food, housing, fuel and light bills. From 11.4 per cent of the total in 1974 the figure is now down to less than 10 per cent, with alcohol, transport and entertainment among the goods and services now accorded higher spending priority.

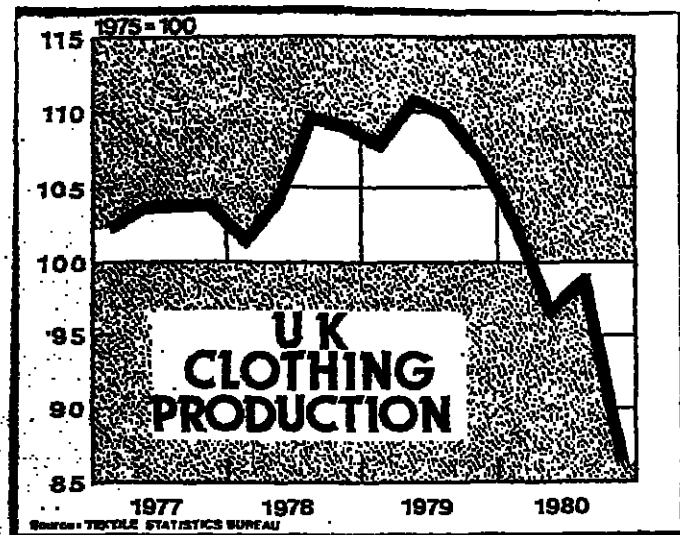
To add to the problem, Britain's clothing manufacturers have been collecting a diminishing share of the money that is spent on new jeans, shirts, and dresses as imports have increased their penetration of the market—up from 21 per cent six years ago to 31 per cent last year.

Contributing to the difficulties—as well as arising out of them—has been the failure of the industry to make its voice heard in the market place. While advertising by the do-it-yourself trade has increased 16-fold since 1970 and half equipment promotion is up seven times, in the same period the clothing sector's spending fell in real terms by about a half.

The clothing EDC suggestion for reversing this trend is an industry-based advertising campaign stressing the virtues of buying clothes generally. A London advertising agency Davidson, Pearce, was asked to come up with ideas. These have been shown to the trade over the past month at a series of five conferences in London, Glasgow, Manchester, Leeds and Leicester, and during visits by EDC officials and the agency to a total of 23 major manufacturers.

The approach chosen by the advertising agency has been to emphasise that buying and wearing new clothes can be fun and this message will be put across, if the scheme gets the go-ahead, in an advertising campaign aimed primarily at young people and concentrating heavily on television.

The slogan in a campaign that is intended to be soft sell



is "have more fun with your clothes on. Wear something new," and the shots close with the logo designed for the promotion—red and blue inter-twined coat hangers on a white background.

This logo will be available to manufacturers participating in the scheme. They will be able to use it under licence from a new industry body, the British Clothing Council, alongside their own brand name on sew-in labels and loose "wingtickets".

Before the launch, now timed for next spring—six months later than intended—there will also be a major promotional campaign aimed at the retail trade which will be offered a range of display material for use with the garments carrying the new logo, and a big public relations exercise.

The fundamental aim of the scheme, which started from an idea by the chairman of the industry's EDC, Mr Basil Feldman, is to make the British public more clothes conscious—and hence to increase the overall sales of British-made clothing. It will definitely not be run, however, as another buy-British campaign and although the logo is red, white and blue, there will not be any Union Jacks in sight.

Indeed there could even be some benefit to imports if the scheme does successfully raise the level of spending on clothing, the organisers admit.

The main stumbling block at a time when profits in the industry have been severely affected

by recession is inevitably the cost. For a worthwhile campaign to be mounted it is estimated some £2m a year would have to be spent and this expenditure would need to be maintained for at least three years, according to the recommendation of Mr John Wilcox, a former International Wool Secretariat director—who has been acting as independent marketing consultant to the scheme.

The most equitable way of raising the money is reckoned to be a levy on turnover at wholesale prices. If all the firms in the industry, which last year had sales to outside customers of £4bn, were to contribute, the levy, according to Mr Wilcox, would only need to be only 0.05 per cent of sales, rising to 0.1 per cent if only half came in. Even at this level it would amount to only 1p on a £12 pair of jeans and about 10p on a £100 suit, he argues. At a later stage if the scheme is successful retailers themselves and the clothing industry's textile suppliers could also be asked to contribute.

Manufacturers who have attended the presentations—a total of several hundred altogether—have been asked to send in their comments and the response so far according to Mr James Malcolm, secretary of the clothing EDC, has been broadly favourable though with a number of reservations.

The key question worrying some firms would appear to be how, if at all, the quality standards of goods carrying the British clothing logo could be

monitored. In the case of the Woolmark—which very loosely has provided the inspiration for the clothing label—manufacturers have to meet strict standards laid down by the International Wool Secretariat and are subject to regular testing. But it is obviously not appropriate to lay down similar specifications in a diverse industry like clothing where every customer is likely to be looking for something different.

At the Manchester presentation, the strong position held by retailer own-label brands in overall clothing sales in the UK was also raised as a possible obstacle to the success of the scheme. Marks and Spencer on its own accounts for one quarter of all sales of some clothing items, and a number of manufacturers make exclusively for chain stores.

At the same time, as some attending the Manchester meeting pointed out, there could also be some reluctance by some of the better known clothing manufacturers to enter the scheme on the grounds that it might dilute an existing strong brand image. Clothing EDC officials in fact accept some of the top names—for example, in knitwear, or rainwear—might decide they do not need the scheme but they believe this ought not to reduce too greatly the volume of goods that could be covered.

The campaign will in any case be aimed mainly at young people who in general are unlikely to be the purchasers of the top branded clothing items, which, because of their cost, have more appeal to older customers.

"We are putting the emphasis on the young and young-in-outlook because we believe they can have a catalytic effect on the rest of the population. We are going to try to build on the pleasurable, emotional and sensual feelings associated with wearing clothes and in this way develop sales for the industry as a whole," Mr Wilcox says.

If he is right and the industry's campaign can make this appeal, it may not put an end to do-it-yourself decorating and motor maintenance or to nights out drinking the latest lager—the areas that are capturing consumer spending at the expense of clothing. However, those who take part in these activities may feel the need to be better dressed.



Agip

A Company of the ENI Group

Annual General Meeting of Shareholders for the approval of the Annual Report and the Balance Sheet as at December 31, 1980

1980 Results

	1980	1979	1978	1980 on 1979
	U.S. \$ million			
Sales	11,797	6,210	3,413	+ 90 %
Capital expenditure	481	298	242	+ 61.7%
Depreciation/amortization	384	292	261	+ 31.3%
Total assets	1,189	920	787	+ 29.2%
Net income after tax	132	125	75	+ 5.2%
Metric Tons of oil available	millions	40.8	42.9	- 4.9%
Cu. meters of natural gas produced in Italy	billions	11.3	12.3	- 8.1%

The Annual General Meeting of Shareholders of AGIP S.p.A. was convened in Rome on 29 May, 1981 under the chairmanship of Mr. Enzo Barbaglia for the approval of the Annual Report and the Balance Sheet as at December 31, 1980.

The Annual General Meeting of Shareholders unanimously approved the audited Balance Sheet and the Profit and Loss Account as at December 31, 1980 together with the Directors' Report, and declared the distribution of the year's profit as follows:

(millions)	as dividend to the Shareholders: 700 lire to each 166,000,000 ordinary shares of 2,500 lire each
6	equal to 5% of the net profit to the Legal reserve
1	carried forward

Consolidated results for AGIP and its subsidiaries in Italy and abroad:

Petroleum products refined:	M. Tons 41.7 millions
Petroleum products distributed:	M. Tons 44.5 millions
Sales:	U.S. \$ 23,643 millions
Capital expenditure:	U.S. \$ 1,350 millions
Depreciation:	U.S. \$ 1,064 millions

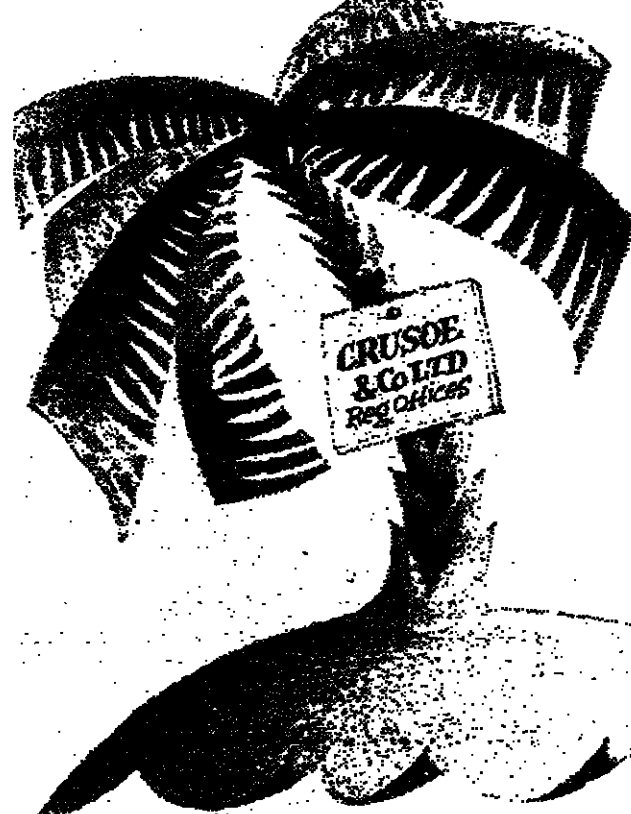
AGIP operates in 46 countries in the five continents through 59 subsidiaries and 36 associated companies in the research and production of oil, gas, uranium, coal; in the fields of renewable sources, energy conservation, refining and marketing of petroleum products.

1980 Balance Sheet

	U.S. \$ million
ASSETS	
Current Assets:	
Cash & Banks	282
Accounts receivable & Sundry Debtors	1,441
Inventories	563
Shareholdings & Loans:	
Shareholdings	493
Loans to third parties, subsidiaries & affiliates	678
Fixed Assets:	
Property, plant & equipment	1,077
Work in progress and advances on investments	116
Contra Accounts	4,651
	464
	5,115
LIABILITIES	
Current Liabilities:	
Accounts payable & Sundry Creditors	1,536
Banks	44
Financial Debts:	
Depreciation, depletion & amortization and other funds	1,402
Capital & reserves:	
Capital: ordinary shares	446
Legal and other reserves	30
Net profit for the year	132
Contra Accounts	4,651
	464
	5,115

Conversion Lire to U.S. \$ at the official rate of exchange on December 31, 1980 (lire 930/1 U.S. \$)

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23rd June, 1981

High interest rates undermine profitability Accelerating erosion of Belgian bank profits

By Peter Montagnon

IN ITS report for 1980 the Association of Belgian Banks drew attention in the bluntest of terms to the steady erosion of profitability in the country's banking sector.

"A bank which works for a year with assets of Bfr 100," it said, "comes away with a profit of only 26 centimes or barely half of what it would have made in 1970."

Because of this the capital base of Belgian banks has been seriously weakened and "it cannot be repeated often enough how worrying such a development is. It threatens the whole future development of banking activity."

The figures on which its calculations were based were those reported by banks for their 1979 business year. As figures for 1980 come in, they show that far from improving, profits erosion has accentuated markedly.

Bank analysts in Brussels reckon that the 20 or so banks which had reported their results by May had collectively shown an 18.4 per cent decline in net profit. This was despite a balance sheet increase of 15.3 per cent and an 11.5 per cent growth in shareholders' funds.

Return on assets, which at these banks had in any case only been 0.0023 per cent in 1979 had slipped further to 0.0018.

The reasons for this deterioration go back to the rapid rise in interest rates over the past couple of years.

Not only have high interest rates undermined the profitability of fixed rate lending on which Belgian banks have traditionally depended; they have



Branch of Societe Generale de Banque in Brussels

also led to a dramatic change in the composition of the liabilities side of banking balance sheets, pushing up sharply the overall cost of borrowed funds.

As rates rose even small retail customers of Belgian banks began to reduce their current account balances, putting more and more money into lucrative time and savings deposits.

Such a process has been seen in many countries, but in Belgium it was unusually devastating because much of the current account funds withdrawn by the public were placed not with banks in Belgium but with banks in neighbouring Holland and Luxembourg to get round Belgium's 20 per cent withholding tax.

Belgian banks were forced to buy this money back from abroad on the expensive inter-bank market, lending a new and peculiarly Belgian meaning to the word recycling.

"The upshot was," said one senior banker, "that money which had been costing us only 5 per cent suddenly cost 15."

A glance at the banking figures compiled by the Belgian National Bank shows just how severe the effect of this was on

rates. Some fixed rate lending has also been run off bank balance sheets, but much still remains, and banks now find their business increasingly affected by the fact that Belgium is in the throes of a serious recession.

The need for write-offs and provisions is increasing, they say, and with it the problem of finding high quality debtors who are willing to borrow money at rates of around 20 per cent.

Faced with these problems the banks are beginning to look elsewhere for income. It seems inevitable that sooner or later they will start introducing fees for services such as current account transactions that up until now have been free.

Indeed the cost to banks of running current account facilities for their customers has increased substantially with the decline in overall amounts of deposits in such accounts. The Belgian Banks' Association already puts it at about 8 per cent annually of the funds in current accounts but it is being pushed upwards all the time because of an increased number of transactions made out of a smaller pool of funds.

Belgium is, however, generally admitted to be over-banked and the competitive mood of the banking industry is such that it may not be easy to impose a rigid fee structure on the general public.

Moreover the Government has recently created a new public sector bank out of the Caisse Generale d'Epargne et de Retraite (CGER), the public retirement and savings institution.

The CGER is not functioning fully as a bank as yet and it does not have the expertise in some types of business (especially in international banking) of the private Belgian banks. But it does pose a fairly major competitive threat on the retail banking side. Some bankers fear that as it is state-owned its management may pay less attention to the need for profitability than that of privately-owned banks.

For in the longer run most bankers admit that the only real change which is likely to have a fundamental impact on the banks' situation would be a shift to more lending at floating rates of interest. Such a shift is starting to take place, they say, but it will take years before it has become fully accepted.

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By Morgan Guaranty Trust Company of New York, London, Agent Bank

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Harris & Sheldon shares suspended on offer talks

SHARES OF Harris and Sheldon, the diversified consumer products and capital goods manufacturer, were suspended yesterday pending an announcement on a possible bid for the company. The group yesterday said that discussions are taking place which may or may not lead to an offer for the equity. The shares were suspended at 32p, capitalising the company at \$12.8m.

Sheldon was the subject of another unidentified approach in mid-1979, but talks fell through. The bidder was not identified. Group net asset value at December 31 1980 amounted to \$22.5m, equivalent to 56p a share. In that year, pre-tax profits were \$3.1m (\$4.5m) on sales of \$48.3m (\$45.5m). Dividends were unchanged at 3p a share.

The directors control 5.75 per cent of the equity and the only other major shareholder is Britannic Assurance, which held 11.6 per cent of the capital as at December 31 last year. At the half-way stage, when profits of \$1.23m (\$1.5m) were reported, the company forecast pre-tax profits of around \$3m for the full year and Mr. James Miller, the chairman, said that if demand began to pick up for the company's products, results would be "very much better".

Laird expands U.S. interests

Laird Group, the transport systems, motor components and specialist engineering products company, is further expanding its interests in the U.S. with the acquisition of Amesbury Industries for \$4.2m (£2.1m).

This purchase follows the \$22m acquisition last September of New York Twist Drill Corporation. This was the group's first major acquisition since emerging from the restructuring of Cammel Laird 10 years ago.

Amesbury manufactures woven pile weather seal for windows and doors and has a significant share of the U.S. market. Its business is complementary to that of Linear Textiles, a 50 per cent owned associate of the Laird Group which was established in 1979 to manufacture woven pile weather seal for the UK market.

Laird said that the combined turnover of Amesbury and Linear will provide the capability to compete with multi-national competitors in the worldwide market for weather seal products. Laird plans to develop further the joint businesses of these two companies.

Amesbury showed pre-tax profits of \$300,000 for the year ended March 31, 1981. Net current assets at that date amounted to \$2.6m. Of the purchase price \$3.6m was paid on completion and the remaining \$0.6m will be paid early next year.

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C. Hill board leave members to decide on consortium bid

MR. RICHARD HILL, chairman of Charles Hill of Bristol says in the formal offer document for the company from a consortium headed by Mr. Alastair Main, that although the directors have not recommended the 100p per share cash offer, they unanimously felt that it was proper and their duty for this offer to be made available to ordinary shareholders generally so that they might act as they saw fit.

As a condition of the offer being made Mr. Hill and his brother Mr. John Hill gave irrevocable undertakings to accept the offer in respect of some 26 per cent of the ordinary capital. These undertakings will lapse if the offer does not become unconditional.

Mr. Hill says that unless there should be some other firm proposal shareholders have three choices. They may accept the offer on the assumption that the consortium will achieve a holding of over 50 per cent, which

will make the offer unconditional; they may sell their shares in the market or they may retain them as a means of continuing to share in the assets and fortunes of the company. A number of large shareholders have indicated that they do not intend to accept the offer.

Mr. Hill said yesterday that no other firm proposal had been received. He said that since the original jump in the company's share price a considerable number of people have expressed interest in the company but most have since dropped out. When news of an approach was announced in mid-May the shares jumped from 42p to 90p, a rise which is the subject of a Stock Exchange investigation. When the identity of the bidder was revealed last month the shares climbed a further 16p to 108p. Yesterday the shares were unchanged at 115p.

Mr. Hill says that the price offered represents a level which may not be sustained in the absence of an offer, having

regard to the company's present trading performance and dividend prospects.

For 1980 the group reported losses before tax of £122,790 (£154,575). Trading conditions in the opening months of 1981 have proved extremely difficult and losses have continued. A revaluation of properties has thrown up a surplus of some £400,000 over book values.

Mr. Hill says that the directors and their advisers, Morgan Grenfell and Co., consider the price offered by the consortium is reasonable compared with the price prior to the announcement of the approach.

Under the offer from the Consortium—which comprises a group of individuals who are mainly Bristol-based businessmen—assuming full acceptance the shares will be acquired as to members of the consortium 20 per cent, investment clients of Montagu Loeb 60 per cent, and 20 per cent by Energy Finance and General Trust.

Burmah nears completion of Indian deal

Negotiations between Burnmah Oil and the Indian Government for the government to purchase Burnmah's 50 per cent stake in India are expected to be completed "later this year," according to Major General S. C. N. Jatar, chief executive of Oil India.

Talks between the two parties on the sale of the stake, which could be worth around \$29m to Burnmah, have been proceeding for about a year, but are now moving towards some sort of completion," Burnmah said.

FLIGHT REFUELLING AND STANLEY

Shareholders of Flight Refuelling—(Holdings) have passed a resolution approving the group's planned merger with Stanley Aviation Corporation of Denver, U.S. at an agm. If Stanley shareholders approve the plan at a meeting called for June 29, the merger is expected to become effective the following day.

COSTAIN (CANADA)

Costain Limited, a Canadian-quoted property development company which is an associate of the UK Costain Group, forecast that its earnings will be in excess of C\$2.00 a share in the 1981 financial year compared with C\$0.86 in 1980.

The forecast reflects the sale by Costain (Canada) of 58.6 acres of land in Markham, near Toronto, to Sandbury Building Corporation. Costain retains an option to repurchase half of the 220 building lots, which are expected to be available for building early next year.

H. & C. has 96.2% of Lon. Sumatra

Harrisons and Crossfield has received acceptances for its offer for London Sumatra Plantations in respect of 7.91m shares (49.64 per cent). This together with the 7.42m shares held prior to the offer, which has now closed, brings the total holding to 96.22 per cent.

MERCANTILE HOUSE

Mercantile House has purchased Dahike and Company Inc., a U.S. municipal bond broker based in New York.

The consideration is U.S.\$330,000 and Dahike's adjusted pre-tax profits for September 30 1980 were \$198,000.

Dahike's business is complementary to that of Mercantile House's other subsidiaries, Fundamental Brokers Inc. and J.P. Brokers Inc.

The company's wholly owned international money-broking subsidiary, M. W. Marshall and Company has now opened its office in Tokyo.

ROYAL WORCESTER

Royal Worcester, on behalf of its subsidiary, Welwyn Electronics, has agreed to acquire from Sprague France its wire-wound resistor business in Tours for approximately FF8m (£450,000). French treasury approval has been received.

A subsidiary company, Welwyn Electronics, will be formed to operate the business.

Moran's underwriting interests sale approved

SHAREHOLDERS of Christopher Moran Group, the insurance broker, yesterday approved the sale to Stenhouse Holdings for \$3.1m of the group's Lloyd's underwriting agency management companies.

Before the motion approving the sale was put to the meeting Mr. David Bryans, chairman, said the group had received 11,020,212 proxies, representing 169 shareholders, in favour of the resolution approving the sale. Some 6,722 proxies had been lodged voting against the sale.

In addition Mr. Bryans held 18,729 proxies, representing eight shareholders, which he could use at his discretion.

Asked whether he was aware of any legal actions, prior claims, charges or any other obligations which would affect the proceeds of the sale, Mr. Bryans said that all potential claims and legal actions were mentioned in the circular detailing the sale.

Another shareholder asked whether the ruling committee of Lloyd's had forced the group to sell its agencies.

Mr. Bryans said the Lloyd's committee had not forced the group to sell its agencies, "but the restrictions imposed upon us by the committee were such that in our opinion we would not be able to exercise control over the day-to-day affairs or the development of the business which would be appropriate for a major subsidiary of ours." The board had therefore decided on a sale.

Shareholders present at the meeting voted unanimously in favour of the sale.

SHARE STAKES

City of Oxford Investment Trust—London and Manchester Assurance Company beneficially holds 240,000 ordinary shares (5.9 per cent).

Forminster—Following recent acquisitions, Monks Investment Trust now holds 250,000 ordinary shares (6.8 per cent).

H. and J. Quick Group—Lincoln Street Motors (Birmingham) has purchased a further 50,000 ordinary shares and now holds 470,000 (6.83 per cent).

Bakers Household Stores (Leeds)—Mr. Barry Baker, director, sold 20,000 ordinary shares.

Stewart Plastics—Mr. Charles Dugan-Chapman, director, sold 25,000 ordinary shares.

Spirax-Sarco Engineering—On June 12, 1981, Mr. S. M. Haines, director, sold 25,000 shares.

Continental Union Trust—Prudential Corporation Group now holds 1,050,000 ordinary shares, representing 6.56 per cent of the issued share capital.

Marchwiel—Mr. R. J. McAlpine has sold 22,000 ordinary shares.

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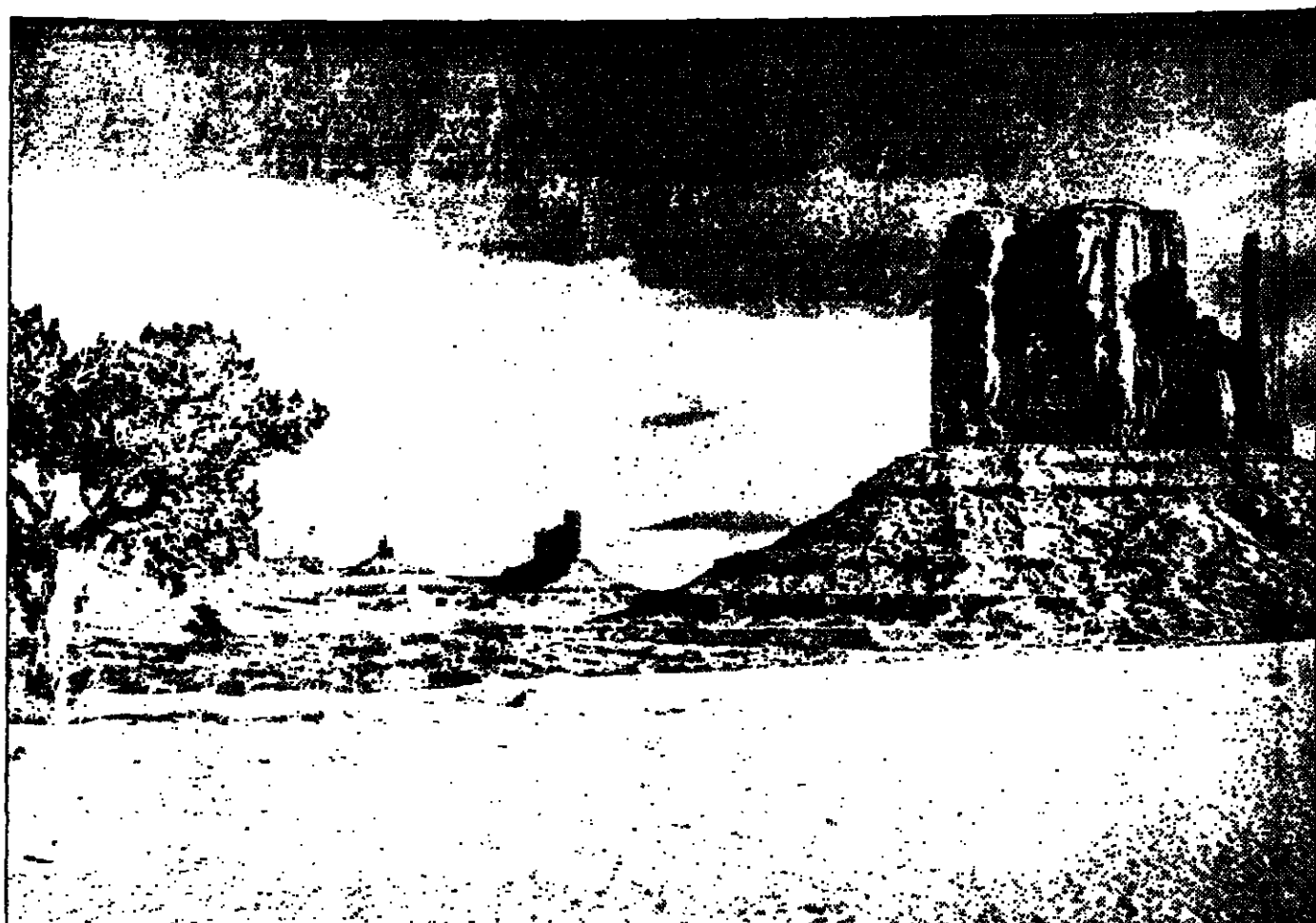
Application has been made to the Council of The Stock Exchange for the 3,390,500 Ordinary Shares of 25p each of Aitken Hume Limited and £2,579,000 10 per cent. Convertible Unsecured Loan Stock 1990/91 issued and now being issued to be admitted to the Official List.

Particulars relating to Aitken Hume Limited and to the 10 per cent. Convertible Unsecured Loan Stock 1990/91 are contained within separate cards circulated by Extel Statistical Services Limited. Copies of the cards are available during normal business hours on any weekday (Saturdays and Public Holidays excepted) up to and including 7th July, 1981 from:

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21 Austin Friars,
London EC2N 2HB

L. Messel & Co.,
Winchester House,
100 Old Broad Street,
London EC2P 2HX

(The Company is in the course of changing its name from Aberdeen Investments Limited to Aitken Hume Limited. It is anticipated that the change of name will be effective on 25th June, 1981.)



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 - That in 1980 Debentures up to a nominal amount of U.S. \$7238,000 have been converted;
 - That owing to the above mentioned conversions of Debentures the outstanding amount of the loan, which amounted to U.S. \$12,003,000 per December 31, 1979, was reduced to U.S. \$4,765,000 per December 31, 1980;
 - That in 1980 he found no occasion to make or perform any observations or acts.

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N.V. Nederlandsch Administratieve Trustkantoor
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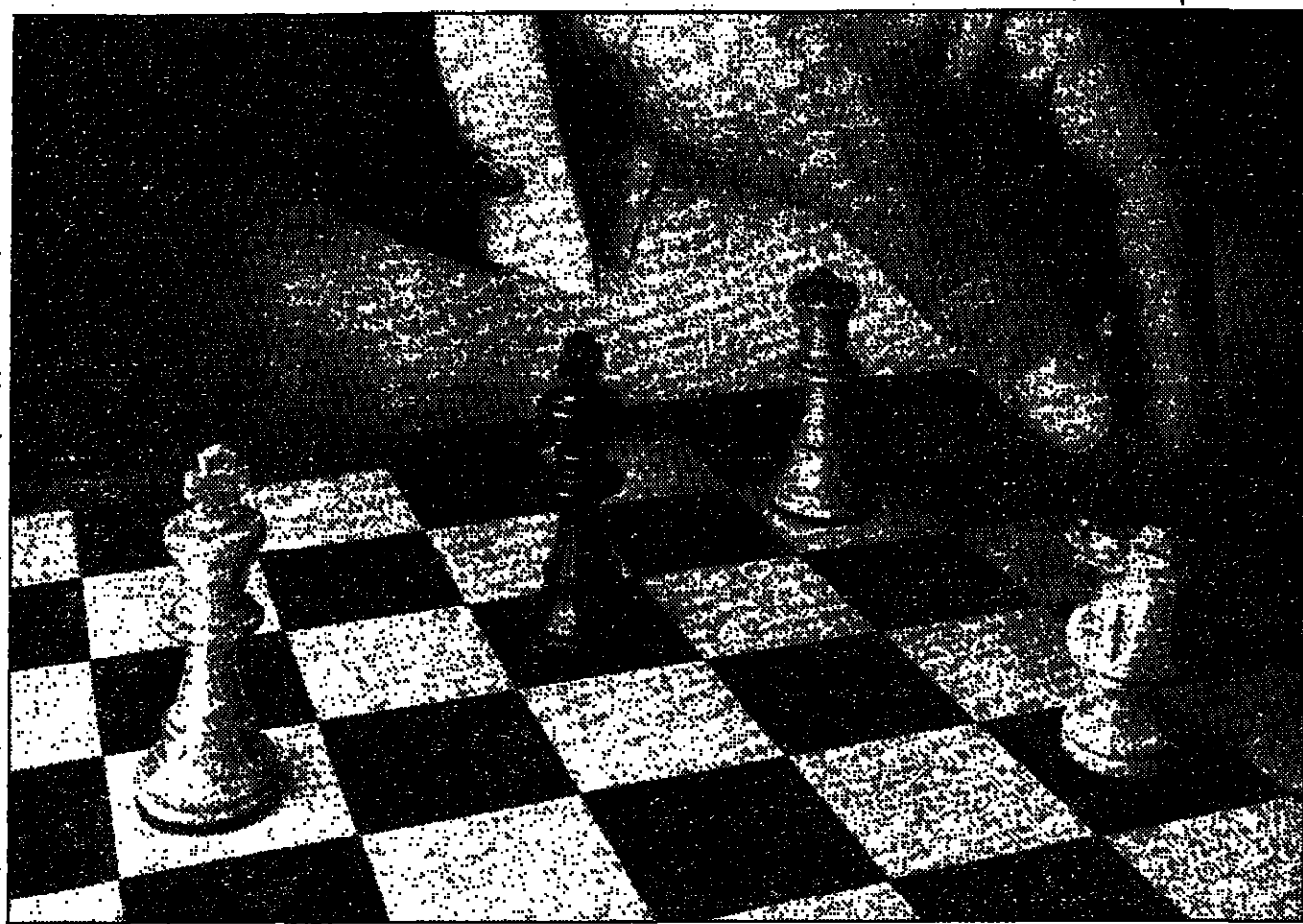
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INTL. COMPANIES & FINANCE

Sharp setback for Valeo after heavy loss at SEV

BY TERRY DODSWORTH IN PARIS

VALEO, THE French vehicle components group, saw profits reduced sharply last year after heavy losses in its SEV electrical equipment division.

SEV, one of the most rapidly growing organisations in the French industry during the 1970s, was hit by the fall in the international market, along with stiff price competition worsened by the relatively high rate of domestic inflation and the rise in interest rates. The company says that its competitive position was particularly undermined by the over-valuation of the franc against the D-Mark and the yen.

These factors led to net consolidated losses at SEV of

FFr 77.5m (\$14m) against profits of FFr 58.5m in 1979. Sales rose by only 1.8 per cent in cash terms to FFr 2.8bn. Cash flow dropped to FFr 58.6m compared with FFr 117m.

SEV's poor results were offset to some extent by Valeo's other divisions, which manufacture a variety of components including brakes, clutches and radiators.

Total group sales rose 11.5 per cent to FFr 6.5bn after adjustments to take account of changes in accounting methods. Net consolidated profits dropped from FFr 217m to FFr 44m, with cash flow falling from FFr 500m to FFr 357m.

During the current year, SEV

says that although there has been a recovery in the replacement parts business, its sales to the car manufacturers remain at a low level because of a 20 per cent drop in vehicle output. Despite streamlining and a reduction in SEV's labour force by about 1,500, the company is still sustaining losses.

Valeo says, however, that there ought to be an improvement in the overall group results after a number of economy measures. The company is forecasting a sales rise of about 12.5 per cent. Meanwhile it will continue efforts to diversify further out of vehicle components.

Deficit mounts at Svenska Staal

BY WILLIAM DUFFLOR, NORDIC EDITOR, IN STOCKHOLM

SVENSKA STAAL (SSAB), the Swedish steel company in which the state has a half share, returned a pre-tax loss of SKr 564m (\$117m) last year, bringing its total losses since its formation in 1978 to almost SKr 1.7bn.

The 1980 annual report does not give a forecast for the current year but the board of directors was informed last week that the 1981 loss may be even larger.

Group sales last year rose by 78 per cent to SKr 7.3bn. The growth, however, came largely from Tibnor, the steel wholesaling company acquired by SSAB during the year. Steel deliveries actually declined by 2 per cent. SSAB accounts for nearly 70 per cent of Sweden's output of ordinary steel.

In March this year the board

decided on reductions in capacity in addition to those planned in the original five-year restructuring programme. The new measures included the closure of two blast furnaces.

By the end of 1980 SSAB had used the larger part of the SKr 1.8bn in loans granted by the Riksdag (parliament) in 1978 to cover its losses while the restructuring programme was being implemented.

The cost of the structural investments decided on had reached SKr 2.5bn, of which the lion's share has gone to a new strip and thin plate mill at Borlänge in central Sweden.

The 1980 report notes that even after completing the reorganisation, SSAB will not have an effective structure. The drawback is that steel will still be produced at three relatively

small geographically dispersed steel works.

With "some adjustments," however, the restructuring programme is considered to offer the best possible solution for the next decade. In the longer run the Swedish steel industry will "probably take on a different shape."

The Government has been negotiating for several months with the minority shareholders, Electrolux/Granges and Stora Kopparberg, about a new capital injection for SSAB. Each company holds a 25 per cent stake.

The Ministry of Industry has made a deal allowing Electrolux/Granges to sell its power plants to the state power board on the condition that it agrees to new capital for SSAB.

Four-month reverse for Borregaard

BY FAY GJETER IN OSLO

BORREGAARD, the Norwegian industrial group, saw pre-tax profits fall to Nkr 30.1m (\$5m) in the first four months of 1981 from Nkr 41.4m a year earlier, despite an increase in sales. It says the decline reflects a marked increase in operating costs in Norway, coupled with poor demand on export markets as a result of the recession.

The profit figure for 1981 as a whole is expected to be down

on last year, though somewhat better than originally foreseen. The recent sharp rise in the value of the dollar has increased kroner income from sales of cellulose, but it has also raised the kroner cost of some of Borregaard's raw materials.

Group liquidity is described as good. To help finance investment projects, a Nkr 75m bearer bond was floated on the

Norwegian market and an international bank consortium is arranging a \$25m, multi-currency loan. During the four months a DM 50m loan was repaid, according to plan.

Group turnover in the January to April period was Nkr 1.12bn compared with Nkr 1.05bn a year earlier. The increase was most marked for foodstuffs.

Girard again misses payout

By John Wicks in Zurich

GIRARD-PERREGAUX, the Swiss watch company, is to pass its dividend again for 1980 after booking a loss for the year of SwFr 1.95m (\$940,000).

The trading loss occurred despite an 11.6 per cent rise in sales and a 12.9 per cent increase in group turnover to SwFr 27.9m (\$13.4m).

In 1979, when the company had a deficit of SwFr 3.1m, control of Girard-Perregaux was acquired by Desco von Schultness, the Zurich trading house.

In this year's annual report, the board attributed the further loss to poor market conditions and the "growing obsolescence" of both watches and movements. The company has found it necessary to write off an additional SwFr 835,000 on merchandise in hand and make corresponding provisions for SwFr 733,000.

Enka sees little recovery in European operations

BY OUR FINANCIAL STAFF

ENKA, the fibres division of Akzo, the Dutch chemicals group, expected its European group to suffer a further loss this year after last year's deficit of DM 314m (\$132m). Herr Hans Guenther Zemperlin, chairman of Enka's managing board, said yesterday.

The loss could be smaller than in 1980, he said, if the group managed to introduce further price rises for its chemical fibres and if other sectors maintained earnings levels seen in the first half of this year.

The group showed a loss in the first five months of 1981 but turnover rose 3 per cent from the year ago period to Fl 1.77bn (\$670m).

Enka's chemical fibres deliveries in the first five months of 1981 rose 7 per cent to 184,000 tonnes, as a result of

stock purchasing in expectation of higher prices and larger export shipments to non-European countries, Herr Zemperlin said.

He added, however, that at present there were no signs of a revival in West European chemical fibre demand, although the company did expect higher sales this year.

Herr Zemperlin said Enka expected talks with Northern Ireland authorities about the possible closure of the loss-making British Enkalon subsidiary there to be concluded in the next few days.

No final decision had been taken on the number of workers to be affected by the planned reductions in Enka's 30,000 European workforce, although the Breda plant in the Netherlands would definitely be closed.

Iberduero profits decline and dividend cut

BY ROBERT GRAHAM IN MADRID

IBERDUERO, SPAIN'S largest utility company, has experienced a 15 per cent drop in 1980 profits to Pta 17,29bn (\$192m) and has reduced its dividend from 11 per cent to 10.5 per cent.

Low rainfall was a principal factor in Iberduero's lower profit, as in a high rainfall year it is able to rely on hydro-electricity for 70 per cent of its needs. With low rainfall last year and its one active

nuclear reactor, at Santa Maria de Garona out of action for much of the year, Iberduero was obliged to resort more to using costly oil.

Another was the company's heavy programme of investments, amounting to Pta 42bn last year, which involved considerable financial costs, especially with higher interest rates.

Also, the company has a continued major problem with its twin nuclear power plant at

Lemoniz near Bilbao, now two thirds complete. Iberduero has invested well in excess of \$1bn in the plant but a cloud hangs over its future.

The militant Basque separatist organisation, Eta, has vowed to prevent it from functioning, and in February this year kidnapped and murdered its chief engineer, Sr Jose Maria Ryan. Since then little work has been done at the plant and Iberduero has been awaiting

a decision from both the Madrid Government and the Basque Government.

The feeling now is that they will support fully the plant's operation, which would remove the uncertainty. However, the company's annual report points out that last year 38 attacks by Eta against Iberduero installations in the Basque country cost Pta 101m. The number of attacks this year has already exceeded this total.

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INTL. COMPANIES & FINANCE

Midway setback at Olympus Optical

OLYMPUS OPTICAL, the Japanese manufacturer of cameras and optical instruments, suffered a setback in parent company earnings for the six months to April 30, 1981 because of the higher exchange rate of the yen. Operating profits fell by 13.3 per cent to ¥4,530m (\$29.2m) on sales up 5.8 per cent to ¥49,510m (\$222m). Net profits were ¥2,891m (\$17.5m) compared with ¥3,560m (\$22.0m) in the previous period. The interim dividend is increased from ¥4.5 to ¥5.50. Sales of cameras, the company's principal product, grew by 10 per cent to account for 53.8 per cent of the total, despite tougher competition in the compact SLR camera market. Fiberscope sales were affected by sluggish exports and increased by only 3 per cent to account for 27.1 per cent of the total. The microscope division, including measuring equipment, medical equipment, industrial lenses, and plain paper copiers, gained by 14 per cent in sales to account for 17.5 per cent of the total. Exports rose by just 4 per cent to account for 68.1 per cent of turnover. The slowdown in exports was caused by the yen's appreciation and is mainly blamed for the setback in earnings. Slower sales of profitable fiberscopes also contributed to the decline, as did a sharp rise in depreciation charges. The company has invested ¥12bn in the current year on new plant for cameras and optical disc pick-ups. Capital expenditure in 1980 was ¥10.6bn. Olympus is aiming to increase full year sales by 9 per cent to ¥105bn, with the introduction of a new compact autofocus lens-shutter camera (in April) and increased production of microscopes. Sales of the "THOHS" pick-up system for video discs and digital audio equipment, which started commercial production in the current half year, are not expected to make a large contribution. Because of the yen's appreciation, the company expects unchanged operating profits of ¥13.5bn, but net profits are forecast to grow by 9 per cent to ¥8.9bn.

FEC in offer for Cheong Sun

FAR EAST Consortium announced yesterday that it had agreed to buy 53 per cent of a small property development company, Cheong Sun, from two Hong Kong and is rarely traded on the stock market. FEC, in contrast, is actively traded, and has been prominent recently in property development and organising new companies for flotation. Acquisition of Cheong Sun would give it about 40 per cent of the company's shareholdings. FEC said it intended to maintain a listing for Cheong Sun. The GREAT EAGLE Company has announced profits for the six months to March 31 of HK\$2.92m (U.S.\$1.14m) up 95 per cent from the HK\$1.52m of the same period last year, and has also reported extraordinary gains of HK\$21.1m. The interim dividend was set at 8 cents a share, up an adjusted 22 per cent from the previous year and will be paid in the form of shares to be valued on the basis of a five-day trading average in August. Shareholders will have the option of taking the dividends in cash. Great Eagle drew the attention of the market in November last year when it floated a hotel owning subsidiary, Royal Hotels, which in turn floated a property development subsidiary, Pali-burg Investments.

Guthrie Berhad executive for PICA

THE MULTINATIONAL investment group, Private Investment Company for Asia (PICA), has appointed Sir Anthony Hayward as president and chief executive officer from January next year. He will succeed Mr Kerry St Johnston. Sir Anthony is currently the managing director of Guthrie Berhad in Singapore but will leave this post to take up the new appointment. Guthrie Corporation of the UK recently sold its entire stake in Guthrie Berhad to Multi-Purpose Holdings of Malaysia.

India supports company borrowing abroad

THE INDIAN Government is to encourage private sector companies to borrow from foreign "quasi commercial lending" institutions like the International Finance Corporation (IFC), the affiliate of the World Bank. It is drawing up a list of companies with suitable projects to expedite the granting of such loans. So far, private Indian companies have gone to foreign commercial markets in a limited way, and have borrowed from the IFC on a smaller scale than companies in other countries because of the Government's policy of discouraging these loans. The main loans from the IFC in recent years have been to the Tata Iron and Steel Company for \$38m, Coromandel Fertilisers, \$15.87m, and Deepak Fertilisers \$7.5m. The change in policy has been made for two reasons. The first is the difficult foreign exchange reserves position caused by a heavily adverse balance of payments. The second is the implied decision to encourage the private sector to grow more rapidly and contribute to the country's development. So far, nearly all loans from abroad have been either to the Government or to public sector companies. IFC and other similar lending institutions charge an interest rate of 14 per cent, which is much lower than the 17 per cent to 24 per cent available in international capital markets. The decision has been widely welcomed. Under the country's sixth five year plan, for the period 1980-85, the Government plans to obtain nearly Rs50bn (about \$5.5bn) in commercial loans for development purposes in the public sector from world capital markets. This will assist the raising of resources and ease the reserves position; now, a similar role is envisaged for the private sector. A contributory factor to the decision is the sharp deterioration in the world aid climate, as discovered by the Indian delegation to the recent Paris meeting of the Aid India Consortium of 14 countries. In real terms, the \$3.45bn pledged for the year is much less than last year's pledges of \$3.2bn. Loans from the IFC and other institutions will help, in particular, because they will be available immediately, and can be used for purchases at current prices.

APPOINTMENTS

Changes at EMI Music International

From October 1 Mr Alan Boxer is appointed managing director, EMI MUSIC INTERNATIONAL, London. Mr Guy Marriot has been appointed regional director, Middle East, North Africa and Greece. Mr Malcolm Brown, previously regional director South East Asia, has been appointed director business affairs and copyright in succession to Mr Marriot from September 1. He also succeeds Mr Marriot as secretary to the EMI Music worldwide management board. From July 1 Mr Neil Sarsfield is appointed regional director, South-East Asia, in succession to Mr Brown, and Mr K. K. Wong is appointed managing director Hong Kong. Mr E. E. Trevan-Hawke has been appointed chairman of TILHILL FORESTRY ADVISORY. Mr Terry Warburton, manager, public affairs, for British Rail Property Board, has been appointed public affairs manager for BRITISH RAIL SOUTHERN REGION, based at Waterloo. He succeeds Mr J. R. Armstrong, who is retiring. Mr Briggman was formerly managing director of Urwick Dynamics. Mr Jeremy Wyatt has been appointed group executive, communications, of JOHN BROWN AND CO. Mr Fabian K. vom Hofe has been appointed a vice chairman, and Mr David J. A. Craig has become deputy managing director of MORGAN GUARANTY LTD, London. Mr F. W. Brown has been appointed a director of BSR. Mr Michael Orr, managing director of the Colt Car Company, Cirencester, has become chairman and chief executive. Mr Jack Morris-Marshall, marketing director, has been made managing director. Mr David Blackburn, retiring chairman, will remain with the company as non-executive director and consultant with extensive interests abroad. Divisional board appointments made are: Mr Robert Yarworth as director of administration and executive assistant to Mr Orr; Mr Colin Peavey, marketing director; and Mr Brian Hacker, director of parts and service. Mr Peter Cleaver, who was general manager of Colt Cars Mid-West, is now managing director of that company. Mr Tony Kelley, at present managing director of Greencoat Properties, has been appointed joint managing director of CALA PROPERTIES, a subsidiary of the City of Aberdeen Land Association, with effect from August 1. Air Vice Marshal John Robson Rogers is to be Air Member for Supply and Organisation from July 4, with the acting rank of Air Marshal, and a member of the AIR FORCE BOARD of the Defence Council. He will succeed Air Chief Marshal Sir Rex Roe, who will be retiring from the service. Mr D. G. Stephens has taken up the post of general manager of the BRITISH COUNCIL OF PRODUCTIVITY ASSOCIATIONS. Mr David Bailey's appointment as director of the BCPA ceased on May 31. Mr Bill Barry is to become managing director of FOOT CONE AND BELDING (ADVERTISING) on July 1. Mr Bill Kiley will remain chairman. Mr P. T. Bridgman has been appointed group managing director of PARTNERS from July 1 to partner of URWICK ORR AND SUTHERLAND. Mr J. E. Revis and Mr E. J. Hall are vice presidents and the immediate past president is Mr E. W. J. Ashford. Mr James Price-Haworth, formerly managing director of the Cornhill office in London of the CO-OPERATIVE BANK, has been appointed assistant general manager (branch operations) southern region. Mr Lewis Wilkinson continues to be responsible for the bank's branches in the north. Mr Geoffrey Robinson has become production director of Mardon Son and Hall following the retirement of Mr Ron Bead. Mr David G. S. Palmer has been appointed managing director of Browne and Day. Mr Martin Willis has been made secretary of Cundell Sheet Plants and four of its subsidiaries. Mr Maurice E. Chatten is to resign from the board of Mardon Flexible Packaging from June 30 to take up a directorship in Kenya. Mr Alec A. Benham also retires from the board of that company at the end of this month. On July 1, Mr Christopher R. Street will become technical director of Mardon Flexible Packaging; Mr Glyn T. Williams is to be sales director. Mr Keith A. Tanner, site director at Midsomer Norton; and Mr Robert C. Payne, finance director, continuing as secretary. The companies are group members of MARDON PACKAGING INTERNATIONAL. Lord Birdwood and Lord Kil-marnock have become vice presidents of the INSTITUTE OF SALES AND MARKETING MANAGEMENT. Mr K. J. Powling has been appointed a director of ROBERT KITCHEN TAYLOR AND COMPANY. Mr Norman Clark is retiring from his full-time executive responsibilities as managing director of ASSOCIATED LEAD MANUFACTURERS from July 1. Mr Roy Whittaker, at present assistant managing director, has been appointed managing director. Mr Whittaker is also general manager of the company's metals and chemicals divisions.

U.S. \$75,000,000
Girozentrale und Bank
der österreichischen Sparkassen
Aktiengesellschaft
(Incorporated in the Republic of Austria with limited liability)

Floating Rate Subordinated Notes Due 1991
In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from 23rd June, 1981 to 23rd September, 1981 the Notes will carry an interest rate of 19 1/8% per annum and the Coupon Amount per U.S. \$1,000 will be U.S. \$48.72.
Credit Suisse First Boston Limited
Agent Bank

Banco Nacional do
Desenvolvimento
Economico
U.S. \$50,000,000
Floating Rate Notes 1989
Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the three months from 23rd June, 1981 to 23rd September, 1981 the Notes will carry an interest rate of 19 1/8% per annum. On 23rd September, 1981 interest of U.S. \$48.72 will be due per U.S. \$1,000 Note and U.S. \$48.715 due per U.S. \$10,000 Note for Coupon No. 9.
European Banking Company Limited
(Agent Bank)
23rd June, 1981

Thai Farmers
International Finance Limited
US\$25,000,000
Guaranteed Floating Rates Notes 1984
For the six months 23 June 1981 to 23 December 1981 the Notes will carry an interest rate of 18% per annum with a Coupon Amount of US\$91.50.
Agent Bank
CHEMICAL BANK INTERNATIONAL LIMITED

البنك السعودي
AL SAUDI BANQUE
Chairman's letter
To our Shareholders,
In 1979, management concentrated on consolidating the rapid growth of the bank and preparing for continued geographic expansion and diversification of its activities in 1980. This program of expansion was indeed achieved this year.
1. The balance sheet increased by 60% from FF 2,205 million to FF 3,655 million.
2. The structure of the balance sheet improved proportionally:
- Stockholders' equity increased from FF 1.2 million in 1979 to FF 173 million in 1980, i.e. 27%. The paid-up capital reached FF 150 million as the second tranche of FF 25 million was paid by the shareholders on December 1, 1980. The third tranche will be paid in June, 1981, and the last one by the end of 1981, thus making the paid-up capital FF 200 million.
- Total deposits increased during the year by 61%. Client deposits increased by 100% while deposits from Arab Central Banks increased by 63%.
- As a consequence of the improved funding position, we expanded the loan portfolio by increasing the letters of credit activity with financing relating to oil imports by major companies in Europe and the Far East as well as being more aggressive in leading large syndicated loans for prime borrowers. Thus, we reached an important improvement in the profit accounts through less and cost-effective financing from these activities.
3. Gross profit, after depreciation, amounted to FF 301 million against FF 163.3 million the previous year - an increase of 85%. After transferring FF 9.8 million to the provisions, the profit before tax was FF 203.3 million. The third quarter will be paid in June, 1981, and the last one by the end of 1981, thus making the paid-up capital FF 200 million.
4. The Bank of England granted us a Full License to operate in London. The return two hundred will go on February 23, 1981. This will move us from an "in progress" in the City to a fully established bank with our international activities. In addition, the Bank in the West End will provide personal banking services to our clients.
Concerning the next year, we intend to:
- strengthen our international banking activities and contacts through the branches in London - with both clients and correspondents.
- evaluate our policy of expanding our deposit base, increase our loan portfolio in the Arab World and intensify our policy given to short term lending.
- further solidify client relations by diversifying our personalized banking services through the Comex and London branches.
- emphasize our participation in the financial and commercial transactions between the Arab World and particularly Saudi Arabia with other countries.
- to pursue an ambitious geographic expansion within the guidelines set by the Board of Directors.
In conclusion, we are very optimistic for the coming year and further. We are grateful to our Shareholders and the Board of Directors for their support and guidance and to the staff for their dedication which brought about a successful conclusion of 1980.
e. H. J.
Dr. CHAFI ARNAS
Chairman

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48/51 avenue George V - 75008 Paris
Mailing address:
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Phone: 720.88.08
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Mailing address:
Kano Tower, First Floor
Tijjar Road
P.O. Box 5820
MANAMA
Phone: 257.319 (General)
250.903/251.522/251.522
Dealing room: 251.944
Telex: 8969 SAUBAH BN
Dealing room: 9112 SAUBFX BN
LONDON (Branches)
Mailing address:
City Branch:
52-54, Cannon Street
LONDON EC4P 4EY
Phone: (01) 236 8533
Telex: 881988 ASBG
West End Branch:
31 Berkeley Square
LONDON W1A 4ZN
Phone: (01) 493 2219 and 493 9396
Telex:
CANNES (Branch)
Mailing address:
Rue des Serbes
"Cours d'Albion"
06313 CANNES CEDEX
Phone: (93) 38.02.11
Telex: ASBKCAN 47008 F

Balance Sheet
(in French Francs)
December 31
1980 1979
ASSETS
Cash and due from banks (Note II) 2,398,500,000 1,455,129,000
Trading account securities 18,752,000 24,387,000
Loans and bills discounted (Note III) 1,116,495,000 730,945,000
Sundry debtors (Note IV) 116,634,000 70,922,000
Investments 27,467,000 18,159,000
Fixed and other assets less accumulated depreciation and amortisation 7,445,000 5,793,000
Total assets 3,685,293,000 2,305,335,000
LIABILITIES AND STOCKHOLDERS' EQUITY
Demand deposits 335,925,000 139,226,000
Time deposits 3,057,432,000 1,968,644,000
Total deposits 3,393,357,000 2,107,870,000
Sundry creditors 30,445,000 24,328,000
Accrued liabilities 88,112,000 36,482,000
Total liabilities 3,511,914,000 2,168,680,000
Stockholders' equity:
Capital stock (Note VI) 150,000,000 125,000,000
Legal reserve 583,000 276,000
Retained earnings 22,796,000 11,379,000
Total stockholders' equity 173,379,000 136,655,000
Total liabilities and stockholders' equity 3,685,293,000 2,305,335,000
CONTRA ACCOUNTS
Documentary credits 1,156,283,000 350,007,000
Guarantees issued 436,912,000 363,033,000
Other contra accounts 414,373,000 265,296,000
Collateral received 1,022,964,000 75,505,000
Foreign exchange contracts 449,208,000 348,618,000
Statement of income & retained earnings
(in French Francs)
Year ended December 31 1980 1979
Interest 333,788,000 182,497,000
Fees and commissions 24,176,000 16,410,000
Total income 357,964,000 198,907,000
EXPENSES
Interest charges 285,759,000 151,047,000
General and administrative expenses 40,859,000 29,350,000
Depreciation and amortisation 1,196,000 2,202,000
Provisions 9,842,000 5,736,000
Total expenses 337,656,000 188,335,000
Income before income tax 20,308,000 10,562,000
Income tax provision 8,584,000 4,428,000
Net income 11,724,000 6,134,000
Retained earnings at the beginning of the period 11,379,000 5,440,000
Transfer to legal reserve -307,000 -195,000
Retained earnings at the end of the period 22,796,000 11,379,000

Tin pact talks compromise

BY BRIJ KHANDAKIA IN GENEVA

NEGOTIATIONS FOR a new international tin agreement, which were deadlocked last week, received a new lease of life after intensive bargaining over the weekend. New compromise proposals were developed giving new hope for a successful conclusion to the talks this week. But they are so far removed from the U.S. demands that it seems unlikely the U.S. will be able to join the new pact.

The compromise recommends creation of a tin buffer stock of 20,000 tonnes financed directly by payments from both consumer and producer countries. This contrasts with a 20,000 tonne stock provided for in the existing tin accord financed only by exporters.

The compromise also suggests creation of a supplementary 20,000 tonnes paid for by loans using stock warrants and governmental guarantees as collateral to meet emergency situations, such as sudden and excessive falls in prices. Export controls to prevent oversupply of tin from falling world prices would also be allowed under the compromise, but the point when such controls would be used has still to be worked out. The existing accord allows use of such controls: the U.S., while opposing export controls in principle, would have acquiesced to them if its other demands had been met.

The U.S. has not yet formally said that it is opting out of the tin talks but discussion of the new compromise was taken as indication that it has lost interest or that the others are willing to reach a new agreement without the U.S.

Although the Common Market has actively taken part in discussions for the formula its support remains uncertain. The decision lies with the Community's foreign ministers meeting in Luxembourg today.

The EEC is more inclined towards the use of international agreements to regulate commodity markets than the new U.S. administration. But some member countries, including West Germany and Britain, prefer accords that interfere least with free markets. However, Mr. Francois Mitterrand's socialist government is thought to be keen to create a new accord to express its support for Third World needs.

The existing tin accord expires at the end of June next year. The U.S. entered the current accord for the first time in the 20-year-old series of tin agreements, but some members felt that its presence was more a liability than an asset to the Agreement's smooth operation. The Common Market was keen to persuade the U.S. to remain in the new agreement because as the world's largest single tin importer, the U.S. has an important influence.

The producers have had particular problems with the U.S. because it has decided to resume sales from its 200,000 tin stockpile collected in the past for strategic purposes. The stockpile equals annual consumption in the U.S. and the producers view hangs over the world prices as a negative influence.

John Wicks in Zurich writes: The Swiss aluminium industry is experiencing a decline in new orders, according to a report prepared by Credit Suisse in Zurich. New business has been falling off since the final quarter of 1980.

In the light of the overall situation of the European economy, the prospects are viewed "with caution," warns the bank, although relatively good domestic demand is seen as likely to help offset a fall in exports.

Exports issued by the government in Bern show a drop in Swiss aluminium exports of more than 15 per cent for the first four months of 1981, in spite of a 5 per cent rise in the price level.

Copper prices gained ground, in spite of a rise in warehouse stocks—up by 1,150 to a total of 117,325 tonnes. The firm tone was attributed to the steady tone in New York and in the gold market, as well as reports of a tightening of scrap supplies in Europe.

Aluminium, however, was depressed by a large increase in stocks, which rose by 4,875 tonnes to 55,875 tonnes. Tin stocks were also up by 360 to 7,825 tonnes and nickel by 54 to 2,364 tonnes. LME silver holdings rose by 100,000 to 25,520,000 ounces.

Mr Mutakasha said the Helsinki meeting, which is due to last until Sunday, will define the objectives of the new institute and organise funds for its creation. It will seek ways of furthering applications of cobalt in industry. Producers have not spent enough money on this in the past, he said.

Mr Mutakasha said he hoped that once the cobalt institute was functioning, consumers would also participate in its activities.

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Coffee falls as frost fears ease

By Our Commodities Correspondent

COFFEE PRICES tumbled again yesterday as fears of frost hitting Brazil receded. On the September futures market the September position closed 53.5 down at 274.5 a tonne—the lowest level since December 1975.

Last week coffee values collapsed owing to the failure of the International Coffee Organisation to take emergency steps to cut supplies available. The market then rallied on reports of low temperatures in Brazil triggering off frost fears. But over the weekend warmer weather developed and speculators decided to sell out, although the main frost danger period in July has yet to come.

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TOBACCO

High prices boost for Zimbabwe

BY TONY HAWKINS IN SALISBURY

THIS YEAR promises to be a record year for Zimbabwe's tobacco industry. Prices are buoyant and the tobacco industry has plans for expansion.

When the current auction sales season started two months ago, growers were forecasting an average price for the season of around 125 Zimbabwe cents a kilo (180 U.S. cents). But in the first eight weeks of the sales, with almost one-third of the crop having been sold, the price is currently averaging 170 cents a kilo (255 U.S. cents), which is 115 per cent higher than last year's national average price for the season of just under 80 Zimbabwe cents a kilo (115 U.S. cents).

The tobacco industry attributes the higher prices to a much smaller and much higher quality crop than in 1980. The crop is estimated to have fallen just short of the target of 70m kilos—43 per cent less than in 1980.

There has also been a substantial shift in the market situation in favour of growers in the past year due to the poor U.S. crop in 1980 and the failure of the Chinese crop last year.

In the later 1980s, it is possible that the tobacco industry will be more equally divided between countries which produce mainly to meet domestic demand, mainly in Africa and Latin America and those which are primarily exporters.

However, for the next few years, a large part of increased output will be available for export.

The most important single competitor for palm oil will be soyabean oil, although, with the possibility of lower growth rates for meat demand, at least in the main developed countries, incentives to increase soyabean output may fall.

But even so, palm oil must expect competition from possibly increasingly competitive nations in finding the large markets required, he said.

In addition, Zimbabwe is the only big tobacco market currently open to buyers.

But in spite of this dealers are saying that market resistance to the high prices ruling on the auctions is becoming increasingly evident. They say that the differential between the Zimbabwean leaf price and that ruling in the U.S. is now very slight, once sharply higher transport and handling costs in Zimbabwe have been taken into account. Some merchants argue that Zimbabwean merchants are buying leaf without firm export orders and speculating on continued strong demand for the leaf even after the U.S. sales have opened. One reason for such speculation, according to some merchants, is the anticipation that the Zimbabwean dollar, which has fallen 9 per cent against the U.S. dollar so far this year, will continue to ease, thereby making it easier to sell the local leaf as the Zimbabwean currency is effectively devaluing against the American dollar.

While the main sales of Zimbabwean leaf have gone to western countries there have been big transactions to China and Iraq. These came either from this year's crop or from the leaf stockpile which is now down to less than half last year's level of 150m kilos.

China purchased 19m kilos. Iraq this week announced a 5m kilo purchase of Zimbabwean leaf, valued at some \$24m after taking handling, processing and transport costs into account.

In the industry it is being forecast that the average price for the season will exceed 175 cents a kilo (250 U.S. cents) representing a 120 per cent increase over last year. Zimbabwe's tobacco output this year will be worth more than \$210m (\$120m) and tobacco will once again be the country's chief export. Tobacco exports this year are forecast to increase by about a quarter to \$215m representing sales from the stockpile and from the current year's crop.

Next season's crop target will be raised to at least 90m kilos from 70m last year and possibly even as far as 100m kilos in response to strong market demand.

At the same time world trade conditions have turned strongly against developing countries' exports, he said.

Food aid fell 500,000 tonnes last year to 9m tonnes and never reached the 10m tons target agreed by the World Food Conference in 1974, Mr Saouma said.

"This is in spite of the fact that we know the 1974 target of 10m tonnes is too little," he added.

REUTERS

Warning on iron ore supplies

RIO DE JANEIRO—Australia's Deputy Prime Minister, Mr. Doug Anthony, said iron ore prices are so low that stability of supply in the future is being jeopardised.

Mr Anthony said at the end of an eight-day visit to Brazil, he had discussed the problem with Brazilian officials. "I think both of us (Australia and Brazil) recognise we have to persuade our customers to pay more," he said. "What they've got to recognise is that they are jeopardising their future supply situation, unless something is done."

Mr Anthony said no new iron ore pact could be developed "economically" at today's prices. Many small mines around the world were going bankrupt and consumers could not expect long-term stability of supply unless they paid more.

With high interest rates, the cost of the mining infrastructure, and environmental measures, current rates are too low, he said.

Mr Anthony denied repeatedly that Australia is seeking to form a mineral-producers cartel or co-ordinating body along the lines of OPEC.

Mr Anthony said: "We don't believe in a cartel arrangement. It would not succeed and we wouldn't want it. We have far more respect for our customers than to try any blackmail tactics."

REUTERS

Tentative settlement of U.S. lead mining strike

BY JOHN EDWARDS, COMMODITIES EDITOR

A TENTATIVE settlement of the 12-week-old strike at St. Joe Minerals' lead and mining and milling plants in Missouri was announced yesterday. The agreement has yet to be ratified by the workers concerned, but union representatives claimed some significant gains had been made in the negotiations.

The strike which has lasted much longer than expected forced the company to declare force majeure on lead shipments and to close its Hercules smelter for a period owing to a shortage of concentrates. However, the smelter was re-opened last week using bought-in supplies of concentrates.

Although the St. Joe stoppage has been a sustaining factor recently, the lead market on the London Metal Exchange was only slightly easier yesterday on news of the tentative settlement. Traders said there was continuing East European buying interest and a steady background influence has been the rise in U.S. domestic lead prices at the end of last week.

As expected lead stocks held in LME warehouses declined by 250 tonnes cutting total holdings to 47,175 tonnes. Zinc stocks fell by 900 to 86,200 tonnes helping to maintain the cash price premium over the three month quotations. The shortage of immediately available supplies,

and forecasts of further stocks falls, encouraged speculative buying but profit-taking sales at higher levels restrained the market.

Copper prices gained ground, in spite of a rise in warehouse stocks—up by 1,150 to a total of 117,325 tonnes. The firm tone was attributed to the steady tone in New York and in the gold market, as well as reports of a tightening of scrap supplies in Europe.

Aluminium, however, was depressed by a large increase in stocks, which rose by 4,875 tonnes to 55,875 tonnes. Tin stocks were also up by 360 to 7,825 tonnes and nickel by 54 to 2,364 tonnes. LME silver holdings rose by 100,000 to 25,520,000 ounces.

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EEC defers cocoa pact decision

LUXEMBOURG—EEC foreign ministers deferred until later this week a decision on whether to support provisional application of a new International Cocoa Pact, with West Germany opposed to such a move as long as the U.S. and the Ivory Coast withhold their support.

The West German cabinet is due to discuss the issue tomorrow, but West German foreign minister Hans-Dietrich Genscher said he could not promise any change in his Government's position.

UN Secretary General Kurt Waldheim has called a meeting of nations which have so far given their support to the proposed international cocoa agreement in Geneva on June 29/30, to discuss provisional application of its provisions.

The other EEC States all support the proposal for putting the agreement into provisional operation, but West Germany has opposed this on the grounds that it would push market prices up.

BRITISH COMMODITY MARKETS

BASE METALS

BASE METALS prices were mostly steady on the London Metal Exchange in line with the renewed upward movement of sterling. Copper was the exception, advancing steadily through out the day to close at 288.5. Tin fell back in the afternoon to close at 25.50. The autumn 1981 to '82 contract led to 270 at the close, and time slipped to 243.5. Aluminium Speculation marginally to 224 and a dull nickel market saw a closing level of 23.50.

LEAD Official - Unofficial -
a.m. - p.m. -
3 months 274.5 - 274.5 -
6 months 274.5 - 274.5 -
U.S. Spot - 23.50 -

COPPER Official - Unofficial -
a.m. - p.m. -
3 months 288.5 - 288.5 -
6 months 288.5 - 288.5 -
U.S. Spot - 23.50 -

WIREBARS Official - Unofficial -
a.m. - p.m. -
3 months 288.5 - 288.5 -
6 months 288.5 - 288.5 -
U.S. Spot - 23.50 -

AMALGAMATED METAL TRADING reported that in the morning copper cash was steady at 288.5. Afternoon three months 288.5, 6 months 288.5, 9 months 288.5, 12 months 288.5. Turnover: 17,825 tonnes.

TIN Official - Unofficial -
a.m. - p.m. -
3 months 25.50 - 25.50 -
6 months 25.50 - 25.50 -
U.S. Spot - 23.50 -

ALUMINIUM Official - Unofficial -
a.m. - p.m. -
3 months 224.5 - 224.5 -
6 months 224.5 - 224.5 -
U.S. Spot - 23.50 -

NICKEL Official - Unofficial -
a.m. - p.m. -
3 months 23.50 - 23.50 -
6 months 23.50 - 23.50 -
U.S. Spot - 23.50 -

SILVER Official - Unofficial -
a.m. - p.m. -
3 months 25.50 - 25.50 -
6 months 25.50 - 25.50 -
U.S. Spot - 23.50 -

ZINC Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

COCAOA Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

COCAOA

COCAOA prices were mostly steady on the London Cocoa Market. The market was quiet, with only a few transactions. The price of cocoa beans was steady at 24.50. The price of cocoa powder was steady at 24.50. The price of cocoa butter was steady at 24.50.

COCAOA Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

COCAOA Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

COCAOA Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

COCAOA Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

COCAOA Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

COCAOA Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

COCAOA Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

COCAOA Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

COCAOA Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

COCAOA Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

GRAINS

GRAINS prices were mostly steady on the London Grain Market. The market was quiet, with only a few transactions. The price of wheat was steady at 24.50. The price of barley was steady at 24.50. The price of oats was steady at 24.50.

GRAINS Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

GRAINS Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

GRAINS Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

GRAINS Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

GRAINS Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

GRAINS Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

GRAINS Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

GRAINS Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

GRAINS Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

GRAINS Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

WHEAT

WHEAT prices were mostly steady on the London Wheat Market. The market was quiet, with only a few transactions. The price of wheat was steady at 24.50. The price of barley was steady at 24.50. The price of oats was steady at 24.50.

WHEAT Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

WHEAT Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

WHEAT Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

WHEAT Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

WHEAT Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

WHEAT Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

WHEAT Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

WHEAT Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

WHEAT Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

WHEAT Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

SUGAR

SUGAR prices were mostly steady on the London Sugar Market. The market was quiet, with only a few transactions. The price of sugar was steady at 24.50. The price of molasses was steady at 24.50. The price of sugar beet was steady at 24.50.

SUGAR Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

SUGAR Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

SUGAR Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

SUGAR Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

SUGAR Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

SUGAR Official - Unofficial -
a.m. - p.m. -
3 months 24.50 - 24.50 -
6 months 24.50 - 24.50 -
U.S. Spot - 23.50 -

SUGAR Official - Unofficial -
a.m. - p.m. -

FINANCIAL TIMES STOCK INDICES

32 18,484 18,104 19,522 21,000 22,69
51 135.30 106.67 157.13 172.80 128.5
03 15.764 13.652 16,849 14,995 16.40

44.1. Noon 543.9, 1 pm 543.4.
3.6. 3 pm 543.7.
Index 01-246 8026.
NNH=9.82.
0/25. Fixed Int. 1928. Industrial Ord
E Activity 1974.

Competition		June 19	June 18
High	Low		
49.19	(4.06)	Daily Equities	153.7
50.75	(5.55)	Equities	153.5
51.42	(6.22)	Bargains	102.7
50.75	(5.55)	Value	102.5
3-day Avg.	3.94	Equities	177.7
3-day Avg.	3.94	Bargains	177.7
3-day Avg.	3.94	Equities	177.7
3-day Avg.	3.94	Value	177.7
49.19	(4.06)	Daily Equities	153.7
50.75	(5.55)	Equities	153.5
51.42	(6.22)	Bargains	102.7
50.75	(5.55)	Value	102.5
3-day Avg.	3.94	Equities	177.7
3-day Avg.	3.94	Bargains	177.7
3-day Avg.	3.94	Equities	177.7
3-day Avg.	3.94	Value	177.7

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Sepro-4	US\$20.35	22.00	
Test Channel Isl. 4	84.4	88.9	5.

Commodity	112.9	119.1		
Deposit Funds				
St. Deposit	139.6	139.7		

EManaged	164.2	17.8		
SMManaged	1551.938	2.061		

Schroder Markt Services (Jersey) Ltd.

P.O. Box 195, St. Heller, Jersey. 0534 2750
Sterling Money Fd. ECN 9910 10 9999
Next subscription day June 24

J. Henry Schröder Wagg & Co. Ltd.
120, Cheapside, EC2. 01-268 4000

Am. Inv. Trst. June 17	US\$19.26	1.8
Asian Fd. June 22	US\$31.97 32.57	+0.16 2.0
Cheapside June 19	US\$1.01	+0.16 2.0
Danm. Fd. June 22	AS\$ 71 3.95	+0.01 4.8
Japan Fund June 11	US\$2.79 11.49	0.3

Stronghold Management Limited
P.O. Box 315, St. Heller, Jersey. 0534-7146

ALL-SPARE INDEX (1980)							304.00		304.27		304.71		304.79		304.91		270.61	
FIXED INTEREST							AVERAGE GROSS REDEMPTION YIELDS							Mon. June 22	Fri. June 19	Year ago (approx.)		
PRICE INDICES		Mon. June 22	Daily change %	Fri. June 19	nd adj. today	nd adj. 1981 to date	British Government											
							1 Low 5 years	12.33	12.87	11.71								
							2 Coupons 15 years	12.79	12.05	11.71								
							3 " 25 years	12.96	13.02	11.71								
							4 Medium 5 years	14.17	14.32	13.02								
							5 Coupons 15 years	14.71	14.82	13.18								
							6 " 25 years	14.27	14.37	13.17								
							7 High 5 years	14.26	14.39	13.18								
							8 Coupons 15 years	14.90	15.01	13.54								
							9 " 25 years	14.49	14.59	13.55								
							10 Irredeemable "	12.40	12.45	11.06								
							11 Debt & Loans 5 years	15.40	15.57	13.84								
							12 " 15 years	15.40	15.45	13.97								
							13 " 25 years	15.40	15.45	13.98								
							14 Preference "	15.64	15.64	15.05								
	British Government:																	
1	5 years	107.77	+0.34	107.41	-	5.01												
	5-15 years	105.52	+0.65	104.84	-	6.38												
3	Over 15 years	107.33	+0.69	106.65	-	7.78												
4	Irredeemables	119.35	+0.47	118.80	-	6.46												
5	All stocks	106.57	+0.56	105.98	-	6.32												
6	Debtshares & Loans	83.35	+0.01	83.35	-	5.28												
7	Preference	63.51	-0.02	63.52	-	3.43												

FIXED INTEREST STOCKS									
Issue price	Annual Dividend	Yield Percent	Latest Closing Price	1981		Stock	Closing Price	Yield Percent	
				High	Low				
100	F.P. 27.2	101½	95	800 95 Cnv. U.S. Ln. 2001-6		97	+1		
100	F.P. 28.6	26p	16p	BPO 7.75% Non. Conv. Pref.		99	-1		
100	F.P. 9.8	121½	84	Crown 10 35 Cnv. U.S. Ln. 95-96		98	-1		
99.87	120 157	29½	25½	Finland 14½ U.S. Ln. 1976		28			
90.486	150 236	29½	23½	International Sci. 15½ U.S. Ln. 1986		27½	+4		
100	121 238	81½	8	Mid-Southern 7½ 95 Red. Pref.	86	8	-14		
99	F.P. 27.8	90	84	Newcastle Water 7½ Red. Pref. 1968		84			
11	F.P. 24.8	91p	90p	Pateroson Zochonis 10% Cnv. Pref.		90p	-1		
21	F.P. 6.6	120	111½	Phosium 9% Cnv. Cn. Red. Pref.		116½	+½		
99	F.P. 10.7	12	90	Phosur 1½ Cnv. Pref.		90			
98	F.P. 12.8	106p	100p	Reamore 1½ Cnv. Cn. Red. Pref. 1981-82		104p			
98	120 228	81½	6	Sund. & S. Shelds Water 95 Red. Pref.	87	6			
99	F.P. 17.6	281	80	Svenskan City 11½ Red. Pref.		80			
99	F.P. 17.6	26p	25p	Wet Group 10½ Cnv. Part. Conv.		26p			

150	F.P. 17.5	24.7	200	132	Elbar.	180
376	Ni					160
578	Ni	5.7	7.8	55pm	55pm Enlight Association.	252pm
90	F.P. 12.6	11.9	56pm	46pm	to Farries.	46pm
90	Ni				51pm	51pm
220	Ni			35pm	35pm Geers Goss.	531pm
220	F.P. 17.5	24.7	200	209	G.R.F.	314
220	F.P. 17.5	24.7	200	207	Horizon Travel.	261
512	Ni	20.9	10.5	22.5pm	to Ship Pk to Pk Crs	31
611	Ni	20.9	7.8	23pm	21pm Lyte Shipping.	728m
70	F.P. 17.5	24.7	73m	72	North Engineering.	73m
90	Ni	8.0	12.3	33pm	15pm Did Swan Net W Gate.	197m
131	F.P. 12.6	6.0	71m	58pm	Accord	58pm
131	F.P. 12.6	6.0	71m	58pm	141 Smurfit Jefferson.	157m
50	F.P. 6.3	21.9	11.2	61	Western Selection.	81
50	F.P. 6.3	21.9	11.2	35	Stirling Group.	36

Renunciation due usually last day for dealing free of stamp duty. b Figures are based on prospectus information. c Assumed dividend and yield. d Forecasts based on prospectus information. e Figures are based on prospectus information. f Dividend. g Dividend. h Figures are based on prospectus or other official estimates for 1981. Q Quoted. T Figures are based on prospectus for conversion of shares not now ranking for dividend or ranking premium for restricted dividends. s Placing price p Prices unless otherwise stated. u Issued by tender. v Issued by way of ordinary shares. w Issued by way of capitalisation. x Reinforced. y Issued in connection with reorganisation, merger or takeover. z If introduction. a Issued to

[illegible][illegible][illegible][illegible]

† Not of tax on realised capital gains indicated by ‡. † Yield before Jersey tax division. ‡ Only available to charitable

Marich Union Insurance Group
 77 Ave. A, Marich, NY 11753

2976	-	Prop. Fund Inc.
3	-	Prop. Fd. Cap.
4	-	Prop. Fd. Acc.
5	-	Prop. Fd. Inlt.
6	-	Prop. Fd. Ins.
7	-	Fund Int. Fd. Inc.
8	-	Fund Int. Fd. Cap.
9	-	Fund Int. Fd. Acc.
10	-	Fund Int. Fd. Inlt.
11	-	Fund Int. Fd. Ins.
12	-	Dep. Fd. Inc.
13	-	Dep. Fd. Acc.
14	-	Dep. Fd. Inlt.
15	-	Dep. Fd. Ins.

[illegible]

1715	17.00	Life Expend
1716	17.00	Life Expend
1717	17.00	Life Expend
1718	17.00	Life Expend
1719	17.00	Life Expend
1720	17.00	Life Expend
1721	17.00	Life Expend
1722	17.00	Life Expend
1723	17.00	Life Expend
1724	17.00	Life Expend
1725	17.00	Life Expend
1726	17.00	Life Expend
1727	17.00	Life Expend
1728	17.00	Life Expend
1729	17.00	Life Expend
1730	17.00	Life Expend
1731	17.00	Life Expend
1732	17.00	Life Expend
1733	17.00	Life Expend
1734	17.00	Life Expend
1735	17.00	Life Expend
1736	17.00	Life Expend
1737	17.00	Life Expend
1738	17.00	Life Expend
1739	17.00	Life Expend
1740	17.00	Life Expend
1741	17.00	Life Expend
1742	17.00	Life Expend
1743	17.00	Life Expend
1744	17.00	Life Expend
1745	17.00	Life Expend
1746	17.00	Life Expend
1747	17.00	Life Expend
1748	17.00	Life Expend
1749	17.00	Life Expend
1750	17.00	Life Expend
1751	17.00	Life Expend
1752	17.00	Life Expend
1753	17.00	Life Expend
1754	17.00	Life Expend
1755	17.00	Life Expend
1756	17.00	Life Expend
1757	17.00	Life Expend
1758	17.00	Life Expend
1759	17.00	Life Expend
1760	17.00	Life Expend
1761	17.00	Life Expend
1762	17.00	Life Expend
1763	17.00	Life Expend
1764	17.00	Life Expend
1765	17.00	Life Expend
1766	17.00	Life Expend
1767	17.00	Life Expend
1768	17.00	Life Expend
1769	17.00	Life Expend
1770	17.00	Life Expend
1771	17.00	Life Expend
1772	17.00	Life Expend
1773	17.00	Life Expend
1774	17.00	Life Expend
1775	17.00	Life Expend
1776	17.00	Life Expend
1777	17.00	Life Expend
1778	17.00	Life Expend
1779	17.00	Life Expend
1780	17.00	Life Expend
1781	17.00	Life Expend
1782	17.00	Life Expend
1783	17.00	Life Expend
1784	17.00	Life Expend
1785	17.00	Life Expend
1786	17.00	Life Expend
1787	17.00	Life Expend
1788	17.00	Life Expend
1789	17.00	Life Expend
1790	17.00	Life Expend
1791	17.00	Life Expend
1792	17.00	Life Expend
1793	17.00	Life Expend
1794	17.00	Life Expend
1795	17.00	Life Expend
1796	17.00	Life Expend
1797	17.00	Life Expend
1798	17.00	Life Expend
1799	17.00	Life Expend
1800	17.00	Life Expend

Guaranteed	0.00	
Western Insurance	0.00	
Western Mutual	0.00	
Metropolitan Fd.	0.00	
For other funds	0.00	
M		
Winslow Life Ins.	0.00	
Royal Albert Ins.	0.00	
Investment Co.	0.00	
Academy, Pub. Units	0.00	
Investment Co.	0.00	
Future Adv. Growth	0.00	
Ret. Acc'd Growth	0.00	
N		
Albany Fund Mgt.	0.00	
P.D. Box 73, St. M.	0.00	
Albany Fd. Co. Inc.	0.00	
O		
Alexander Fund		
37, rue de la		
Alexander Fund		
P		
Paris		
Ann Harvey		
1 Clevelen Court		
AHR Policy Inc.		
AHR Gift Sog. Fd.		
Q		
50, rue de la		
R		
10, rue de la		
S		
10, rue de la		
T		
10, rue de la		
U		
10, rue de la		
V		
10, rue de la		
W		
10, rue de la		
X		
10, rue de la		
Y		
10, rue de la		
Z		
10, rue de la		

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+0.8	—	0-Percent, Callable Pfd.	15
	—	0-Exempt Prop. Fd.	26
+0.7	—	0-Expt. Inv. Tst. Fd.	26
	—	Flexible Fund	28
	—	Inv. Trust Fund	11
	—	Property Fund	12
	—	Gen. Deposit Fd.	10
	—	Fixed Interest Fd.	10
	—	M & S Group*	
	—	Three Quys, Tower Hill, EC3	
	—	American Fd. Bond - 173.3	

103-1	Scottish Widows' & Scottish Equitable	103-1	103-1
103-2	Pr. Sec. June 19	103-2	103-2
103-3	Pr. Sec. June 19	103-3	103-3
103-4	Pr. Sec. June 19	103-4	103-4
103-5	Pr. Sec. June 19	103-5	103-5
103-6	Pr. Sec. June 19	103-6	103-6
103-7	Pr. Sec. June 19	103-7	103-7
103-8	Pr. Sec. June 19	103-8	103-8
103-9	Pr. Sec. June 19	103-9	103-9
103-10	Pr. Sec. June 19	103-10	103-10
103-11	Pr. Sec. June 19	103-11	103-11
103-12	Pr. Sec. June 19	103-12	103-12
103-13	Pr. Sec. June 19	103-13	103-13
103-14	Pr. Sec. June 19	103-14	103-14
103-15	Pr. Sec. June 19	103-15	103-15
103-16	Pr. Sec. June 19	103-16	103-16
103-17	Pr. Sec. June 19	103-17	103-17
103-18	Pr. Sec. June 19	103-18	103-18
103-19	Pr. Sec. June 19	103-19	103-19
103-20	Pr. Sec. June 19	103-20	103-20
103-21	Pr. Sec. June 19	103-21	103-21
103-22	Pr. Sec. June 19	103-22	103-22
103-23	Pr. Sec. June 19	103-23	103-23
103-24	Pr. Sec. June 19	103-24	103-24
103-25	Pr. Sec. June 19	103-25	103-25
103-26	Pr. Sec. June 19	103-26	103-26
103-27	Pr. Sec. June 19	103-27	103-27
103-28	Pr. Sec. June 19	103-28	103-28
103-29	Pr. Sec. June 19	103-29	103-29
103-30	Pr. Sec. June 19	103-30	103-30
103-31	Pr. Sec. June 19	103-31	103-31
103-32	Pr. Sec. June 19	103-32	103-32
103-33	Pr. Sec. June 19	103-33	103-33
103-34	Pr. Sec. June 19	103-34	103-34
103-35	Pr. Sec. June 19	103-35	103-35
103-36	Pr. Sec. June 19	103-36	103-36
103-37	Pr. Sec. June 19	103-37	103-37
103-38	Pr. Sec. June 19	103-38	103-38
103-39	Pr. Sec. June 19	103-39	103-39
103-40	Pr. Sec. June 19	103-40	103-40
103-41	Pr. Sec. June 19	103-41	103-41
103-42	Pr. Sec. June 19	103-42	103-42
103-43	Pr. Sec. June 19	103-43	103-43
103-44	Pr. Sec. June 19	103-44	103-44
103-45	Pr. Sec. June 19	103-45	103-45
103-46	Pr. Sec. June 19	103-46	103-46
103-47	Pr. Sec. June 19	103-47	103-47
103-48	Pr. Sec. June 19	103-48	103-48
103-49	Pr. Sec. June 19	103-49	103-49
103-50	Pr. Sec. June 19	103-50	103-50
103-51	Pr. Sec. June 19	103-51	103-51
103-52	Pr. Sec. June 19	103-52	103-52
103-53	Pr. Sec. June 19	103-53	103-53
103-54	Pr. Sec. June 19	103-54	103-54
103-55	Pr. Sec. June 19	103-55	103-55
103-56	Pr. Sec. June 19	103-56	103-56
103-57	Pr. Sec. June 19	103-57	103-57
103-58	Pr. Sec. June 19	103-58	103-58
103-59	Pr. Sec. June 19	103-59	103-59
103-60	Pr. Sec. June 19	103-60	103-60
103-61	Pr. Sec. June 19	103-61	103-61
103-62	Pr. Sec. June 19	103-62	103-62
103-63	Pr. Sec. June 19	103-63	103-63
103-64	Pr. Sec. June 19	103-64	103-64
103-65	Pr. Sec. June 19	103-65	103-65
103-66	Pr. Sec. June 19	103-66	103-66
103-67	Pr. Sec. June 19	103-67	103-67
103-68	Pr. Sec. June 19	103-68	103-68
103-69	Pr. Sec. June 19	103-69	103-69
103-70	Pr. Sec. June 19	103-70	103-70
103-71	Pr. Sec. June 19	103-71	103-71
103-72	Pr. Sec. June 19	103-72	103-72
103-7			

1001	June 1981	12
1002	July 1981	12
1003	Aug 1981	12
1004	Sept 1981	12
1005	Oct 1981	12
1006	Nov 1981	12
1007	Dec 1981	12
1008	Jan 1982	12
1009	Feb 1982	12
1010	Mar 1982	12
1011	Apr 1982	12
1012	May 1982	12
1013	June 1982	12
1014	July 1982	12
1015	Aug 1982	12
1016	Sept 1982	12
1017	Oct 1982	12
1018	Nov 1982	12
1019	Dec 1982	12
1020	Jan 1983	12
1021	Feb 1983	12
1022	Mar 1983	12
1023	Apr 1983	12
1024	May 1983	12
1025	June 1983	12
1026	July 1983	12
1027	Aug 1983	12
1028	Sept 1983	12
1029	Oct 1983	12
1030	Nov 1983	12
1031	Dec 1983	12
1032	Jan 1984	12
1033	Feb 1984	12
1034	Mar 1984	12
1035	Apr 1984	12
1036	May 1984	12
1037	June 1984	12
1038	July 1984	12
1039	Aug 1984	12
1040	Sept 1984	12
1041	Oct 1984	12
1042	Nov 1984	12
1043	Dec 1984	12
1044	Jan 1985	12
1045	Feb 1985	12
1046	Mar 1985	12
1047	Apr 1985	12
1048	May 1985	12
1049	June 1985	12
1050	July 1985	12
1051	Aug 1985	12
1052	Sept 1985	12
1053	Oct 1985	12
1054	Nov 1985	12
1055	Dec 1985	12
1056	Jan 1986	12
1057	Feb 1986	12
1058	Mar 1986	12
1059	Apr 1986	12
1060	May 1986	12
1061	June 1986	12
1062	July 1986	12
1063	Aug 1986	12
1064	Sept 1986	12
1065	Oct 1986	12
1066	Nov 1986	12
1067	Dec 1986	12
1068	Jan 1987	12
1069	Feb 1987	12
1070	Mar 1987	12
1071	Apr 1987	12
1072	May 1987	12
1073	June 1987	12
1074	July 1987	12
1075	Aug 1987	12
1076	Sept 1987	12
1077	Oct 1987	12
1078	Nov 1987	12
1079	Dec 1987	12
1080	Jan 1988	12
1081	Feb 1988	12
1082	Mar 1988	12
1083	Apr 1988	12
1084	May 1988	12
1085	June 1988	12
1086	July 1988	12
1087	Aug 1988	12
1088	Sept 1988	12
1089	Oct 1988	12
1090	Nov 1988	12
1091	Dec 1988	12
1092	Jan 1989	12
1093	Feb 1989	12
1094	Mar 1989	12
1095	Apr 1989	12
1096	May 1989	12
1097	June 1989	12
1098	July 1989	12
1099	Aug 1989	12
1100	Sept 1989	12
1101	Oct 1989	12
1102	Nov 1989	12
1103	Dec 1989	12
1104	Jan 1990	12
1105	Feb 1990	12
1106	Mar 1990	12
1107	Apr 1990	12
1108	May 1990	12
1109	June 1990	12
1110	July 1990	12
1111	Aug 199	

OIL AND GAS—Continued

[illegible]

Miscellaneous				
175	142	Anglo-Dominion	160	+5
55	14	Barynon	46	-
215	14	Bayview Mines 10c	25	-0.75
370	180	Calumet Corp.	260	+10
230	280	Cons. March 10c	250	+0.30
98	130	†Hazardous 10c	170	-
180	165	Highwood Res.	60	+5
480	390	Hortec 30c	340	-
580	372	R.T.Z.	535	+10
512	595	†R.T.Z. 25c	518	+3
145	110	†RSP Minerals 20c	31	-
44	28	Rockwell Int'l	31	-
140	110	†TSCW 10c	31	-
550	465	Tara Expln. \$1	522	-3

REGIONAL MARKETS

The following is a selection of London quotations of shares previously listed only in regional markets. Prices of Irish issues, most of which

Industrials		House of Fraser	24	Udd. Drapery	34
A. Brew	6 1/2	I.C.I.	24	Vickers	34
BOC Int.	11	"Imps"	7	Woolworths	34
B.S.R.	7	I.C.I.	6		
Sabcock	11	Leadbroke	30	Property	
Barclays Bank	34	Legal & Gen.	28	Brit. Land	
Beecham	18	Law Service	28	Cap. Counties	
Blue Circle	35	Lloyds Bank	28	Land Sacs	

Brit. Aerospace	17	Lucas Ind.	18	Secur.	18
B.A.T.	25	"Wear"	20	Samuel Prop.	20
Brown (J.)	17	Mkcs. & Spac	21	Town & City	21
Barton Ord.	18	Midland Bank	21		21
Canbury	18	N.E.I.	8		8
Constrals	7	Nat. West. Bank	10	Brit. Petroleum	10
Debenhams	10	P & O Dir.	12	Burnell Oil	12
Diffrs	10	Plessey	12	Cartmel Int.	12
Dunlop	15	Realt. Elect.	14	KCA	14
Eagle Star	25	S.H.M.	15	Premier	15
F.N.C.	25	Rank Org. Dir.	16	Refr.	16
Gn. Accident	30	Reed Ind.	25	Wickstead	25
Gn. Flacior	30			Witcom	

Grand Prix	16	Thorn EMI	30
G.I.U.S. 'A'	44	Trust Houses	25
Harrogate	30	Value Line	35
H.B.N.	15	Turner & Newall	50
Hawker Siddeley	25	Unilever	30

A selection of Options traded is given on the London Stock Exchange Report page

"Recent Issues" and "Rights" Page 32

This service is available to every Company dealt in on the Exchanges throughout the United Kingdom for a fee of £200 per annum net admin charges.

'EMERGENCIES ONLY' ACTION PLANNED FOR FRIDAY

Ambulancemen strike again

BY PAULINE CLARK, LABOUR STAFF

A SECOND day of "emergencies only" action is planned for Friday by ambulance staff across the country. The action was called by the unions in support of a 15 per cent pay claim.

At the same time leaders of London's 2,300 ambulance staff decided to continue their own strategy in defiance of the national union leadership and go ahead with another 24-hour stoppage without warning and without maintenance of emergency services in the capital this week.

The stoppage would be a repeat of the all-out strike in the capital on Monday of last week which put a serious strain on the London ambulance service. It is unlikely to be called on

Friday, however, because of the London group's determination not to ally themselves with the national campaign which they believe will not be effective enough to bring the pay dispute to an early end.

Friday's action is not expected to result in a call for help from ambulance corps of the armed services, but the National Union of Public Employees warned yesterday that an "increasing number of branches" were calling for all-out action without emergency cover.

During last Wednesday's first round of national action, said to be 80 per cent supported by the unions, RAF ambulance services were called out in Glamorgan, South Wales.

Emergency services were withdrawn in several other

areas where unions claimed management had sent home ambulancemen involved in action.

Troops were also put on standby throughout the first day of action by London ambulance staff although the combined use of police vehicles and the services of voluntary agencies was able to cope with the reduced number of 999 calls.

Scottish ambulance staff also staged the latest in their series of one-day strikes yesterday with walkouts in Greater Glasgow, Paisley, Ayr, Bute and Cumbernauld as well as in the Grampian area which includes Aberdeen. Police provided emergency cover.

Mr Bob Jones, national officer in Nupe and chief

negotiator for the country's 17,000 ambulance staff, predicted there would be "overwhelming" support for the strike call on Friday. "There is a need to continue industrial action to impress upon the Government that their 6 per cent pay offer is totally unacceptable," he said.

Ambulance staff are seeking to preserve the value of their 1979 pay comparability award and want recognition as a third arm of the country's emergency services alongside police and firemen.

Yesterday's decision by London ambulance staff conveners followed a ballot which they said had shown "overwhelming" support for further action after 90 per cent backing for the last unofficial stoppage.

Three-man council replaces Bani-Sadr

By Terry Povey in Tehran

A THREE-MAN council yesterday took control of Iran's presidency after Mr Abolhasan Bani-Sadr had been formally dismissed from office by Ayatollah Khomeini, the country's revolutionary leader.

Yesterday's dismissal followed the Tehran parliament's overwhelming vote on Sunday to impeach Mr Bani-Sadr. There was no response to the move yesterday from the former President, who is in hiding.

After briefly announcing the sacking, Ayatollah Khomeini went on to warn Mr Bani-Sadr against fleeing the country to join exiled opposition to the Islamic fundamentalist regime that now has complete control of the trappings of power in Iran. "I warn you against joining those wolves abroad," the Ayatollah said.

While many rank and file opponents of Mr Bani-Sadr have taken to the streets of the capital recently, calling for his imprisonment as a criminal and even for his execution, the Ayatollah yesterday merely called on the former President to "repent and return to the ways of Islam." If he did, he would be able to resume his "publishing and writing" activities.

Mr Bani-Sadr ran a newspaper in Tehran until it was closed by order of the revolutionary authorities a few weeks ago.

With the dismissal now formal, according to Iran's constitution, Ayatollah Mohammed Beheshti, head of the supreme court, Hajatollah Hashemi Rafsanjani, speaker of the parliament, and Premier Mohammed Ali Rajai automatically take over the Presidency.

This triumvirate, all of its members arch opponents of Mr Bani-Sadr, rule for 50 days during which presidential elections are supposed to take place.

Possible candidates being mentioned for the presidential position include both Ayatollah Beheshti and Mr Rajai.

Meanwhile, the wave of executions that started after the violent clashes in Tehran last week has continued. Among a further eight people whose executions were announced yesterday was a prominent left-wing playwright and poet, Mr Saeed Sultanzadeh, who had been detained in April.

Weather

UK TODAY
MAINLY dry and sunny but some fog patches in north and west with drizzle.
London, Southern England, East Anglia
Dry with sunny periods. Max 23C.
Sunny periods, fog patches with drizzle in north facing coasts. Max. 20C.
N. W. England, N. Wales, S. W. Scotland
Hill and coastal fog, local drizzle, sunny intervals. Max. 19C.
N. E. England, E. Scotland
Mainly dry, sunny periods, some hill fog. Max. 20C.
Central and N. Scotland, N. Ireland, Orkney, Shetland
Cloudy fog patches, some rain or drizzle, bright intervals. Max. 17C.
Outlook: Bright start becoming unsettled.

WORLDWIDE

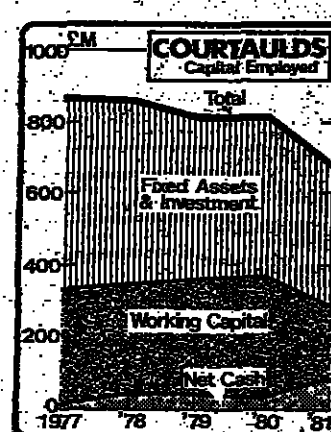
	Y'day	Y'day	Y'day		
	midday	midday	midday		
	°C	°F	°C		
Algeria	25	77	London	20	68
Amman	17	63	L. Ang.	13	55
Athens	25	77	Luxemb.	13	55
Bahrain	30	86	Luxor	27	81
Barcelona	22	72	Madrid	29	84
Beirut	27	81	Majorca	27	81
Belfast	15	59	Malaga	25	77
Berlin	19	66	Mexico	25	77
Bombay	24	75	Moscow	19	66
Buenos Aires	19	66	Munich	21	70
Calcutta	24	75	Nairobi	25	77
Cairo	24	75	Naples	23	73
Casablanca	24	75	New York	20	68
Cebu	24	75	Nice	21	70
Chongqing	17	63	Osaka	20	68
Copenhagen	17	63	Paris	18	64
Corfu	26	79	Perth	11	52
Danvers	15	59	Porto	18	64
Dublin	15	59	Rangoon	28	82
Edinburgh	15	59	Riyadh	38	100
Faro	24	75	Rome	26	79
Hankow	18	64	Salt Lake	10	50
Hong Kong	23	73	Singapore	28	82
Houston	24	75	Sydney	18	64
Imbabura	18	64	Taipei	24	75
Islamabad	22	72	Tel Aviv	24	75
Jersey	18	64	Tenafes	25	77
Joazeiro	24	75	Tokyo	18	64
London	20	68	Toronto	16	61
Lyons	18	64	Winnipeg	10	50
Manila	27	81	Zurich	13	55
Medan	24	75			
Mexico City	25	77			
Moscow	19	66			
Mumbai	24	75			
Nairobi	25	77			
Naples	23	73			
New York	20	68			
Nice	21	70			
Osaka	20	68			
Paris	18	64			
Perth	11	52			
Porto	18	64			
Rangoon	28	82			
Riyadh	38	100			
Rome	26	79			
Salt Lake	10	50			
Singapore	28	82			
Sydney	18	64			
Taipei	24	75			
Tel Aviv	24	75			
Tenafes	25	77			
Tokyo	18	64			
Toronto	16	61			
Winnipeg	10	50			
Zurich	13	55			

© Noon GMT temperatures.

THE LEX COLUMN

Peugeot skids into loss

Index rose 2.9 to 544.3



The FFf 1.5bn net loss announced by Peugeot for 1980 is exactly in line with the forecast made by the company last November, but only thanks to a net tax credit of FFf 1.2bn arising from a change in the treatment of deferred taxation.

The true position is grim. Peugeot has been pruning, closing and selling the operations taken on board from Chrysler but has yet to reverse the perilous decline of its original business.

The company lost FFf500m in France last year and its market share is still being eroded by Renault and the West German competition. New car registrations in France were down by 13.4 per cent in the first quarter and, for Peugeot's marques, the fall was almost twice that. The French manufacturers are almost certainly building up stock, which is a luxury Peugeot can ill afford. Medium-term debt alone was FFf9.8bn at the end of last year, well over half net worth, and the 1980 interest charge of FFf2.1bn swamped Peugeot's trading surplus.

The group has taken a sharp knife to its car operations, pruning the workforce by almost 7 per cent and charging FFf 1.5bn of exceptional costs above the line. But it still has not fully digested the Chrysler acquisition and, with no sign of an improvement in the domestic market, further politically sensitive measures will be needed. The shares, which were trading at FFf 480 just before the Chrysler deal was announced in 1978, gained FFf 6.30 to FFf 135.80 in Paris yesterday.

Profit breakdowns in the Courtaulds annual report emphasise that the group's problems are centred in its mainstream UK operations. The trading profit decline of £31m in fibres and £22m (net losses) in fabrics together accounted for substantially the whole of the overall group fall from £83m to £30m. In fact the UK registered an overall trading loss of £7m, leaving the overseas operations in aggregate showing an improvement from £26m to £37m.

The balance sheet sheds further light on the big cash inflow revealed at the preliminary results stage, and it turns out that some £20m of the £70m cash inflow reflects improved supplier credit terms. The creditors total is also

swollen by an increase of £24m in closure provisions, though much of this will not need to be paid out in cash for some time yet—and the group has found that closures are not generators of cash.

Little new information is provided by the report on immediate prospects, though Mr Christopher Hogg, the chairman, is revealed to have switched his modest personal stake out of the International Paints subsidiary—which raised its profits last year—and into the shares of the parent company.

Unigate

As high interest rates force the U.S. long-term bond market to a standstill, corporations are finding the commercial paper market an attractive place to keep their short-term debt rolling over. And there are signs that non-U.S. companies are becoming increasingly aware of the benefits of borrowing at a discount, currently of about 1 per cent, below Eurodollar rates.

In the UK, there is nothing new about majors like BP and Unilever with extensive U.S. business interests using Unigate may well be a signal for other medium-ranking organisations to take notice.

For successful use of the market a company must obtain recognition as a prime issuer from the credit rating companies. Unigate's low level of net debt has been a major factor in its ability to obtain such a rating and it has thereby avoided the extra costs of the type of bank guarantee Bowyer has just obtained to back its paper. Commercial paper can be used solely to finance work-

ing capital—which peaks at a mere \$30m in the case of Unigate's two small U.S. businesses. At this size the programme hardly justifies the rating costs. So it looks as if the company is making its debut on the market with a U.S. acquisition very much in mind.

High flyer

Small computer service companies have been all the rage on the stock market recently, and few more so than Applied Computer Services. Placed two years ago at the equivalent of around 32p, it has lately been trading at over 140p, and its fully taxed p/e has generally been well over 30.

But, yesterday's preliminary figures were an unwelcome reminder of the risks facing small companies which try to break into the big league in a fast moving business. Sales were just about unchanged in the second half of the year to March and after allowing for rights issue dilution, reported earnings for the year are down a fifth. The shares fell 11p to 131p.

Three-fifths of profits come from bureau services, but what has been causing the excitement—and the problem—has been the development of a new micro-computer system for small businesses. ACT blames heavy launch costs for its poor figures, and admits that sales of the system are running below earlier hopes. But management remains as bullish as ever about the medium term, which is just as well since the dividend yield is 0.5 per cent.

BP issue

Brokers Rowe and Pimman were last heard of advising a switch out of BP stock. So, and Moore Cowi, earlier this month produced a lukewarm "hold" recommendation for the oil giant. Now, along with Seringour Kemp-Cook, the other member of the trio of brokers officially sponsoring the BP rights issue, they have jointly decided that the shares are attractive. A swift change of view? Not exactly, because the BP price is now well down on the 570p-580p at which the previous opinions were expressed. At current levels the shares could be a rather different proposition. But more than anything else this special circular looks like a mark of loyalty to their corporate client; their investment clients will treat it accordingly.

Money control system to change

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

MAJOR CHANGES in the system of monetary control to give the Bank of England greater flexibility in its market operations will be introduced from the middle of August.

The Bank has sent out draft provisions. Following further consultations, a final version will be produced in about a month's time. The new system will begin to come into operation on August 20.

The provisions are broadly along the lines of a background note published just after the Budget in March. The key feature is that a cash rate should become the fulcrum of a new system of money market management rather than a reserve asset ratio. At present, banks are required to hold a specified proportion of their

eligible liabilities (most of their deposits) in certain assets.

The changes represent a new institutional structure involving a wider range of financial organisations than now. These moves are in parallel to a series of Bank actions since last November aimed at increasing the influence of the money markets on short-term interest rates.

These two changes together leave until later the crucial and highly controversial question of the criteria by which the Bank should act.

Professor Alan Walters, the Prime Minister's economic adviser, and some City University economists have urged that interest rate policy should be directly related to movements in the monetary base.

But the Bank has been sceptical of this idea and there seems to be little general support in Whitehall for its early introduction.

The main points in the draft provisions are:

- Confirmation that all recognised banks and licensed deposit takers will have to place non-interest-bearing deposits equivalent to 1 per cent of their eligible liabilities with the Bank. This replaces the present 1½ per cent requirement solely on the clearers.
- Recognition that the finance houses face transitional problems which may require temporary alleviation.
- Criteria for the expanded club of banks whose bills are eligible. A list will be published next month.
- Expansion of the list of

bodies included in the monetary statistics, notably to include trustee savings banks.

● A timetable for the new arrangements.

The proposals have been much debated within the City in the past three months. There has been criticism from the clearing banks which believe the proposals unfairly favour the discount houses and money-brokers. The clearers would have liked greater emphasis on the interbank market.

No date has been fixed for the phasing out of the Minimum Lending Rate, which has largely ceased to have any operational meaning, and its replacement by an unpublished band in which the Bank would try to keep short-term interest rates.

Details, Page 8

Liquidators to sue Romanians

By John Griffiths

THE ROMANIAN government faces writs seeking damages of at least £15m following the collapse of Tudor Vehicle Imports (UK), the Yorkshire-based importer of Romanian four-wheel-drive Aro and Tudor commercial vehicles.

Tudor, formed in 1978, went into voluntary liquidation last week. The writs, which the liquidators are expected to order to be issued in the next few days, allege the Romanians have failed to honour an agreement signed on November 14 last year.

It provided for the Romanian government to acquire a 75 per cent shareholding in Tudor, to supply £100,000 worth of spare parts, stocks and to provide long-term credit lines and the financial support to set up a full dealer system.

The liquidators, Chalmers Impex and Co. and DG Horton and Co., were appointed after a creditors' meeting at which it was agreed unanimously to take proceedings against Romania.

Last November's agreement bears the signatures of the Romanian Foreign Trade Ministry, Autoexport (the State vehicles export arm), Auto Dacia, which manufactures a version of the Renault 12, called the Dacia, Tudor Vehicle Imports and its bankers, Bank of Credit and Commerce International.

Its provisions were to have become effective on January 15 last.

Tudor was to start assembling the Dacia this autumn at a six-acre site at Brighouse, Yorkshire, building up to 10,000 vehicles a year by 1984.

At the time the agreement was signed, late last year, Tudor already was in financial difficulties caused by last year's steep downturn in the UK commercial vehicles market.

Some £650,000 was owed to its bankers for vehicle stocks and £200,000 to other creditors. The agreement with Romania was designed to provide the long-term strength to enter the UK car market and stabilise Tudor's commercial vehicles operation. Thus, Romania was also to have furnished £850,000 in bank guarantees.

Some 500 Romanian vehicles have been sold in Britain but parts supplies dried up some months ago and Mr Wade said Tudor had to cannibalise 150 stock vehicles to keep customers on the road.

Under the 1978 Sovereignty Immunity Act, a UK company can file suit against a foreign government and the Foreign Office can act as the intermediary for its service. It is possible also to seek a distraint order against a foreign government's assets in the UK.

Transport workers may strike blow at Labour hopes for unity

BY CHRISTIAN TYLER AND JOHN LLOYD

EFFORTS by TUC and Labour Party leaders to forge a new understanding on pay and prices, seen by moderates as vital to a Labour victory at a general election, could suffer a general reverse at the hands of Britain's biggest union this morning.

Labour's developing concordat may already have taken a tumble. Yesterday the Transport and General Workers' union conference at Brighton unexpectedly switched policy by voting against any extension of industrial democracy in a surprising defeat for the platform of Worker democracy as part of the industrial planning process is another cornerstone of the framework for co-operation being drawn up by leaders of the Labour movement's two wings.

Today, delegates will be asked to stick firmly to their policy of unrestricted collective bargaining and to vote against a motion designed to swing the union in favour of an incomes policy.

Meanwhile, final amendments to a policy paper entitled Economic Issues Facing the Next Labour Government and setting out the case for what is, in effect, a new social contract, were agreed yesterday at a meeting in London of the TUC-Labour Party liaison committee.

Because of the delicacy of the issue, the paper refers to pay only in an oblique fashion, saying that "negotiators within both private and public enterprises, including nationalised industries, should take into account the need to secure efficiency in the use of resources and have regard to the impact of settlements on prices."

However, in a section marginally strengthened on the previous draft, the paper continues: "We emphasise strongly that the principles of fairness and comparability are central to pay bargaining and cannot be ignored by trade unions, employers or by government. Our joint approach must reflect our commitment to social justice as well as to economic growth and efficiency."

The terms of a "social contract" may be explored further in another paper on inflation next year. But if the vote in Brighton goes as expected, any attempt to devise an incomes policy will be opposed vigorously by the Transport Workers for at least the next two years.

The need for co-operation between the industrial and the political wings of the labour movement was stressed yesterday by Mr Denis Healey, deputy leader of the party, at a small fringe meeting called to boost his chances of fending off the challenge for his post from Mr Tony Benn.

Mr Healey also predicted that Mrs Thatcher was preparing for an election in autumn 1983. He named the Socialist administrations in Norway, Austria and now France, as examples of what could be achieved by political co-operation with trade unions.

Transport union vote, Page 11

Continued from Page 1

determination of Sig Craxi to become Italy's first Socialist Prime Minister sooner rather than later.

For both the Christian Democrats and the Communists, the results were at best mixed. The ruling party managed more or less to hold its position in its traditional stronghold of Sicily.

But it lost ground heavily in Rome and Genoa, suggesting that in the capital and the North Christian Democrats have paid a price for the recent spate of political scandals. These culminated last month in the P-2 freemasons lodge affair, which provoked the downfall of the previous Government on May 28.

Both the Bell and London Merchant issues suffered from political declines in the share price during the rights period but the BOC shares eased only slightly to 124p on Friday when the issue closed.

The premium on the rights in nil paid form never exceeded 1½ points and they ended on Friday at a notional discount. The loan stock closed yesterday down one point to 287.

The proceeds of the rights issue are to be used to strengthen BOC's capital structure by lengthening the maturity of its borrowings and to supplement the equity base in the longer term.

Mr John Hignett of Lazard Brothers said it had been difficult to set the conversion premium because the shares had fallen significantly in the market before the issue from a 1981

Continued from Page 1

British Rail plan

of Euston and Kings Cross, are to be examined.

The changes to bring Inter-City to a fully commercial performance by 1985 had to start immediately Mr Fowler said. BR had been informed.

If British Rail still fails to cut costs enough to avoid breaching its external finance limit for 1981-82, the Government is considering extending the limit, but no figure for the likely final Government ceiling is available yet.

The Government plans to examine British Rail's list of proposed schemes for further electrification at the end of each year. Schemes which are profitable will be given the go-ahead by the Transport Department.

BOC's £82m rights issue flops

BY IAN RODGER

THE £82m rights issue of convertible loan stock by BOC International has flopped.

Only 27 per cent of the stock, offered last month on the basis of £1 nominal for every four shares held, has been taken up, leaving the underwriters, Lazard Brothers, to absorb the balance along with their sub-underwriters.

This is the third large rights issue of convertible loan stock to flop in the past few months. In December, a £24.3m issue from London Merchant Securities attracted acceptances for only 14.4 per cent of the stock. In January, a £14m issue from distillers Arthur Bell drew acceptances for only one quarter of the stock.

Lazard Brothers said yesterday

Continued from Page 1

Italian

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